



Agenda Item No. 3
March 7, 2012 Meeting

DATE: February 24, 2012

TO: Children and Families Commission of Orange County

FROM: Michael M. Ruane, Executive Director 

SUBJECT: Recommendations to Implement Community Indicator and Needs Assessment Projects

SUMMARY:

Proposition 10 requires each County Commission to have a plan that describes the goals and objectives to be achieved; the programs, services and projects to be provided; and how measurable outcomes of programs, services, and projects will be determined using appropriate and reliable indicators. An important component of understanding children's needs and Commission investments is the information obtained through community indicator and needs assessment projects. This past year, the Commission facilitated a review of existing benchmark projects. This agenda item provides recommendations for implementation funding consistent with recommendations developed through the community stakeholder review of benchmark projects.

Community Indicator and Needs Assessment Projects

Each year, the Commission and community partners have collaboratively invested in reports that provide baseline and trend information for key indicators of the health, education, socio-economic well-being, and safety of children living in Orange County. In addition, in 2010, the Commission approved a Business Plan for implementing the Early Development Index in conjunction with local school districts to provide a validated measure of school readiness and healthy development of young children.

Earlier this fiscal year, Commission staff worked in conjunction with County staff to conduct a review of community indicators and health needs projects that are sponsored or supported by the two organizations (Attachment 1). The review was a two staged review, beginning with a confirmation of a continued interest in supporting the health information and data resource collection through a continued joint partnership among hospitals, health care organizations and funders followed by a technical review of all existing and planned data resources and needs. These collaborative planning meetings were supported by additional efforts to inform both phases of the analysis including:

- Survey of key stakeholders to solicit input on data usage, reliability, and a determination of what data is critical and opportunities for improvement.
- Comparative analysis of the commonly used Orange County health planning data resources. The analysis reviewed five efforts: Community Indicators Report, Conditions of Children Report, California Health Interview Survey (CHIS), Orange County Health Needs

Assessment Survey, HCA Geographic Health Profile, and the Gallup survey. The reports were compared on multiple bases including scope, sponsors, data source, and frequency of update.

The Technical Work Group, composed of County and Commission staff, concluded that:

- In the last 10 years significant improvement and expansion of health data that is supported statewide and available on a County or, in some cases, sub-county basis.
- Opportunities to “procure” data have expanded which reduces the need to develop independent data sources.
- Individual data sources may not answer the full set of questions, and the integration of multiple data sets can provide a fuller picture of the health issues and conditions.
- Data availability is increasing and expanding rapidly; data available in electronic formats allowing more individual queries and analysis.

In addition, community stakeholders confirmed the importance of collaborative health planning supported by valid, recognized data sources. Designating a lead agency, preferably the County Health Care Agency (HCA), to provide leadership in Orange County in developing on-going relevant data capacity was recommended. It is feasible that this could be accomplished through the County’s effort in preparing for accreditation of its Public Health Services unit within HCA. The first public health accreditation program was launched this year. In follow-up to the review of benchmark projects, and following implementation recommendations are provided for Commission action, consistent with community recommendations.

Report	Community Indicators Report	Conditions of Children Report	Health Interview Surveys	Early Development Index (EDI)
Description	Compilation of reported community business, health, employment and education data. Report is a compendium of priority community indicators developed from other sources.	Provides a comprehensive picture of the condition of Orange County children developed by the Orange County Children's Partnership. Compiles data from County HCA, SSA, OCDE and related agencies.	The Children’s Health Interview Survey provides a detailed picture of the health and health care needs of the population of California and its counties. Similar information is gathered every 3 years through the Orange County Health Needs Assessment.	Population-based validated measure of school readiness and healthy development which is completed on kindergarten children in the spring. Data addresses how children are developing by the time they reach school and the services, supports and environments that influenced them.
Recommendation	Transition report development from County lead to Commission lead. Implement prior County purchasing practice to renew contracts in exchange for immediate cost reduction by consultant vendor of 10% or more.	Continue to contribute to County collaborative project to ensure focus on service data related to children ages birth to 5.	Health Care Agency to lead and develop data as needed through Public Health Accreditation. Additional data set to be reviewed to fill data gaps including the Gallup Poll and Geographic Health Profile.	Implement EDI consistent with Commission Business Plan.

STRATEGIC PLAN & FISCAL SUMMARY:

The proposed actions have been specifically reviewed in relation to the Commission's Strategic Plan, and are consistent with the Capacity Building goal. Funding recommendations to be included in the proposed FY 2012/13 budget.

PRIOR COMMISSION ACTIONS:

- January 2012- Receive POMS 2012 Work Plan and Report of 2011 Accomplishments
- December 2011 – Receive progress report on the review of Community Indicator and Needs Assessment projects
- January 2011 - Receive EDI Business Plan and authorize project implementation

RECOMMENDED ACTIONS:

1. Receive Community Indicator and Needs Assessment Project report.
2. Adopt resolution (Attachment 3) authorizing the Executive Director or designee and Commission Counsel to prepare and negotiate new agreements, or amendments to existing agreements at Executive Director's sole discretion, with designated organizations to provide Community Indicator Report Services for the terms and in the amounts and on the conditions as specified in Attachment 2.

ATTACHMENTS:

1. Review of Community Indicators and Health Needs Assessment Projects
2. Community Indicator Report Funding Recommendations
3. Community Indicator Report Resolution

Contact: Alyce Mastrianni

Final Report

Community Indicators and Health Needs Assessment Projects Review

March 7, 2012 Commission Meeting

Project Summary

Evaluate and review the county's breadth and depth of community data resources to:

- ▶ Realize efficiencies through better integrated data collection and/or report consolidation
- ▶ Leverage technology to eliminate “paper” reporting and increase access to data
- ▶ Address data gaps, considering both data content and reporting.

Conduct review in conjunction with County and community stakeholders.

Scope

Phase I: Evaluate Current Health Planning Collaborative

- ▶ Confirm interest in current county-specific health information and data resources developed through shared partnership among hospitals, health care organizations, and funders
- ▶ Validate the need and value of shared partnership (Orange County Health Needs Assessment)
- ▶ Develop specific recommendations on current collaborative health planning data resources

Phase II: Review Existing Community Assessment Reports

- ▶ Technical review of all existing and planned data resources and needs
- ▶ Identify opportunities to better leverage technology and existing data resources

Approach

Both phases included comparative analysis of data sets including:

- ▶ Source of reported data (integrate multiple data points vs. single data set)
- ▶ Frequency of update and reporting (dynamic vs. point in time)
- ▶ Flexibility for ad-hoc analysis vs. static reporting
- ▶ Level of detail associated with data (aggregate county vs. geographic priority)
- ▶ Online and electronic capacity of the data set

Analysis was supplemented with qualitative input from key data users via distribution of a community health planning survey:

- ▶ County representatives
- ▶ CalOptima, Hospitals
- ▶ Hospital Association of Southern California / Orange County Medical Association
- ▶ Community Clinic representatives
- ▶ Other community agencies and funders/foundations

Timeline

August - Project pre-planning

September - Phase I

- ▶ Conducted survey to understand priority data needs of County, non-profit hospitals and funders
- ▶ Conducted comparative data analysis
- ▶ Facilitated planning stakeholder decision session
- ▶ Presented project status to Commission October 2011

October- December – Phase II

- ▶ Conducted broader review of data reports and resources
- ▶ Analyzed data sources by frequency, type of data and level of detail
- ▶ Reviewed opportunities for leveraging web-based resources and technology
- ▶ Presented findings and recommendations to Commission December 2011

Leveraged Opportunity

Project leveraged the support of the federally funded Alliance for Community Health Research Infrastructure grant, which is developing the following resources:

- ▶ Web Portal – provide centralized source for important OC health data and research
- ▶ Training / Mentoring – facilitate university researchers and community agencies in working together to develop and implement community-based participatory research (translational science)
- ▶ Community Engagement – conduct team building workshops to analyze health issues that needs improvement; identify existing data and research and gaps in information; identify potential community-based participatory research projects; consider implications for putting findings / science innovations into practice

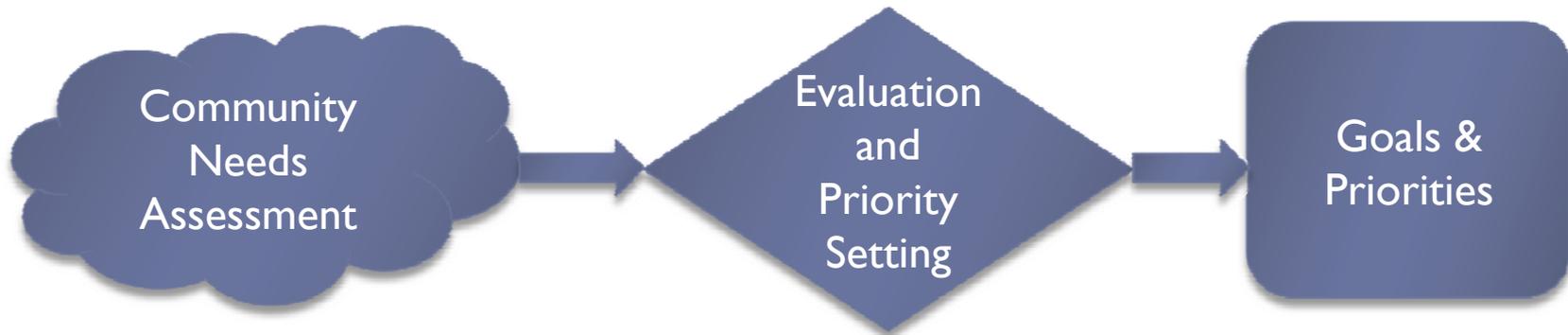
Technical Work Group Findings

- ▶ In the last 10 years significant improvement and expansion of health data that is supported statewide and available on a County or, in some cases, sub-county basis. For example, the expansion of CHIS (2002), new data sources such as Healthy Kids (2003), and Gallup (2008)
- ▶ In many areas, opportunities to “procure” data have expanded which reduces the need to develop independent data sources
- ▶ While individual data sources may not answer the full set of questions, the integration of multiple data sets can provide a fuller picture of the health issues and conditions in Orange County
- ▶ Data availability is increasing and expanding rapidly; data available in electronic formats allowing more ad hoc queries and analysis

Key Themes from Stakeholder Meeting

- ▶ Collaborative efforts to date have been focused on needs assessment and data review and not planning or priority setting.
- ▶ Existing Orange County health data has been helpful in supporting this assessment, but some data gaps exist.
- ▶ Each institution, including hospitals, uses assessment data for internal planning.
- ▶ There is a need for a comprehensive public health effort that identifies countywide health priorities, while considering regional or community-specific needs.
- ▶ There is a need to look at existing data sources and define what is necessary to support collaborative priority setting. There are gaps in existing data sources, particularly at the geographic community level.

Proposed County Health Priority Setting Process



- Provides a countywide and community-specific profile of the County
- Universally supported data sets
- Reflects hospital mandates
- Developed annually

- Sets a limited number of broad public health priorities
- Convened and facilitated by County
- Includes community, hospital, funder and other representatives

- Measurable indicators against limited number of goals and priorities
- Provides framework for local planning

Options for Future Investment

Dedicate resources for ongoing assessment of available data

- ▶ Develop capacity within the county to understand, track and evaluate emerging data sources and how they can support planning efforts
- ▶ Analysis of the buy vs. build trade-offs
- ▶ Maintain a directory and resource map of available data sources
- ▶ Define a recommended “sub-county” regional structure that could serve as basis for all future investments

Prioritize investments in which the county partners could “procure” additional data

- ▶ Consider “purchasing” additional data in high-priority areas

Consider feasibility of central repository with links to relevant data sources.

Community Indicator Reports Funding Recommendations

Agreement Number	Organization/ Program Name	Term	Annual Allocation	Maximum Funding Obligation	Comments
C-290 new agreement	Burke Consulting	July 1, 2012 – June 30, 2014	\$75,000	\$150,000	Development of the Community Indicators Report for 2012 and 2013. Project sponsors include the County of Orange and the Orange County Business Council.
FCI-SSA-11 new agreement	County of Orange, Social Services Agency	July 1, 2012 – June 30, 2014	\$25,000	\$50,000	Orange County Children’s Partnership Collaborative Project: Contribution to the 18 th and 19 th Conditions of Children Reports
PS-93 amendment	Regents of the University of California (University of California, Los Angeles, Center for Healthier Children, Families & Communities)	January 1, 2013 – December 31, 2014	\$90,000	\$180,000	Support for the school district County-wide implementation of the Early Developmental Index (EDI) to include data analysis, mapping and reports. District funding is included in the Early Learning termsheet.
			\$190,000	\$380,000	TOTAL FUNDING

CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY

RESOLUTION NO. ___-12-C&FC

March 7, 2012

A RESOLUTION OF THE CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY DIRECTING THE EXECUTIVE DIRECTOR AND COMMISSION COUNSEL TO PREPARE AND NEGOTIATE NEW AGREEMENTS, OR AMENDMENTS TO CURRENT AGREEMENTS AT THE EXECUTIVE DIRECTOR'S SOLE DISCRETION, WITH DESIGNATED ORGANIZATIONS TO PROVIDE COMMUNITY INDICATORS REPORT SERVICES; AND, AUTHORIZING APPROVAL AND EXECUTION OF SUCH AGREEMENTS AND/OR AMENDMENTS TO AGREEMENTS ON BEHALF OF THE COMMISSION

WHEREAS, in order to facilitate the creation and implementation of an integrated, comprehensive, and collaborative system of information and services to enhance optimal early childhood development, the legislature adopted legislation set forth in the California Children and Families Act of 1998, Health and Safety Code Section 130100, *et seq.* (as amended, the "Act") implementing the Children and Families First Initiative passed by the California electorate in November, 1998 and establishing the California Children and Families Commission and County Children and Families Commissions, including this Children and Families Commission of Orange County ("Commission"); and

WHEREAS, Commission adopted its Strategic Plan to define how funds authorized under the Act and allocated to the Commission should best be used to meet the critical needs of Orange County's children prenatal to five years of age as codified in the Act; and

WHEREAS, the Executive Director and Commission Counsel have prepared a standard Master Agreement for Services ("Master Agreement"), which was approved by the Commission; and

WHEREAS, the Commission desires to enter New Agreements, or Amendments to Current Agreements at the Executive Director's sole discretion, with each of the Organizations, hereinafter referred to as the "Contractor" in each of the Agreements or Amendments to Agreements identified in the staff report for the March 7, 2012 Commission meeting to provide Community Indicators Report Services for the terms and in the amounts and on the conditions as described in Attachment 2 herein; and

WHEREAS, each Contractor desires to enter into the applicable Agreements, or Amendments to Agreements in furtherance of the purposes of the Act and the Strategic Plan on the terms and conditions set forth in the applicable Agreements; and

WHEREAS, Commission has reviewed the staff report for the March 7, 2012 Commission meeting relating to the scopes of services to be provided and hereby finds and determines that the proposed Agreements, or Amendments to Agreements, are in furtherance of and consistent with the Commission's Strategic Plan; and

WHEREAS, Commission desires to authorize the Commission Chair and Commission Clerk to execute the Agreements, or Amendments to Agreements with each of the Contractors, for the

terms and in the amounts and on the conditions as specified in Attachment 2 to the March 7, 2012 staff report for this Agenda Item; and

NOW, THEREFORE BE IT RESOLVED BY THE COMMISSIONERS OF THE CHILDREN AND FAMILIES COMMISSION OF ORANGE COUNTY AS FOLLOWS:

Section 1 Commission finds and determines the foregoing Recitals are true and correct and are a substantive part of this Resolution.

Section 2 Commission authorizes the Executive Director, or designee, and Commission Counsel to prepare and negotiate Agreements, or Amendments to Agreements, with each of the Contractors as described in Attachment 2 to the March 7, 2012 staff report for this Agenda Item to provide Community Indicators Report Services for the terms and in the amounts and on the conditions, consistent with the March 7, 2012 staff report and scope of services referenced therein; and

Section 3 The form of any New Agreements with the Contractors, for the terms and in the amounts specified in Attachment 2 to the March 7, 2012 staff report for this Agenda Item shall be substantially similar to the form of the standard Master Agreement, subject to minor, non-substantive revisions as reviewed and approved by the Executive Director or designee and Commission Counsel. The approval by the Executive Director or designee of the New Agreements, and/or Amendments to Existing Agreements shall be conclusively evidenced by the execution of such Agreements by the Commission Chair and delivery thereof to the Commission Clerk.

Section 4 Commission hereby approves the New Agreements, or Amendments to Existing Agreements at the Executive Director's sole discretion, with each of the Contractors as described in Attachment 2 to the March 7, 2012 staff report for this Agenda Item to provide Community Indicators Report Services for the terms and in the amounts and on the conditions as specified in the March 7, 2012 staff report for this Agenda Item.

Section 5 The Commission Chair and the Clerk of the Commission are hereby authorized to execute and attest, respectively, the New Agreements and/or Amendments to Current Agreements on behalf of the Commission.

Section 6 A copy of each final New Agreement and/or Amendment to Existing Agreement when executed by the Commission Chair and attested by the Clerk of the Commission shall be appended hereto as a part of Exhibit A to this Resolution. Exhibit A is hereby fully incorporated as a part of this Resolution by this reference and made a part hereof. Each final executed Agreement shall be placed on file in the office of the Clerk of the Commission.

Section 7 In addition to the authorization of Section 2 above, the Executive Director, or designee, is hereby authorized, on behalf of the Commission, (i) to sign all documents necessary and appropriate to carry out and implement the Agreement(s), (ii) to cause the issuance of warrants, (iii) to administer the Commission's obligations, responsibilities, and duties to be performed under such agreement(s), and (iv) during the term thereof to provide waivers, administrative interpretations, and minor modifications of the provisions of such agreement(s) in the furtherance thereof.

Section 8 The Clerk of the Commission shall certify to the adoption of this Resolution.

The foregoing resolution was passed and adopted by the following vote of the Children and Families Commission of Orange County on March 7, 2012 to wit:

AYES Commissioners: _____

NOES: Commissioner(s): _____

EXCUSED: Commissioner(s): _____

ABSTAINED: Commissioner(s) _____

CHAIR

STATE OF CALIFORNIA)
)
COUNTY OF ORANGE)

I, SUSAN NOVAK, Clerk of the Commission of Orange County, California, hereby certify that a copy of this document has been delivered to the Chair of the Commission and that the above and foregoing Resolution was duly and regularly adopted by the Children and Families Commission of Orange County.

IN WITNESS WHEREOF, I have hereto set my hand and seal.

SUSAN NOVAK
Clerk of the Commission, Children and Families Commission of
Orange County, County of Orange, State of California

Resolution No: __-12-C&FC

Agenda Date: March 7, 2012

Item No. __



I certify that the foregoing is a true and correct copy of the Resolution adopted by the

SUSAN NOVAK, Clerk of the Commission

By: _____
Deputy

EXHIBIT A TO RESOLUTION OF COMMISSION

(Attach copy(ies) of final executed New Agreements and/or Amendments to Existing Agreements)