

**Agenda Item 12**
March 4, 2015**DATE:** February 23, 2015**TO:** Children and Families Commission of Orange County**FROM:** Christina Altmayer, Executive Director**SUBJECT:** Network Anaheim Collaborative Capacity Building Grant**ACTION:** Receive Network Anaheim Collaborative Capacity Building Business Plan.**SUMMARY:**

The Children and Families Commission approved an allocation of up to \$25,000 at the April 2014 meeting to support a capacity building grant to the Anaheim City School District, acting as fiscal agent on behalf of the Network Anaheim collaborative (formerly known as the Anaheim Village Plan Collaborative). The agencies that have participated in the collaborative include Western Youth Services, the Anaheim YMCA, the City of Anaheim, Anaheim City School District, and the Anaheim Union High School District. The Commission's funding was matched by the Samueli Foundation and the Orange County Community Foundation, which each contributed \$10,000, reducing the Commission contribution to \$12,000 for a total project budget of \$32,000. The collaborative has completed the business plan and the executive summary is included as Attachment 1. A full copy of the report can also be made available for all interested Commissioners.

DISCUSSION:

The Commission continues to explore opportunities to address early childhood needs in Anaheim. These efforts have focused on cultivating and enhancing partnerships with Commission funded organizations that serve Anaheim and local funders that have expressed an interest in supporting additional work in that community. Several local partners that have a specific interest in improving the outcomes for children in Anaheim have convened to support the development of the Network Anaheim collaborative's business plan. The participation in the development of the plan has been diverse including nonprofit, public institutions, and private business representatives.

The Network Anaheim collaborative has been meeting for the last three years with the mission to *ensure that children of all ages and families of Anaheim make quality life choices to support their well being through physical, intellectual, and mental health.* The group has been successful in documenting improved outcomes for children and their families, streamlining referrals between agencies, and is investing in the growth of the collaboration. To achieve a sustained impact, there is a need to formalize the collaborative structure, business practices, and further design an evaluation system to identify and track targeted outcomes. A key step in this process is to expand the collaborative partners to include surrounding school districts, county agencies, and local nonprofit agencies.

As part of development of the business plan, collaborative members have also met with representatives of the Children's Bureau's Magnolia Place to learn more about their model of community engagement and service provision. The two year implementing strategies proposed in the business plan balance the insight and experience of the Magnolia Place Initiative, while focusing

on key organizational infrastructure that is needed to continue the growth of the collaborative to achieve its intended outcomes. Commission staff will share the final business plan with the original funding partners and other funders interested in supporting the work in Anaheim. Priority will be placed on securing the funding for the Anaheim Network Collaborative Manager, which will be critical to move the collaborative forward. Staff will return to the Commission with any possible funding actions once other funding partners have been briefed on the plan and implementation strategies have been refined.

STRATEGIC PLAN & FISCAL SUMMARY:

This agenda item is consistent with the Capacity Building Goal Area. There is no funding request associated with this agenda item.

PRIOR COMMISSION ACTIONS:

- December 2014- Status update
- September 2014 – Status update
- April 2014 – Approved \$25,000 to provide capacity building funds for the Anaheim Village Collaborative and Anaheim City School District as the fiscal intermediary
- December 2013 – Received update on Sustainability Strategies
- March 2012 – Approved Round 2 Catalytic Funding Allocation

RECOMMENDED ACTION:

Receive Network Anaheim Capacity Building Business Plan.

ATTACHMENT:

1. Network Anaheim Executive Summary

Contact: Kim Goll

Executive Summary

Network Anaheim is a collaboration of public and private entities and residents in Anaheim, CA that has removed traditional organizational boundaries in favor of a single, more easily accessible delivery system of support services that maximizes existing local resources and produces greater success.

Network Anaheim's productive approach is one that: 1) is connected, responsive and collaborative; 2) recognizes and builds on the assets of individuals, families and communities, and; 3) focuses on prevention first, then on needed interventions.

Key to the process is the preservation of the dignity of clients and their active involvement in realizing Network Anaheim's vision that *children of all ages and their families in Anaheim will lead healthy, meaningful, productive lives that enrich society*. In order to achieve this, Network Anaheim has identified the following four pillars as essential components:

- Move Well - Children, Youth and Families are Physically Active and Healthy**
- Learn Well - Children are Ready to Learn, Succeed in School & are College and Career Ready**
- Think Well - Children, Youth and Families are Socially-Emotionally Healthy**
- Live Well - Children, Youth and Families are Economically Self-Sufficient**

This Business Plan (Plan) introduces Network Anaheim's *common vision, uncommon approach* to creating transformational change in the lives of Anaheim's residents. The Plan articulates Network Anaheim's philosophy, approach, role and strategies, and outlines the infrastructure and resources required for successful implementation and long-term sustainability. Network Anaheim's philosophy and work is guided by the following principles:

1. We strengthen protective factors for children, youth and families.
2. We empower individuals to create change both personally and within their communities.
3. We engage community to achieve change.
4. We work to move systems from transactional to transformational.
5. We work together towards a shared vision for Anaheim.
6. We build trust and support for partner efforts.
7. We commit to being a Learning Community - continuously evaluating, reflecting, and learning from our work.

Network Anaheim's vision and mission are focused on rebuilding the foundation of the systems and supports in Anaheim. Network Anaheim's proposed collaborative infrastructure, comprised of *Champions, Working Group and Network Partners* has been conceived to achieve:

- Shared leadership and decision-making;
- Engagement from a diverse group of partners; and
- Implementation of change strategies.

Critical to Network Anaheim's success is an organizational infrastructure to support achieving results for children, youth and families. The infrastructure consists of a Fiscal Agent, Network Manager, Community Engagement Coordinator, and consultant support.

Network Anaheim has developed eight strategies to guide its development over the next two years:

Strategy 1: Expand Network Anaheim to ensure diverse representation from public and private agencies, community-based organizations, and community residents.

Strategy 2: Establish the Organizational Infrastructure to support ongoing operations and full implementation of this Plan.

Strategy 3: Secure ongoing funding for the growth and operations of Network Anaheim.

Strategy 4: Explore and identify potential physical hub site(s).

Strategy 5: Explore a virtual hub approach

Strategy 6: Generate public awareness about Network Anaheim

Strategy 7: Identify and implement system change strategies

Strategy 8: Develop and implement an evaluation plan to monitor the impact of Network Anaheim

This Plan includes an operating budget in the amount of \$654,322 to fund the proposed organizational infrastructure support over the next three years. If funded, the proposed budget includes staffing and support to fully implement the strategies and action steps outlined in this Plan.