



Agenda Item No. 6
February 5, 2014 Meeting

DATE: January 24, 2014

TO: Children and Families Commission of Orange County

FROM: Christina Altmayer, Executive Director *Christina Altmayer*

SUBJECT: Three-Year Funding Renewal for Pediatric Health Services Programs

SUMMARY:

The Children and Families Commission's Healthy Children funding portfolio includes investments in pediatric primary and specialty care services. The current Pediatric Health Services (PHS) agreements expire June 30, 2014. Since 2001, the Commission has invested in major pediatric health initiatives directed at expanding the quality and access to pediatric health services for children prenatal through age five. This agenda item provides a recommendation for an additional three-year term of funding, consistent with the Commission's actions scheduled in relation to program grants. Based on Commission action, the final scope of services will be reviewed and approved by the Pediatric Health Services Committee which will meet on March 5, 2014 following the Commission meeting.

DISCUSSION:

In 2001, the Commission launched a 10-year initiative to expand access and improve the quality of care for children in Orange County. The investment included funding to improve the availability and quality of primary and specialty pediatric care through leveraging the resources, expertise, and presence of the two largest providers of pediatric health care in Orange County, the Children's Hospital of Orange County (CHOC) and The Regents of the University of California [University of California, Irvine College of Medicine and Medical Center] (UCI). The investment has led to the creation and/or expansion of primary care centers in previously underserved communities such as Garden Grove, Costa Mesa, and Santa Ana as well as the establishment of pediatric specialty centers for the treatment of asthma, metabolic disorders and a range of developmental delays including autism and Attention Deficit Hyperactivity Disorder (ADHD). The Commission's investment in expanded capacity will continue to have a sustainable impact on the system of pediatric care in Orange County.

Pediatric Health Services Review Process

The Pediatric Health Services Committee was formed by the Commission to ensure comprehensive pediatric health service planning, identify and respond to community needs, and provide fiscal oversight of the Commission's investment in the pediatric health service programs. The Commission has delegated certain contract authorizations to the Committee and the Committee periodically updates the Commission on the status of its activities and related funded programs.

At the September 2013 Pediatric Health Services Committee meeting, a review process was approved to consider continued investments in pediatric health services, at a reduced level of funding. The current portfolio includes projects funded through base funding and also through one-time catalytic investments (Attachment 1). Once recommended funding actions have been authorized by the Commission, staff will work through the Pediatric Health Services Committee to confirm contract scope, work plans, and budgets for the funded programs. Authorization is requested to allow the Pediatric Health Services Committee to confirm project budgets that deviate by up to 10 percent of the amount listed on Attachment 2, the Pediatric Health Services Funding Allocations, as long as the total base funding for Pediatric Health Service Programs is not exceeded.

Catalytic Investments

Center for Autism and Neurodevelopmental Disorders – In September 2012, the Commission authorized \$7 million in catalytic funding for the For OC Kids program based on the recommendation of the Pediatric Health Services Committee. The Thompson Family Foundation, a local family foundation headquartered in Orange County, committed to providing the \$7 million required match. In addition to providing funding, The Thompson Family Foundation's leadership in autism services has been instrumental in providing direction for the Autism Center's growth in Orange County. The Commission's project term sheet included a commitment \$1.47 million in continued annual operating funds for 10 years beginning in FY 2012/13. This funding commitment needs to be considered when implementing fund reductions proposed for the Pediatric Health Service programs.

Enhanced Pediatric System of Care Proposal - A strategy has been proposed to transition several Pediatric Health Services projects off of on-going funding through the investment of one-time catalytic funding to enhance a common element shared by the programs. The Accountable Care Act and movement toward population health is challenging all health care providers to design a system of care that is value based, focused on high quality and assures a strong continuum of care. CHOC will be developing a centralized care management model that supports the children with asthma, obesity, behavioral/developmental concerns and high risk infants, projects currently supported through the Commission's Pediatric Health investments (Early Developmental Assessment Center (EDAC), Breathmobile, Help Me Grow, and CHOC Clinic resources). A care management program across these currently funded projects would provide an infrastructure to support the current and future health needs of children and families that expands beyond the walls of CHOC services. The proposed enhanced pediatric system of care strategy is aligned with the Patient-Centered Medical Home (PCMH) Standards of Care established by National Committee on Quality Assurance (NCQA) and is aligned with the Triple Aim framework to optimize the health system performance.

Project outcomes/deliverables proposed include:

- Design and implement centralized care coordination program that links core programs (EDAC, CHOC Primary Care, Breathmobile and Help Me Grow) that can be replicated and expanded upon.

- Continue/enhance the County Care Coordination Collaborative for Kids meetings (a Lucile Packard Foundation funded project) to address care coordination needs of children identified through Help Me Grow, EDAC, CHOC Primary Care clinics, and Breathmobile.
- Support Clinic Medical Director/physicians in partnership with Help Me Grow to finalize and pilot High Risk Screening tool.
- Develop care pathways for high risk patients without access to specialty center care (obesity, behavioral/developmental, post discharge Neonatal Intensive Care Unit patients)
- Assess the STAR data technology system (a resource of Help Me Grow) for care management/outcome tracking opportunity.
- Evaluate and develop plan to become a certified Patient-Centered Medical Home and Certified Case Management program by NCQA.

Authorization is requested for the Pediatric Health Services Committee to consider one-time funding of the Enhanced Pediatric System of Care Proposal as a means of transitioning currently funded projects off of on-going continued funding.

Standard Form Agreement Update

The Commission has agreements with non-profit organizations, public entities, school districts, and professional/consulting organizations that include a standard form, or boilerplate, that defines the requirements for contracting with the Commission. The Pediatric Health Services boilerplate was recently reviewed and updated to reflect the standard form agreement terms conditions approved by the Commission in December 2013.

STRATEGIC PLAN & FISCAL SUMMARY:

The proposed action has been reviewed in relation to the Commission's Strategic Plan and is consistent with the Healthy Children goal, among others. Recommended three-year funding of \$18 million is in the long-term financial plan and will be developed into the proposed FY 2014/15, 2015/16, and 2016/17 budgets to cover the term of the agreements.

PRIOR COMMISSION ACTIONS:

- December 2013 – Commission approved revised standard form agreements
- September 2013 – Pediatric Health Services Committee approved process for the Pediatric Health Services review
- February 2011 – Commission authorized three-year Pediatric Health Services funding agreements
- May 2003 – Commission authorized the creation of a formal Commission committee to oversee Commission's Pediatric Health Services investments

RECOMMENDED ACTIONS:

1. Receive and approve Pediatric Health Services Funding Allocations (Attachment 2)
2. Adopt resolution (Attachment 3) authorizing the Executive Director or designee and Commission Counsel to prepare and negotiate new agreements, or amendments to existing agreements at Executive Director's sole discretion, with the designated organizations to provide Pediatric Health Services for the terms and in the amounts and on the conditions as specified in Attachment 2.
3. Authorize the Pediatric Health Services Committee to adjust the individual funding allocations on Attachment 2 by up to 10 percent of the amount listed, as long as the total base funding does not exceed the total amount approved in Attachment 2 for Pediatric Health Services.

ATTACHMENTS:

1. Pediatric Health Services Program Summary
2. Pediatric Health Services Funding Allocations
3. Resolution authorizing Pediatric Health Services contracts

Contact: Alyce Mastrianni

Pediatric Health Services Program Summary

Primary Funding Strategies

Catalytic Projects	Allocation	Status
<p style="text-align: center;">Primary Care Services</p> <p>Role of Prop 10 Funding: Ensure access to pediatric care particularly in underserved communities.</p> <p>Key Components of Funding: Provide short-term funding to sustain services while transitioning to more permanent funding sources.</p> <p>Programs Primary Care Clinics Asthma Program / Breathmobile</p>	<p style="text-align: center;">Specialty Care Services</p> <p>Role of Prop 10 Funding: Expand the cadre of qualified subspecialty providers in OC and address unfunded services in key areas including: Developmental / Behavioral Pediatric Neurology, Pulmonology, Child Abuse / Maltreatment, Obesity.</p> <p>Key Components of Funding: Expand the system of care; address community priorities, address long-term sustainability.</p> <p>Programs Pediatric Loan Repayment Program SSA Medical Director</p>	<p style="text-align: center;">Early Developmental Services</p> <p>Role of Prop 10 Funding: Promote early identification and treatment of developmental delays including autism, ADHD and those related to premature birth.</p> <p>Key Components of Funding: Ensure continued programs for early identification of developmental delays and treatment. Build the case for health insurer coverage of services. Build self-sustaining funding strategies.</p> <p>Programs For OC Kids, Help Me Grow, Early Developmental Assessment Center, Child Behavioral Pathways</p>
Clinics	\$250,000, one-time (to be allocated)	Funding is carryover of unspent catalytic funds Consider Pediatric System of Care Proposal
Child Behavioral Pathways Sustainability	\$250,000	Support program during sustainability planning and program fund reduction (completed)
Vision Services	\$1.5 million, 3-year term	In progress – One time funding for program implementation. Program sustained through billings and other leveraged sources
The Center for Autism and Neurodevelopmental Disorders	\$7 million, 6-year term	\$7 million match commitment achieved from the Thompson Family Foundation

**Pediatric Health Services
Summary of Recommended Funding Allocations *
Term: July 1, 2014 – June 30, 2017**

Contract Number	Program	FY 14/15	FY 15/16	FY 16/17	Total	Contractors / Comments
FCI-PHS-06	Early Developmental Programs	\$2,975,000	\$2,975,000	\$2,975,000	\$8,925,000	CHOC and UCI
FCI-PHS-07	Specialty Services: Asthma Program (Breathmobile)	\$150,000	\$75,000	\$0	\$225,000	CHOC and UCI Transition to catalytic funding for care coordination
PS-98	Specialty Services: Pediatric Subspecialty Loan / Fellowship Program	\$323,750	\$323,750	\$323,750	\$971,250	Amend current agreement with Public Health Foundation Enterprises, Inc.
	TOTAL BASE FUNDING	\$3,448,750	\$3,373,750	\$3,298,750	\$10,121,250	
FCI-PHS- 08	Catalytic Investments <i>Pediatric System of Care Proposal</i>	\$150,000			\$150,000	CHOC and /UCI • Prior one-time catalytic commitment
		\$100,000			\$100,000	• Additional one-time catalytic commitment
	Program Management	\$12,000	\$12,000	\$12,000	\$36,000	Consultant agreement – to be determined
	TOTAL PEDIATRIC HEALTH SERVICES FUNDING	\$3,710,750	\$3,385,750	\$3,310,750	\$10,407,250	

CHOC = Children's Hospital of Orange County

UCI = The Regents of the University of California (University of California, Irvine College of Medicine and Medical Center)

*Funding allocations can exceed the recommended program allocation by up to 10%, as long as the total base funding does not exceed the total amount.

CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY

RESOLUTION NO. ___-14-C&FC

February 5, 2014

A RESOLUTION OF THE CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY DIRECTING THE EXECUTIVE DIRECTOR, OR DESIGNEE, AND COMMISSION COUNSEL TO PREPARE AND NEGOTIATE NEW AGREEMENTS, OR AMENDMENTS TO EXISTING AGREEMENTS AT EXECUTIVE DIRECTOR'S SOLE DISCRETION, WITH DESIGNATED ORGANIZATIONS TO PROVIDE PEDIATRIC HEALTH SERVICES; AND, AUTHORIZING APPROVAL AND EXECUTION OF SUCH AGREEMENTS OR AMENDMENTS ON BEHALF OF THE COMMISSION

WHEREAS, in order to facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development, the legislature adopted legislation set forth in the California Children and Families Act of 1998, Health and Safety Code Section 130100, *et seq.* (as amended, the "Act") implementing the Children and Families First Initiative passed by the California electorate in November, 1998 and establishing the California Children and Families Commission and County Children and Families Commissions, including this Children and Families Commission of Orange County ("Commission"); and

WHEREAS, Commission adopted its Strategic Plan to define how funds authorized under the Act and allocated to the Commission should best be used to meet the critical needs of Orange County's children prenatal to five years of age as codified in the Act; and

WHEREAS, the Executive Director and Commission Counsel have prepared a standard Master Agreement for Services ("Master Agreement"), which was approved by the Commission; and

WHEREAS, the Commission desires to enter into new Agreements, or Amendments to existing Agreements at the Executive Director's sole discretion, with each of the Organizations, hereinafter referred to as the "Contractor" in each of the Agreements or Amendments authorized herein, to provide Pediatric Health Services for the terms, in the amounts, and on the conditions specified in Attachment 2 to the February 5, 2014 staff report for this Agenda Item; and

WHEREAS, each Contractor desires to enter into the applicable Agreements, or Amendments to Agreements, in furtherance of the purposes of the Act and the Strategic Plan on the terms and conditions set forth in the applicable Agreements; and

WHEREAS, Commission has reviewed the staff report for the February 5, 2014 Commission meeting relating to the scope of services to be provided and hereby finds and determines that the proposed Agreements, or Amendments to Agreements, are in furtherance of and consistent with the Commission's Strategic Plan; and

WHEREAS, Commission desires to authorize the Commission Chair and Commission Clerk to execute the Agreements, or Amendments to Agreements, with each of the Contractors, for the terms, in the amounts, and on the conditions specified in Attachment 2 to the February 5, 2014 staff report for this Agenda Item; and

NOW, THEREFORE BE IT RESOLVED BY THE COMMISSIONERS OF THE CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY AS FOLLOWS:

Section 1 Commission finds and determines the foregoing Recitals are true and correct and are a substantive part of this Resolution.

Section 2 Commission authorizes the Executive Director, or designee, and Commission Counsel to prepare and negotiate Agreements, or Amendments to Agreements, with each of the Contractors to provide Pediatric Health Services for the terms, in the amounts, and on the conditions specified in Attachment 2 to the February 5, 2014 staff report and scope of services referenced therein; and

Section 3 The form of the new Agreements with the Contractors, for the terms, in the amounts, and on the conditions specified in Attachment 2 to the February 5, 2014 staff report for this Agenda Item shall be substantially similar to the form of the standard Master Agreement, subject to minor, non-substantive revisions as reviewed and approved by the Executive Director or designee and Commission Counsel. The approval by the Executive Director or designee of the Agreements, or Amendments to Agreements, shall be conclusively evidenced by the execution of such Agreements, or Amendments to Agreements, by the Commission Chair and delivery thereof to the Commission Clerk.

Section 4 Commission hereby approves the Agreements, or Amendments to Agreements, with each of the Contractors to provide Pediatric Health Services for the terms, in amounts, and on the conditions specified Attachment 2 to the February 5, 2014 staff report for this Agenda Item.

Section 5 The Commission Chair and the Clerk of the Commission are hereby authorized to execute and attest, respectively, the Agreements, or Amendments to Agreements, on behalf of the Commission.

Section 6 A copy of each final Agreement, or Amendment to Agreement, when executed by the Commission Chair and attested by the Clerk of the Commission shall be appended hereto as a part of Exhibit A to this Resolution. Exhibit A is hereby fully incorporated as a part of this Resolution by this reference and made a part hereof. Each final executed Agreement, or Amendment to Agreement, shall be placed on file in the office of the Clerk of the Commission.

Section 7 In addition to the authorization of Section 2 above, the Executive Director, or designee, is hereby authorized, on behalf of the Commission, (i) to sign all documents necessary and appropriate to carry out and implement the Agreement(s), (ii) to cause the issuance of warrants, (iii) to administer the Commission's obligations, responsibilities, and duties to be performed under such agreement(s), and (iv) during the term thereof to provide waivers, administrative interpretations, and minor modifications of the provisions of such agreement(s) in the furtherance thereof.

Section 8 The Clerk of the Commission shall certify to the adoption of this Resolution.

The foregoing resolution was passed and adopted by the following vote of the Children and Families Commission of Orange County on February 5, 2014 to wit:

AYES Commissioners: _____

NOES: Commissioner(s): _____

EXCUSED: Commissioner(s): _____

ABSTAINED: Commissioner(s) _____

CHAIR

STATE OF CALIFORNIA)
)
COUNTY OF ORANGE)

I, DARLENE J. BLOOM, Clerk of the Commission of Orange County, California, hereby certify that a copy of this document has been delivered to the Chair of the Commission and that the above and foregoing Resolution was duly and regularly adopted by the Children and Families Commission of Orange County.

IN WITNESS WHEREOF, I have hereto set my hand and seal.

DARLENE J. BLOOM
Clerk of the Commission, Children and Families Commission of
Orange County, County of Orange, State of California

Resolution No: __-14-C&FC

Agenda Date: February 5, 2014

Item No. __



I certify that the foregoing is a true and correct copy of the Resolution adopted by the

DARLENE J. BLOOM, Clerk of the Commission

By: _____
Deputy

EXHIBIT A TO RESOLUTION OF COMMISSION

(Attach copy(ies) of final executed Agreements or Amendments)