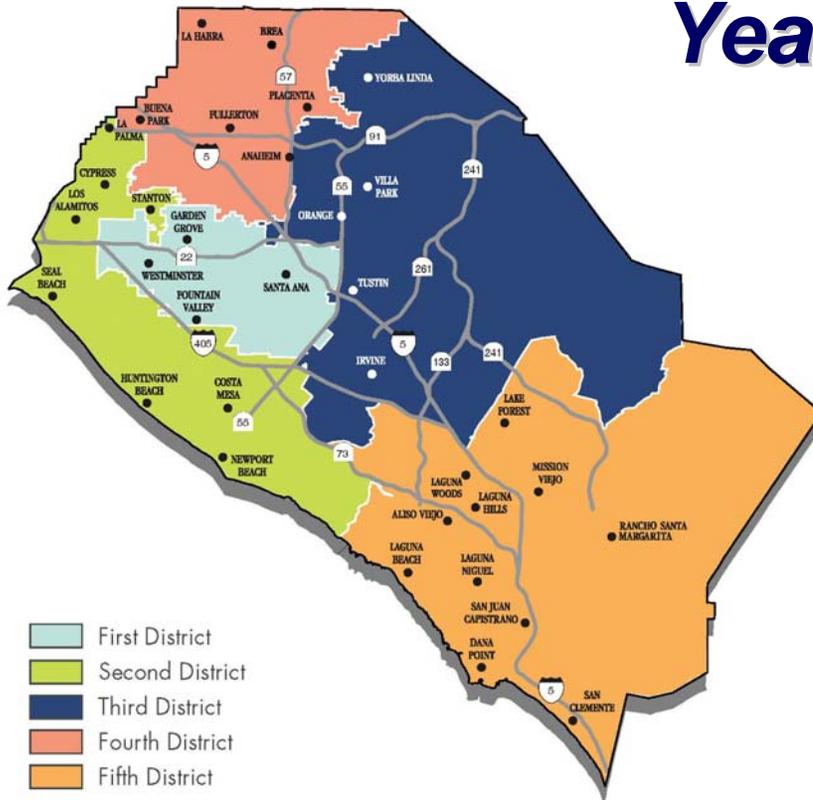




# COUNTY EXECUTIVE OFFICE

## *Chairman's 2011 Goals – Year-end Implementation Summary*



*December 13, 2011*



# COUNTY EXECUTIVE OFFICE

## **1. Live within our means**

- Balance our 2011 and 2012 budgets with no tax increases

### **Status:**

- 1. Approved 2011/12 FY Budget balanced without tax increases or use of reserves for ongoing operations**
  - *Budget avoids layoffs and/or mandatory furloughs*
  - *Four year “glide down” approach has been successful*
  - *Total authorized and filled positions reduced by over 1,400 in four years*
  - *Reserves expected to increase over two years*
- 2. Board approved (Oct. 4) actions to balance budget reflecting State reallocation of \$49.5 million in County VLF revenue**
  - *Minimizes staffing and service impacts and uses a limited amount of reserves in 2011/12*
  - *Solutions to State reallocation being pursued*



# COUNTY EXECUTIVE OFFICE

## 1. Live within our means

- Continue hiring freeze on General Fund positions

### **Status:**

1. **Limit “unfreeze” approvals to CEO approved exceptions**
  - *Approved exceptions have been consistent with Board policy*
2. **Continue to delete long-term vacant positions**
  - *331 positions deleted by Board action in FY 2011/12*
  - *Additional deletions recommended in November*
3. **Reduce budget according to SFP – 5% per year – Completed**
  - *4<sup>th</sup> straight of 5% NCC reductions*
  - *Additional \$29.5 million in reductions being implemented mid year 2011/12 due to VLF reallocation*



# COUNTY EXECUTIVE OFFICE

## 1. Live within our means

- Work with our employees and vendors to further reduce costs

### **Status:**

1. **Implement “Voluntary Contract Cost Reduction Program” countywide to reduce contract costs by a target of 10%.**
  - **183 participating vendors**
  - **Potential contract cost savings exceeding \$3 million through 2011/12**
2. **Focus on IT budgets as part of new governance model**
  - **Enhanced financial information presented to new IT Governance bodies in October 2011**
  - **Conducting an assessment of Applications Services Costs**
3. **Obtained agreements with no salary increases (Reopener Agreements)**
  - **Reached agreement with IHSS providers with no salary increase and language protecting County in the event of State or Federal wage reductions**
4. **Restructuring of Self-Insured Retiree PPO Health Plans- effective Jan. 1, 2012**
  - **Produces savings through reduction in the monthly grant amount for those enrolled in Retiree PPO plans**



## COUNTY EXECUTIVE OFFICE

### **2. Ingrain the fundamentals**

- Integrate our financial and performance reporting

#### **Status:**

- 1. Complete implementation of the Balanced Scorecard and align department performance measures with the County's Strategic Initiatives and Great Goals**
  - **SSA, HCA, HRD, JWA, Public Defender, Sheriff, OC Waste & Recycling and CEO Balanced Scorecard implementation completed or in progress**
- 2. Include performance reporting of the Balanced Scorecard measures in the Quarterly Budget Report**
  - **First Quarter Budget Report in November and in April with the annual Business Plan/Balanced Scorecard update**



# COUNTY EXECUTIVE OFFICE

## **2. Ingrain the fundamentals**

- Provide regional leadership on innovative solutions to better serve OC citizens

### **Status:**

1. **Continue to expand the “OC Purchasing Alliance” through collaboration with Orange County cities and special districts**
  - 14 public sector organizations registered during 2010-11
  - 28 agreements in place
2. **Strengthen emergency operations training & preparation, including AlertOC**
  - AlertOC implementing mobile device capability for emergency managers
3. **Participate in newly formed Association of California Cities – Orange County and League of California Cities**
4. **OC Public Works instituted quarterly meetings with key stakeholders (CalTrans, OCFA, OCTA, TCA, etc.) to develop regional collaboration & innovative solutions**
5. **Proposed agreement with City of Santa Ana for law enforcement helicopter services & possible interest in Animal Control and IT services**
6. **Potential shared services opportunities with other cities in areas such as library services**



# COUNTY EXECUTIVE OFFICE

## **2. Ingrain the fundamentals**

- Transform the culture of the County to match the ideals and values of the County mission and vision statements

### **Status:**

1. *Board approved new IT Governance Model – March 2011*
2. *Executive Development Program launched, with 3 sessions held*
3. *OC Leadership Lessons Facilitator Training held to increase the number of trainers and expand the number of available classes*
4. *Promote employee awareness of Mission and Values through “County Connection” newsletter and employee recognition presentations*
5. *Mission Statement added to back of County business cards*
6. *Mission Statement added to Board of Supervisors agenda*



## COUNTY EXECUTIVE OFFICE

### **3. Continue to address employee pension issues**

- Continue to introduce innovative solutions to the pension benefit issue

**Status:**

1. ***Develop & advocate for proposed Legislative changes to the “1937 Act” retirement system***
    - *Federal legislation introduced in September to authorize choice for current employees between existing pension formula or “1.62 @ 65” hybrid plan*
  2. ***Update Board on recommendations to reduce annual Pension costs by \$100 million – in collaboration with unions and stakeholders***
    - *May 20 report identified \$60 million in savings*
  3. ***Consider implementation of portions of the Little Hoover Commission Report***
- Clearly explain “hybrid” system to OC employees and citizens

**Status:**

1. ***Held discussions with TIAA-CREF on development of communications materials and marketing plan for implementing the programs for current employees***



## COUNTY EXECUTIVE OFFICE

### **4. Proactively manage transitions imposed by Governor Brown's budget proposals**

- **Realignment funding**

**Status:**

1. **Participate in CSAC and regional realignment groups to seek equitable Realignment funding**
2. **Protect our base**
  - **Weekly meetings with CSAC Board representative (Sup. Moorlach)**
  - **FY 2011/12 Public Safety Realignment allocation methodology is equitable**
3. **Periodic teleconferences with Urban Counties**

### **Social Services and Medi-Cal cuts**

**Status:**

- **Monitoring status of legislation and budget**
  - **Determine programs and services impacted**
  - **Develop and recommend alternative solutions**
  - **Advocate the Board's position with Sacramento and Washington delegations**



## COUNTY EXECUTIVE OFFICE

### **5. Approve new Supervisorial Districts**

- Integrate census information
- Assure process is open and transparent
- Comply with Voting Rights Act

***Status:***

- 1. Redistricting Committee conducted eleven public meetings including four regional meetings***
- 2. Board of Supervisors adopted Redistricting Plan and ordinance on September 6, 2011***
- 3. New Districts became effective on October 6, 2011***



## COUNTY EXECUTIVE OFFICE

### **6. *Develop voluntary public/private partnerships to improve services to our constituents***

#### ***Status:***

- 1. Provide Data Center hosting for other government entities***
  - Expanded/Renewed tenants – CalOptima, State of California***
- 2. OC Waste & Recycling 10 year partnership with Discovery Science Center – Ribbon cutting event held September 1, 2011***
- 3. Fourteen cities/special districts have expressed interest in working with OC Public Works on purchasing of vehicles, equipment, parts and performing maintenance***
- 4. Negotiated lease with Ocean Institute at Dana Point Harbor***

- 10 Year Plan to End Homelessness***

#### ***Status:***

- 1. Final 10 Year Plan to End Homelessness to be submitted for Board consideration in January 2012***
- 2. Executive Director (Chief Strategy Officer) selection approved July 2011***



## COUNTY EXECUTIVE OFFICE

### 7. *Resolve facilities planning issues for County workforce*

- Building 16

*Status:*

- *Proposal to be submitted to Board for review in January 2012*

- Civic Center Leasing Opportunities

*Status:*

1. *RFP for professional real estate and financial presentation support services released in April 2011*
2. *Work study session with Board on real estate/facilities held September 6, 2011 – follow up with Board in December/January*

- Fruit Street

*Status:*

- *County received copy of draft Santa Ana Regional Transportation Center JPA in June - currently under consideration*



## COUNTY EXECUTIVE OFFICE

# **8. Address Information Technology Challenges**

### **Status:**

- 1. ATS go-live in August 2011***
- 2. Implemented Lobbyist Registration Website***
- 3. Implementation of Mobile Device Management Solution to securely support smartphones and tablet devices***

- Issue Request For Proposals (RFP) for future services**

### **Status:**

- 1. IT Sourcing vendor evaluation entering next phase (due diligence)***



## COUNTY EXECUTIVE OFFICE

### 9. Expand Park Opportunities



- Integrate 20,000 acre Irvine Company gift

**Status:**

1. *Inaugural OC Parks Wilderness Celebration event – July 2011*
2. *6,492 public program participants year-to-date*
3. *Present Action Plan for Board consideration in 2012*

- Prepare regional park plan for 84 acres at former MCAS Tustin

**Status:**

1. *Present program of utilization for Board consideration in January 2012*
2. *Exploration of financial options underway*
  - *Financial advisor hired*
  - *Feasible financial plan developed for consideration by PFAC and Board in first quarter of 2012*



## COUNTY EXECUTIVE OFFICE

### 9. Expand Park Opportunities



- Partner with Cities and OCTA on parks and trails

#### **Status:**

1. ***Board approval for acquisition of Saddleback Vineyard property – October 4, 2011***
2. ***Reviewed with the Board Tri-City Park Authority (TPA) requirements for County to acquire Tri-City Park***
3. ***Negotiating land management service levels for O'Neill Oaks and Ferber Ranch properties with OCTA***



## COUNTY EXECUTIVE OFFICE

# **10. Further Innovate with Green OC**



- OC Sunergy – Solar Energy Expansion

### **Status:**

1. ***Board approved 4.0 MW PSOMAS FMG solar installations – in pre-construction phase at seven locations with completion in March 2012***
2. ***CEO Finance working with PFM on financing issues for residential and commercial OC Sunergy projects***
3. ***Revised proposal to be discussed with PFM on December 15, 2011***



## COUNTY EXECUTIVE OFFICE

# **10. Further Innovate with Green OC**

- OC Waste and Recycling opportunities

**Status:**

1. *Complete negotiations for closed site gas to energy projects – December 2011*
2. *Completed negotiations for 20 MW gas to energy facility at the FRB landfill and made contract amendment recommendation – November 2011*
3. *Completed construction of second Green building to serve as headquarters for landfills – September 2011*

- Work with private sector groups like CleanTech OC

**Status:**

1. *OC Waste & Recycling participating on CleanTech OC Government Affairs Committee & supporting related conferences*



## COUNTY EXECUTIVE OFFICE

# 10. Further Innovate with Green OC

- Live up to County Green Purchasing Policy

### **Status:**

1. *May 2011 Green Fair had over 3,000 visitors & showcased sustainable products and services*
2. *CEO Procurement working with departments to incorporate bid/proposal language & scoring methodologies from Environmental Preferable Purchasing (EPP) policy*
3. *CEO Procurement has implemented a tool to measure departmental use of EPP practices*





## COUNTY EXECUTIVE OFFICE

### **11. Deliver Major Initiatives**

- Complete John Wayne Airport Terminal C

***Status:***

1. *Central Utility Plant dedicated April 2011*
2. *Terminal C and Parking Structure C opened November 2011  
– TCA fees still an issue*

- Begin Santa Ana Regional Interceptor Line Construction

***Status:***

1. *Board awarded Yorba Linda Spur Project in May 2011 – construction began August 2011*
2. *Board awarded Mainline Project contract in August 2011 – construction began in October*
3. *Groundbreaking held at Green River in October 2011*



## COUNTY EXECUTIVE OFFICE

# 11. Deliver Major Initiatives

- Complete Dana Point Harbor Revitalization Plan

**Status:**

1. *Obtained final certification for the Local Coastal Program Amendment from the California Coastal Commission*
2. *Board selected consultant and two alternates for Architect and Engineering Services for the CDP application for the Revitalization Plan – October 2011*
3. *Released Waterside portion of the Revitalization Plan for the Subsequent Environmental Impact Report for public review*

- Finalize Animal Care Facility plans

**Status:**

1. *Complete revised application to Dept. of Navy – January 2012*



## COUNTY EXECUTIVE OFFICE

### **11. Deliver Major Initiatives (cont.)**

- Continue OC Islands Annexations

***Status:***

1. ***CEO Legislative Affairs supporting Board offices on island annexations***
2. ***Board approved Ordinance on boundary changes with LA County – October 2011***

- Successfully Implement San Onofre Nuclear Generation Station 3 Day Simulated Emergency Exercise
- ***Exercise Successfully Completed***



## COUNTY EXECUTIVE OFFICE

### 12. Stay Positive

- We have great people working for the County

**Status:**

- *Twelve employee recognition presentations at 2011 Board meetings*
- *Orange County received 17 NACo Awards including 1 Best in Category*
- *OC received two 2011 CSAC Merit Awards*
- *Three OC Business Council “Red Carpet” Awards and one honorable mention*
- *Positive 2010/11 Grand Jury reports on topics including Jails, Registrar of Voters, Sheriff’s Inmate Re-Entry Unit and Child Abuse Emergency Response*

- Spread the word



**Status:**

1. *Utilize Social Media to expand public outreach effort*
  - *36 County social media sites in operation*
  - *Social Media directory on County home page*
2. *15 County news items featured in OC Business Council e-newsletter*



## COUNTY EXECUTIVE OFFICE

# Chairman's Goals – Celebrate our Achievements





**County Executive Office**  
**Memorandum**

RECEIVED

2011 DEC -8 AM 9:29

CLERK OF THE BOARD  
ORANGE COUNTY  
BOARD OF SUPERVISORS

December 8, 2011

To: Darlene Bloom, Clerk of the Board  
From: Thomas G. Mauk, County Executive Officer  
Subject: Exception to the Rule 21

S41C

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The County Executive Office is requesting a supplemental for the December 13, 2011 Board Hearing Meeting.

Agency: County Executive Office  
Subject: Status Report – Chairman’s Goals for 2011  
District: All

cc: Rob Richardson, Assistant County Executive Officer