

STRATEGIC PRIORITIES

In 1997, the County of Orange developed and successfully implemented one of the most innovative long-range financial planning models in the municipal industry. The Strategic Financial Plan is the culmination of an intensive operational and financial planning process involving the Board of Supervisors, County department heads, managers, staff and the public. The process identifies financial priorities, forecasts revenues and expenses, and attempts to develop a balanced five-year financial outlook. The Strategic Financial Plan is an integral part of the County's corporate management system, which was implemented to assure an accountable, results oriented County government.

A function of the Strategic Financial Plan is to identify new major initiatives (strategic priorities) that will impact the County over the next several years. The 2006 Strategic Financial Plan is the ninth plan to be prepared and identifies the following critical strategic priorities:

- **Water Quality and Watershed Protection** – meet unfunded mandates for water quality protection and compliance.
- **County Facilities Master Plan** – renovation / rehabilitation of deteriorating County facilities.
- **Information Technology Strategic Planning Tactical Goals** – improve the quality of public services and internal efficiency through technological innovation.
- **District Attorney High Tech Crime Unit Expansion** – ability to better address and prosecute the growth of cyber crime and identity theft cases.
- **Tustin Family Campus** – construct multi-purpose facility for providing services to at-risk children and families in Orange County.
- **James A. Musick Facility Expansion** – additional jail beds and staffing to address increased adult inmate population.
- **Affordable Housing** – address the shortage of affordable housing in Orange County.
- **Healthy Eating & Physical Activity Program** – implementation of a comprehensive, multi-staged program to reduce the prevalence of overweight and obesity in Orange County.
- **Forensic Science DNA Program** – expand the use of DNA analysis to help solve major violent crimes.
- **Adult Re-Entry Program** – transitional facility for integration of non-violent probationers from custody into the community.

The adoption of the 2006 Strategic Financial Plan demonstrates the Board of Supervisors' commitment to sound financial management principles and illustrates the Board's willingness to make tough decisions to ensure the County's financial success. This is the kind of planning and quality management that taxpayers should expect from County government.