



**Agenda Item No. 4
April 6, 2011 Meeting**

DATE: March 17, 2011

TO: Children and Families Commission of Orange County

FROM: Michael M. Ruane, Executive Director

A handwritten signature in black ink, appearing to read "Michael M. Ruane", is written over the printed name.

SUBJECT: Community Clinic Initiative Redesign and Funding Renewals

SUMMARY:

The Commission has funded Orange County's independent community health clinics for more than eight years to increase the quality of services and access to primary pediatric and prenatal services. Over the last three years, there has been an increased effort for community clinics to acquire the Federally Qualified Health Center (FQHC) designation providing primary health care to Orange County's underserved and underinsured or uninsured families with children 0 -5. Three of the Commission funded community clinics are pursuing, or have received FQHC designation and are, or will be eligible to receive higher levels of reimbursement from the Federal government in return for serving all patients regardless of ability to pay.

With these changes and the increasing demand for services, an independent review of the community clinics was conducted to ensure that Commission investments are being utilized in the most efficient and effective manner. This report includes a description of the review process and recommendations for continued funding for the next fiscal year, 2011-2012.

Community Health Clinic Review Process and Recommendations

The Commission provides funding to the Coalition of Orange County Community Health Centers to assist the community clinics with the implementation of the Reach Out and Read program, data reporting, and support services. The community health clinics that receive Commission funding include:

- Alta Med Community Care Health Center (Santa Ana/Huntington Beach),
- Friends of Families Health Center (La Habra),
- Hurtt Family Medical Center (Tustin- Village of Hope),
- Nhan Hoa Comprehensive Health Care Clinic (Garden Grove),
- St. Jude Neighborhood Health Center (Fullerton),
- Sierra Health Center (Anaheim).

Pediatric health care expert, Debra Beauregard, conducted the review that included an evaluation of each clinic's agreement, performance data, reports and studies related to children's health, poverty levels, and community clinic services available in Orange County. Site visits and follow-up interviews were critical to the review process and provided the clinic's perspective on their contract performance and future needs in serving young children.

The review included input from the Coalition regarding their contract to provide services to the clinics, and their overall role to support community clinics. Interviews with the Health Funder's Partnership, Medical Services for the Indigent (MSI program), and CalOptima were also included in the review process to provide additional perspective.

Community Clinic Initiative Redesign

While a primary focus of the review was directed toward identifying areas for improvement, expansion, or elimination of service duplication; the review also addressed community clinic areas of success that are presented as recommendations for future funding. Focus was placed on efforts to maximize funding and clinic efficiency in treating children 0-5 in the various community clinic settings. The following is a brief summary of the specific recommendations:

1. Create greater consistency in funding and structure a portion of funding allocations for each clinic on a fee for service reimbursement model for the both FQHC and non-FQHC sites. This model would be consistent with requirements for FQHC and MSI funding structures, and may provide incentives for clinics to increase care for children 0-5. Specific funding levels included in Attachment 1 were developed by applying reimbursement amounts to the prior fiscal years services. Different reimbursement rates are provided for uninsured and insured children as well as for different types of services such as well child, sick child, dental, and prenatal visits.
2. Work with the clinics to identify opportunities for shared resources. Preliminary recommendations based on discussions with the clinics include:
 - Clinic educators would provide trainings to staff of other clinics based on need of each clinic. The educational sessions would be created to benefit both clinical and support staff, as well as patients and families. Examples of trainings could include, proper application of fluoride varnish, verification of benefits, scheduling and appointment reminder techniques, family education regarding childhood obesity, prenatal and newborn care, and asthma treatment.
 - Expanding the current role of the shared pediatrician model to include a nurse practitioner as part of the team. This would increase continuity of care at clinics, with pediatrician oversight and support. The addition of pediatric nurse practitioner could potentially be shared by two clinics, providing four or five half-day sessions weekly at each clinic site. This would increase continuity of care currently available at the clinics, ease scheduling issues, and allow for an increased volume of visits. The shared pediatrician, in addition to providing advisory support to the nurse practitioners, could also be available to see more complicated pediatric patients in concert with the nurse practitioners to improve continuity of care and provide a training experience for the practitioners.

In addition to these recommendations, clinics will be required to provide comprehensive developmental screenings in order to be eligible for Commission funding. Requiring consistent use of the American Academy of Pediatrics approved developmental screening tools during well child checks is also recommended to be eligible for Commission funding, and will enhance the level of services provided to families at the community clinics.

Summary of Funding Revisions

Attachment 1 provides a description of the funding recommendation for each clinic. In summary the funding recommendations incorporate a fee for service methodology which served as base funding for each of the clinics. In addition to the base funding, the recommendations also include supplemental funding that support the clinics advancements in building out a pediatric program and care coordination. Also included in the funding recommendations is funding to support the centralized pediatrician program including the enhancement of adding a pediatric nurse practitioner.

There are four other community programs that are included in the recommendations for funding. These programs provide important community health programs and are linked to the community clinic initiative because they expand access to health services, provide support services for the medical providers, and specialty care services.

1. Dr. Riba's Health Club- provides obesity prevention and treatment. The program will launch at its new location at the Santa Ana YMCA in May of 2011. Over the last year, the Health Club has been able to secure a provider agreement with Cal Optima, began the process of charging private insurance companies, and embarked on a significant fund development campaign. The recommended funding allocation included in this item is significantly less than prior years and represents a move towards program sustainability.
2. Boys and Girls Club of Garden Grove's/ARCHES-Provides support services to the families that receive medical services from the Garden Grove Health Center (CHOC Clinic and Healthy Smiles). Services provided by the ARCHES program include linkage to mental health, vision services, transportation, case management, and care coordination services.
3. Newport Mesa Unified School District/HOPE Clinic- provides sick and well child visits for children within the district.
4. Children's Health Initiative of Orange County- provides health insurance enrollment and care coordination for young children in Orange County.

During Fiscal Year 2009/10, the Community Clinics provided 10,330 sick child visits and 6,706 well child visits, 639 children were enrolled in insurance programs, 6,020 children received a developmental assessment, and 1,209 families received care coordination. Additionally, of the children that received services at a community clinic- 96 percent of children had a health home, 89 percent were enrolled in health insurance, and 73percent of children were on time with all their well child checks.

STRATEGIC PLAN & FISCAL SUMMARY:

The proposed funding actions have been specifically reviewed in relation to the Strategic Plan, and are consistent with the Healthy Children goal and specifically the Community Clinic Initiative. The funds requested are included in the FY 2010/11 Budget within the Community Clinic budget category.

PRIOR COMMISSION ACTIONS:

- July 2009- Community Clinic Renewal Funding Actions

- May 2010 – Newport Mesa Unified School District (HOPE Clinic) Renewal Action
- January 2011- Summary of Recommendations from Community Clinic Initiative Review

RECOMMENDED ACTION:

Approve recommended funding levels for the Community Clinic Initiative included in Attachment 1. Consistent with prior Commission action, funding allocations are contingent upon successful resolution of the State redirection of Proposition 10 funding. No contracts will be executed without prior Commission approval, and funding allocations will be held until specific contracting authority is granted.

ATTACHMENT:

1. Community Clinic Funding Recommendations

Contact: Kim Goll

Renewal Recommendations

Attachment 1

Agency/ Program	Agreement Number	Program Focus	Prior Funding Award	Recommended Funding Award	Term	Comments
Alta Med Health Services Corporation	FCI-C5-03	FQHC Clinic with locations in Huntington Beach and Santa Ana	\$315,000	\$175,000	July 1, 2011- June 30, 2012	Shift in funding is result of moving to a fee for service methodology
Sierra Health Center	FCI-C1-09	Support for expansion of pediatric clinic in new location in Anaheim/Fullerton	\$150,000	\$150,000	July 1, 2012- June 30, 2012	Monitor licensure issues to ensure full utilization of pediatric clinic space
Hurtt Family Health Center, Inc.	FCI-C4-04	FQHC Clinic located at the Village of Hope that focuses on serving homeless families with children 0-5	\$187,500	\$275,000	July 1, 2011- June 30, 2012	Includes funding to staff the mobile pediatric clinic that will serve Oakview, Tustin, and Santa Ana
(Friends of Children Health Center	FCI-C7-02	FQHC look-alike clinic in La Habra	\$385,000	\$385,000	July 1, 2011- June 30, 2012	Support their efforts to become a FQHC clinic
Nhan Hoa Comprehensive Health Care Clinic	FCI-C1-07	Clinic located in Garden Grove	\$50,000	\$50,000	July 1, 2011- June 30, 2012	Conditional on participation in the Centralized Pediatrician Program
St. Jude Hospital, Inc.	FCI-C2-05	Fullerton based clinic	\$103,125	\$103,125	July 1, 2011- June 30, 2012	
Boys & Girls Club of Garden Grove/ARCHES	FCI-CU3-09	Provides supportive and complimentary services to the Garden Grove Health Center (both Healthy Smiles and CHOC Clinic)	\$82,500	\$82,000	July 1, 2011- June 30, 2012	Funding supports case management and support services for families that use the CHOC Clinic and Healthy Smiles on the Garden Grove Boys & Girls Club Campus
Volunteer Center of Greater Orange County, dba One OC (Dr. Riba's Health Club)	FCI-C1-10	Provides prevention and treatment services for 0-5 children at the new Santa Ana YMCA location.	\$582,722	\$250,000	July 1, 2011- June 30, 2012	Funding allocation is last direct award and conditional on continued fund raising efforts and maximizing insurance revenues. Continued support for the program is included in the agreement supporting the community programs at the YMCA (\$175,00 per year for 10 years).
Coalition of Orange County Community Health Centers	FCI-C3-06	Provides technical assistance to community clinics and services as fiscal intermediary for the Centralized Pediatrician and Nurse Practitioner	\$593,423	\$525,000	July 1, 2011- June 30, 2012	Funding includes support for the Centralized Pediatrician and Pediatric Nurse Practitioner
Newport Mesa Unified School District	F03-HC-06	School based clinic located on elementary school campus (HOPE Clinic)	\$85,000	\$85,000	July 1, 2011- June 30, 2012	
Children's Health Initiative	PS-79	Provides health access and outreach for families with young children	\$200,000	\$200,000	July 1, 2011- June 30, 2012	Permanent administrative options will be examined this fiscal year.
Total			\$2,534,270	\$2,280,125		