

PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

Summary of Appropriations and Revenues

Agency	Agency Name	FY 2006-2007 Appropriations	FY 2006-2007 Revenue	FY 2006-2007 Net County Cost
034	Watershed & Coastal Resources Division	22,983,363	19,860,278	3,123,085
040	Utilities	23,658,941	1,921,552	21,737,389
080	Resources And Development Management Department	59,995,516	41,511,335	18,484,181
	GENERAL FUND SUBTOTAL	106,637,820	63,293,165	43,344,655
106	County Tidelands - Newport Bay	7,485,953	7,485,953	0
108	Dana Point Tidelands	100,680,863	100,680,863	0
113	Building and Safety	9,519,130	9,519,130	0
114	Fish and Game Propagation	5,651	5,651	0
115	Road	84,096,290	84,096,290	0
119	Public Library - Capital	10,189,740	10,189,740	0
120	Public Library	37,243,457	37,243,457	0
128	Survey Monument Preservation	82,995	82,995	0
129	Off-Highway Vehicle Fees	75,951	75,951	0
12K	Dana Point Marina DBW Loan Reserve	547,418	547,418	0
137	Parking Facilities	5,858,030	5,858,030	0
140	Air Quality Improvement	617,919	617,919	0
148	Foothill Circulation Phasing Plan	8,555,473	8,555,473	0
15K	Limestone Regional Park Mitigation Endowment	19,214	19,214	0
274	IWMD Corrective Action Escrow	57,300	57,300	0
275	IWMD - Environmental Reserve	9,741,345	9,741,345	0
277	IWMD - Rate Stabilization	3,146,000	3,146,000	0
279	IWMD - Landfill Post-Closure Maintenance	11,792,653	11,792,653	0
280	Airport - Operating Enterprise	160,484,421	160,484,421	0
281	John Wayne Airport Construction	116,421,280	116,421,280	0
283	John Wayne Airport Debt Service	89,742,456	89,742,456	0
284	Frank R. Bowerman/Bee Canyon Landfill Escrow	4,199,332	4,199,332	0
285	IWMD Bankruptcy Recovery Plan	21,663,356	21,663,356	0
286	Brea-Olinda Landfill Escrow	6,053,773	6,053,773	0
287	Prima Deshecha Landfill Escrow	2,510,495	2,510,495	0
299	Integrated Waste Management Department Enterprise	150,466,956	150,466,956	0
400	Flood Control District	100,011,070	100,011,070	0
403	Santa Ana River Environmental Enhancement	12,147	12,147	0
404	Flood Control District - Capital	45,047,200	45,047,200	0
405	Harbors, Beaches and Parks CSA No. 26	86,435,001	86,435,001	0
406	Harbors, Beaches & Parks Capital	41,270,314	41,270,314	0
459	North Tustin Landscape & Lighting Assessment District	2,157,779	2,157,779	0
468	County Service Area #13 - La Mirada	5,053	5,053	0

Summary of Appropriations and Revenues (Continued)

Agency	Agency Name	FY 2006-2007 Appropriations	FY 2006-2007 Revenue	FY 2006-2007 Net County Cost
475	County Service Area #20 - La Habra	10,498	10,498	0
477	County Service Area #22 - East Yorba Linda	58,605	58,605	0
OTHER FUNDS SUBTOTAL		1,116,265,118	1,116,265,118	0
TOTAL - INFRASTRUCTURE & ENVIRONMENTAL		1,222,902,938	1,179,558,283	43,344,655

080 - RESOURCES AND DEVELOPMENT MANAGEMENT DEPARTMENT

Operational Summary

Mission:

The primary mission of the Resources & Development Management Department (RDMD) is to provide, operate, and maintain quality public facilities and regional resources for the residents of Orange County, and safeguard the quality of life in Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	45,588,216
Total Final FY 2006-2007	59,995,516
Percent of County General Fund:	2.04097%
Total Employees:	452.00

Strategic Goals:

- **Agricultural Commissioner:** a) Provide citizens a basis of value comparison and fair competition by ensuring accuracy of weighing and measurement systems; b) Prevent exotic plant pest and disease; c) Protect residents, users, and the environment from pesticide hazards; d) Protect areas from the threat of wildfire through weed abatement.
- **Internal Services:** Support County Agency and Department operations by providing services and/or managing, operating and maintaining the following: vehicle fleet, facilities, printing and publishing services, County capital projects, and real estate activities.
- **Planning & Development Services:** a) Plan for the availability of a wide range of quality housing and employment opportunities throughout the unincorporated areas of Orange County; b) Plan for the preservation of open space and protection of sensitive habitats, waterways and wildlife.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEIGHTS & MEASURES PROGRAM. What: Number of valid citizen complaints regarding weight & measures discrepancies per 100,000 residents. Why: Indicates basis of value comparisons through accurate weighing and measuring systems.	1.5 per 100,000 residents' complaints on weight and measure discrepancies.	Not to exceed 1.5 per 100,000 residents.	On target.



Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>PERFORMANCE INDICATOR FOR AG COMMISSIONER: EXOTIC PLANT PEST AND DISEASE CONTROL PROGRAM.</p> <p>What: Number of valid exotic plant pest and disease reported per 100,000 residents.</p> <p>Why: Indicates effectiveness of plant pest and disease prevention program.</p>	5.0 per 100,000 residents to report valid exotic plant pest and disease.	Not to exceed 5.0 per 100,000 residents.	On target.
<p>PERFORMANCE INDICATOR FOR AG COMMISSIONER: PESTICIDE ILLNESS PREVENTION PROGRAM.</p> <p>What: Number of valid cases of pesticide related illness reported per 100,000 residents.</p> <p>Why: Indicates effectiveness of pesticide illness prevention program.</p>	1.0 per 100,000 residents reported valid cases of pesticide related illness.	Not to exceed 1.0 per 100,000 residents.	On target.
<p>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEED ABATEMENT PROGRAM.</p> <p>What: Total number of unincorporated acres burned by wildfire.</p> <p>Why: Indicates effectiveness of weed abatement program and the potential reduction in wildfire risk.</p>	500 Acres.	Not to exceed 500 Acres	On target.
<p>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: EFFICIENCY IN OPERATING AND MAINTAINING FACILITIES.</p> <p>What: The total annual cost of the building O&M divided by the total number of building square feet.</p> <p>Why: Indicates efficiency of support to County agencies by operating and maintaining facilities.</p>	\$4.85/cost per square foot.	\$4.75/cost per square foot.	\$4.85/cost per square foot.
<p>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY BUILDING OPERATIONS & MAINTENANCE.</p> <p>What: % of building users rating the quality of the building O&M as good or better as reported in survey.</p> <p>Why: Indicates customer satisfaction with support to County agencies and operations.</p>	90%	95% good or excellent reported surveys.	90%
<p>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS ON TIME.</p> <p>What: Percentage of building capital projects completed on time.</p> <p>Why: Indicates efficiency of support to County agencies & operations in managing County capital projects.</p>	90%	Business plan target of 95% of building capital projects to be completed on time.	90%
<p>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN BUDGET.</p> <p>What: Percentage of capital projects completed within budget.</p> <p>Why: Indicates efficiency of support to County agencies & operations in managing County capital projects.</p>	95%	Complete 95% of capital projects within budget.	Completed 95% of capital projects within budget.

Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	
	Results	Target	How are we doing?
PERFORMANCE INDICATOR FOR INTERNAL SERVICES: QUALITY IN MANAGING COUNTY CAPITAL PROJECTS. What: % of customers responding to valid survey for the quality of project management services provided. Why: Indicates satisfaction/support to County agencies & operations in managing County capital projects.	90%	A 95% response of customer surveys that are satisfied or very satisfied with the quality of project management service provided.	90%
PERFORMANCE INDICATOR FOR PLANNING & DEVELOPMENT SVCS: NUMBER OF CASES CLOSED BY CODE ENFORCEMENT. What: To eliminate code enforcement backlog cases. Why: To protect public from threats to safety from building and construction deficiencies.	78 cases completed.	No new backlog cases / respond to complaints.	PDS Code Enforcement officers & contract staff have eliminated 75% of backlog cases by the close of FY 2005-06 and will continue to provide supplemental ongoing support for peak enforcement activity. Remaining cases are in permit processing or prosecution status and will be completed by Oct. 2006.
PERFORMANCE INDICATOR FOR PLANNING & DEVELOPMENT SVCS: NUMBER OF ENVIRONMENTAL DOCUMENTS COMPLETED. What: To ensure proper review, preparation & processing of environmental impact reports. Why: Ensure environmental protections through mitigation of impacts stemming from project implementation.	1,100 environmental documents completed.	1,100 environmental documents completed.	FY 2005-06 results are consistent with current workloads.

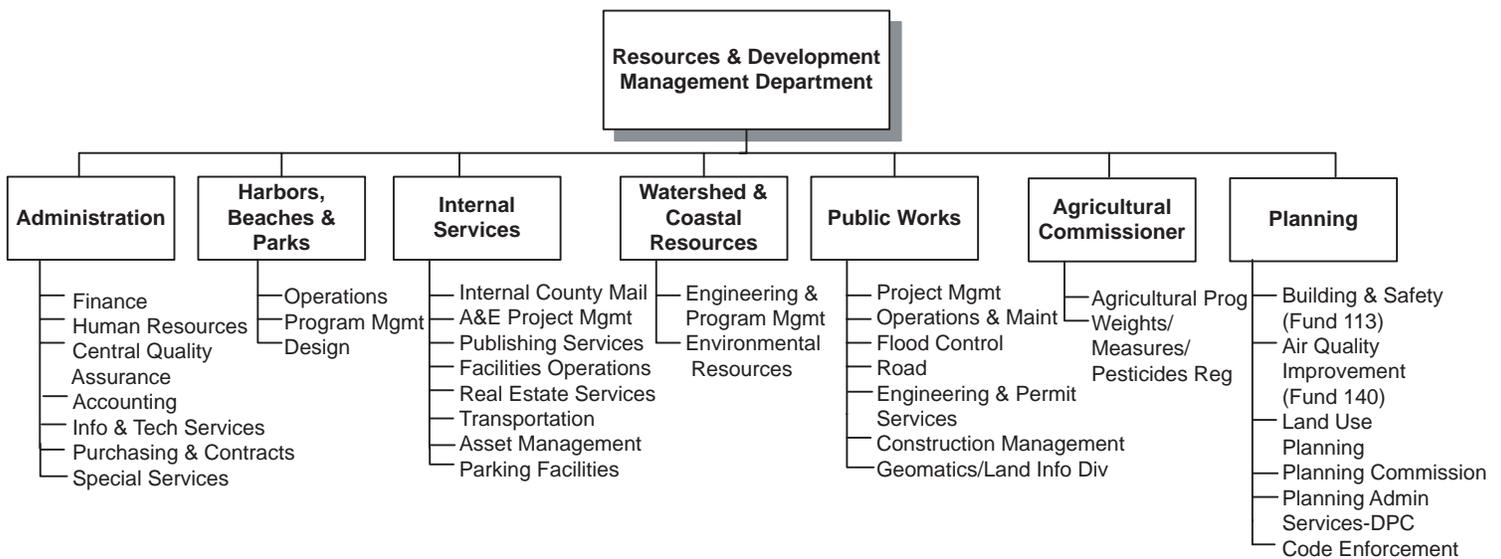
FY 2005-06 Key Project Accomplishments:

- **Agricultural Commissioner:** (1) Glassy-Winged Sharpshooter/Pierce's Disease Program - Since May 2000, AG Commissioner provided an effective inspection system to prevent the further spread of the Glassy-Winged Sharpshooter in Orange County; (2) High Risk Pest Exclusion Program - Since 2000, AG Commissioner provided an effective inspection system to detect high risk insects in package terminal facilities.
- **Internal Services:** (1) Preventative Maintenance Program: RDMD/Facilities Operations is in the third year of Phase I of a Preventive Maintenance Program (PM). The four person team's primary responsibility is to extend the useful and economic life of facilities through routine preventive maintenance. From July 1, 2005 through December 31, 2005, the PM team has completed 328 work orders, of which 226 required the shutdown of equipment without impact to the tenants demonstrating the value of working a swing shift. Sixty-five (65) of the completed work orders proactively detected serious deficiencies which required repairs to prevent potential catastrophic failure. Due to the success of the PM Program, Facilities Operations Management moved 2 additional positions from their current assignment to expand the PM crew. (2) Design-Build Legislation: In 2005, RDMD/Internal Services requested that the County's State legislative platform include a request to obtain sponsors for a bill to allow the County of Orange to utilize the "design-build" construction methodology for its capital projects. In September 2005, the governor signed into law a bill authorizing Orange County to use this method on certain types of construction projects of a value of \$2.5 million and over, thus providing County Agencies and Departments additional means to accomplish facility construction. Construction of the new South Court complex is being considered for the first large County project to utilize this method.
- **Planning & Development Services:** (1) The PDSO Operating budget Agency 071 was merged into the RDMD operating budget Agency 080 as a separate function upon adoption of FY 2005-06 Budget; (2) A new Time & Materials based fee ordinance to cover costs was approved by the Board of Supervisors on July 26, 2005, and implemented on August 29, 2005, that also included Planning 080 staff; (3) Completed high level of code enforcement activity and eliminated case backlog by 25%; (4) Entered into an agreement with Housing & Community Services (HCS) on April, 2006 for complete code enforcement activities in redevelopment areas.



- Administration: (1) At the request of CEO, RDMD developed and submitted to the Managers Sub-committee a draft Long-Term Vacancy policy for County-wide implementation. (2) Implementation of new Information Technology Applications: implemented Tracking Utility Fees (TUF) which provides more accurate fiscal accountability in County permitting issues; implemented Park Reservation System which provides nationwide online users to make reservations in our parks; implemented Digital Map Products which replaced MetroScan giving users in Planning and other RDMD users more functionality; completed Management Status Report which fully automates the rollup of reporting to management through Function Directors, Department Head, CEO as well as members of the Board. In addition, completed the merger of computer networks from the former Public Facilities & Resources Department and Planning & Development Services Departments ahead of schedule and on budget. (3) Implemented effective succession & replacement planning strategies that have been critical for continuity of Department Operations after recent large number of retirements. (4) Established the new HBP Capital Fund 406 at Board request to track newly allocated General funds to HBP for their capital program.

Organizational Summary



Directors Office - The RDMD Director's Office provides overall guidance for operating the Department, oversees a total of 1,411 RDMD positions, and ensures that RDMD provides quality services to other County departments and to the public.

Administration - The Administration Function provides critical administrative support to RDMD programs including financial and budget services, human resources services, information technology support, purchasing and contract support, accounting services, central quality assurance, special project coordination, and legislative coordination.

Harbors, Beaches, And Parks - The Harbors, Beaches and Parks Function manages and operates the County's regional park and recreation facilities. See Funds 106 County Tidelands Newport Bay, 114 Fish & Game Propagation, 128 Survey Monument Preservation, 129 Off-Highway Vehicles Fee Program, 15K Limestone Regional Park Endowment, 405 Harbors Beaches & Parks, 406 HBP Capital Projects, 459 North Tustin Landscaping and Lighting Assessment District, 468 La Mirada CSA#13, 475 La Habra CSA#20 and 477 East Yorba Linda CSA#22.

Internal Services - The Internal Services Function provides countywide services, primarily to other County Agencies and Departments including facility maintenance and support; Architect & Engineering services for County capital projects; repair, maintenance and management of the County vehicle fleet; publishing services; building support

services; pony mail services; parking facility administration; real estate services; and coordination of the County's Asset Management Program. Also see Fund 137 Parking Administration, and Fund 296 Transportation ISF and 297 Reprographics ISF, under Program VII.

Watershed Management Programs - See Watershed & Coastal Resources Agency 034.

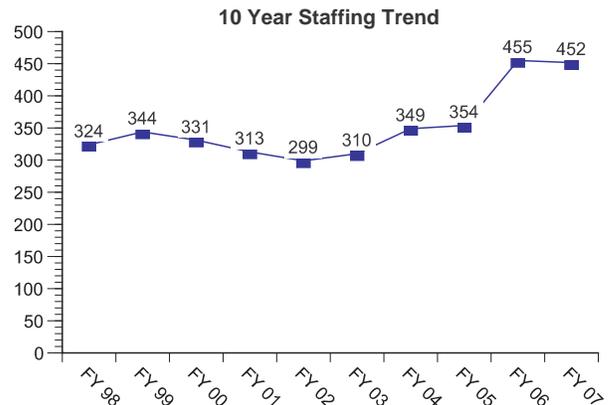
Public Works - The Public Works Function performs Regional Public Works activities such as Road, Flood Control, Operations & Maintenance, Engineering & Permit Services, and Construction Management. The part of the Public Works Function that is within RDMD Fund 080 includes the County Property Permits Section as well as selected Geomatics (surveyor) and Construction staff positions. The 080 Public Works Budget also accounts for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse RDMD Fund 080 for these vehicle operating expenses. Also see Fund 115 Road, 148 Foothill Circulation Phase Plan, 400 Flood Control District, 403 Santa Ana River Environment Enhancement, and 404 Flood ACO.

Building & Safety - See Building & Safety Fund 113.

Agricultural Commissioner - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

Planning & Development Services - Safeguard the quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically & environmentally balanced communities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Resources and Development Management Department (RDMD) includes 1,411 positions in all its 24 administered Agencies & Funds. Budgets that contain staff include: Agencies 034 Watershed & Coastal Resources, 040 Utilities, 080 Resources & Development Management Department (Effective July 1, 2005, Planning and Development Services 071 merged with 080), 106 Newport Tidelands (with staff beginning FY 2005-06), 113 Building & Safety, 115 Road, 137 Parking, 296 Transportation Internal Service Fund (ISF), 297 Reprographics ISF, 400 Flood and 405 Harbors Beaches & Parks. (Previously Fund 108 Dana Point Tidelands was administered by RDMD. Effective FY 2005-06, Dana Point Tidelands is a separate department.)
- Agency 080 functions as the main operating agency for RDMD. The FY 2006-07 Adopted Budget for Agency 080 totals 452 positions, which includes 24 new positions (3 for Architect & Engineering which includes two for Capital Improvement Plan, 20 for Facilities Operations which includes eight for Preventative Maintenance and six for Custodians, and 1 for Public Works as limited-term for 1 year).
- In FY 2005-06, the Agency 080 Adopted Budget totaled 455 positions. At the Public Hearings, the Board approved 6 new positions (4 Facilities Operations for Probation's Youth Leadership Academy and 2 Information and Technology Services to replace more costly contractors). The Base budget included the final merge of PDS with RDMD for an increase of 53 positions, plus 2 positions from 296 Transportation, 1 position from 108 Dana Point Tidelands, 1 from 405 HBP, less 2 to 115 Road. Other adjustments during FY 2005-06



included quarterly budget adjustment changes. The 1st Quarter deleted 6 long-term vacant positions, added 2 new positions for Facilities Operations support for Probation's Unit Q and Los Pinos, and added 1 position from 297 Reprographics. The 2nd Quarter deleted 2 positions moved to 040 Utilities. The 3rd Quarter deleted 24 positions from Facilities Operations Janitorial to Courts, and added 2 positions from HCA Real Estate.

- In FY 2004-05, Agency 080 Adopted Budget totaled 354 positions. At the Public Hearings, the Board approved 1 new position for A&E for South Court. Other adjustments during FY 2004-05 included quarterly budget adjustment changes. The 1st Quarter added 17 positions (14 from merge with 071 PDS to 080 Administration, 2 transferred from 115 Road fund to 080 Administration, and 1 transferred from 017 CEO to 080 Central Quality Assurance). The 2nd Quarter added 23 positions (6 new positions for Information & Technology Services to replace more costly contractors, 16 positions transferred from 057 Probation to 080 Internal Services/Facilities Operations and 1 transferred from 017 CEO to 080 Internal Services).
- In FY 2003-04, Agency 080 Adopted Budget totaled 349 positions. At the Public Hearings, the Board approved 29 extra help conversions and 8 new positions (4 Information & Technology Services to replace more costly contractors and 4 Facilities Operations Preventative Maintenance positions). Other adjustments during FY 2003-04 included quarterly budget adjustment changes. The 1st Quarter added 1 position for Finance from former Local Redevelopment Authority (LRA). The 2nd Quarter deleted 5 positions (3 transferred to Auditor-Controller and 2 transferred to CEO). The 3rd Quarter added 7 positions (6 from PDS and 1 from Flood).
- In FY 2002-03, Agency 080 Adopted Budget totaled 310 positions. At the Public Hearings, the Board approved 7 new positions (4 in Information & Technology Services, 2 in Facilities Operations, and 1 in A&E Project Management). Other changes, Agency 080 absorbed 2 posi-

tions from the LRA to PFRD without additional appropriations and/or NCC dollars; 4 positions were reassigned to Agency 080, which included 1 from Fund 137 to Facilities Operations and 3 from other PFRD funds (1 in Special Services, 1 in County Property Permits, and 1 in Facilities Operations).

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Agricultural Commissioner will continue to enforce State-Mandated Agricultural and Pesticide Regulations, and Weights and Measure Programs within Orange County.

Facilities Operations will continue to provide quality facility operations and maintenance, and implement the preventive maintenance program.

A&E Project Management services will complete the County's deferred maintenance plan and ensure compliance with the Americans with Disabilities Act (ADA) requirements, and manage the majority of the County's Capital Projects.

Changes Included in the Base Budget:

RDMD Fund 080 FY 2006-07 Base Budget Request of \$57,943,846 is -\$1,467,437 (-2.47%) lower than the FY 2005-06 Modified Budget through 2nd Quarter Adjustments. The difference is a mix of additions and deletions which include: an increase in Salaries & Employee Benefits of \$337,344 (1%), a decrease in Services & Supplies of -\$2,120,281 (-7%), an increase in Equipment of \$435,600 (82%), and an increase in cost applied \$82,420 (1%). The overall decrease is mainly due to PDS reductions in professional services for completion of Rancho Mission Viejo Development (-\$1 million) and reduction in Services & Supplies (-\$1 million).

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 6 Custodian Positions in Facilities Operations for the Civic Center Amount:\$ 125,165	Add 6 Custodian positions for support of Civic Center buildings	Ensure the frequency, quantity and quality of custodial services to meet health and safety codes	3270



Approved Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Information Processing Specialist Position Amount:\$ 16,017	Meet increased workload demand associated with County's Checkpoint Card Access security system	Improve response time to customers and meet increasing workload demands	3281
Add 1 Shop Planner Electrical/Mechanical Position Amount:\$ 40,093	Provide support for the plumbing, electrical, elevator, and metalsmith shops	Improved response time to service calls and performing of routine maintenance work	3287
Add 1 Metalsmith Position Amount:\$ (1,423)	Addition of second Metalsmith to perform work including custom fabrication; meet existing workload	Elimination of contractor and overtime costs; eliminate any backlog or delay in response time	3286
Add 2 Sr System Programmer Analyst Positions Amount:\$ (23,880)	Replace contract staff providing support to the County's Environmental Control System	Cost-effective support of Environmental Control System; addition of County positions saves money	3290
Add 8 Positions for Preventive Maintenance Program (Strategic Priority) Amount:\$ 1,500,000	Add 8 positions for preventive maintenance strategic priority	Extend the useful life of essential equipment and operating systems	3292
Add 2 Positions for Capital Improvement Plan Amount:\$ 0	Perform work associated with capital improvement projects in County's Capital Improvement Plan	Maintain/extend the life of County buildings/ infrastructure through investment in capital projects	3293
Add 1 Facilities Contract Services Inspector Amount:\$ 28,507	Add position to inspect work performed by contractors	Ensure contract work is completed in satisfactory manner in accordance with contract requirements	3296
Add 1 Limited-Term Administrative Manager III for Assistant Director, Public Works Role Amount:\$ 121,463	Add position to split duties of the existing Director of Public Works/Chief Engineer into two roles	More efficient performance of existing workload and improved quality of service	4659
Increase Funding for Code Enforcement Neighborhood Preservation Projects Amount:\$ 200,000	Neighborhood Preservation including graffiti removal, fencing, noise study, safety-related projects	Provide expeditious service to the community in a cost-effective manner	5210
Convert Extra Help Senior Architect-Engineer Project Manager to Regular to Meet Ongoing Needs Amount:\$ 45,728	Convert Extra-Help Senior A-E Project Manager to Regular for large project management	Manage Youth Leadership Academy project during 1yr warranty period; other large projects as assigned	4374

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	394	428	428	452	24	5.61
Total Revenues	26,072,260	42,555,766	32,232,234	41,511,335	9,279,101	28.79
Total Requirements	37,004,086	59,243,219	44,999,959	59,995,516	14,995,557	33.32
Net County Cost	10,931,826	16,687,453	12,767,726	18,484,181	5,716,455	44.77

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Resources And Development Management Department in the Appendix on page A565



Highlights of Key Trends:

■ RDMD/Facility Operations will continue the successful Preventative Maintenance (PM) Program for FY 06/07, which has expanded from a 4-person team to a 6-person team and is projecting to add 8 additional positions in FY 06/07.

■ RDMD/Agricultural Commissioner will continue its programs of training staff, educating the public, seeking State funding and cooperatively partnering with the State to achieve its goals.

■ The General Fund Net County Cost is within the target established by CEO.

Budget Units Under Agency Control:

No.	Agency Name	Directors Office	Administration	Harbors, Beaches, And Parks	Internal Services	Watershed Management Programs	Public Works	Building & Safety	Agricultural Commissioner	Planning & Development Services	Total
034	Watershed & Coastal Resources Division	0	0	0	0	22,983,363	0	0	0	0	22,983,363
040	Utilities	0	0	0	23,658,941	0	0	0	0	0	23,658,941
080	Resources And Development Management Department	438,099	19,181,097	976,800	21,720,697	0	7,246,544	0	3,818,640	6,613,639	59,995,516
106	County Tidelands - Newport Bay	0	0	7,485,953	0	0	0	0	0	0	7,485,953
113	Building and Safety	0	0	0	0	0	0	9,519,130	0	0	9,519,130
114	Fish and Game Propagation	0	0	5,651	0	0	0	0	0	0	5,651
115	Road	0	0	0	0	0	84,096,290	0	0	0	84,096,290
128	Survey Monument Preservation	0	0	0	0	0	82,995	0	0	0	82,995
129	Off-Highway Vehicle Fees	0	0	75,951	0	0	0	0	0	0	75,951
137	Parking Facilities	0	0	0	5,858,030	0	0	0	0	0	5,858,030
140	Air Quality Improvement	0	0	0	0	0	0	0	0	617,919	617,919
148	Foothill Circulation Phasing Plan	0	0	0	0	0	8,555,473	0	0	0	8,555,473
15K	Limestone Regional Park Mitigation Endowment	0	0	19,214	0	0	0	0	0	0	19,214
296	Transportation Internal Service Fund	0	0	0	24,755,890	0	0	0	0	0	24,755,890
297	Reprographics Internal Service Fund	0	0	0	4,920,626	0	0	0	0	0	4,920,626
400	Flood Control District	0	0	0	0	0	100,011,070	0	0	0	100,011,070
403	Santa Ana River Environmental Enhancement	0	0	0	0	0	12,147	0	0	0	12,147
404	Flood Control District - Capital	0	0	0	0	0	45,047,200	0	0	0	45,047,200



Budget Units Under Agency Control:

No.	Agency Name	Directors Office	Administration	Harbors, Beaches, And Parks	Internal Services	Watershed Management Programs	Public Works	Building & Safety	Agricultural Commissioner	Planning & Development Services	Total
405	Harbors, Beaches and Parks CSA No. 26	0	0	86,435,001	0	0	0	0	0	0	86,435,001
406	Harbors, Beaches & Parks Capital	0	0	41,270,314	0	0	0	0	0	0	41,270,314
459	North Tustin Landscape & Lighting Assessment District	0	0	2,157,779	0	0	0	0	0	0	2,157,779
468	County Service Area #13 - La Mirada	0	0	5,053	0	0	0	0	0	0	5,053
475	County Service Area #20 - La Habra	0	0	10,498	0	0	0	0	0	0	10,498
477	County Service Area #22 - East Yorba Linda	0	0	58,605	0	0	0	0	0	0	58,605
Total		438,099	19,181,097	138,500,819	80,914,184	22,983,363	245,051,719	9,519,130	3,818,640	7,231,558	527,638,609



034 - WATERSHED & COASTAL RESOURCES DIVISION

Operational Summary

Description:

In response to four Grand Jury reports from 1999 to 2000, RDMD created this function in 2001 to provide regional leadership and coordination of public agencies engaged in water quality and watershed efforts. The function implements federal and state mandated regional water quality requirements as the lead permittee of the stormwater program in both the San Diego and Santa Ana Regional Water Quality Control Board. Through this program RDMD will perform activities to preserve, protect, and enhance coastal resources and surface waters throughout Orange County.

State and federal water quality regulations place great mitigation and financial demands on local government. In addition, greater public awareness and environmental activism has created a new level of expectation on local government to address water quality and watershed issues. Pollutants degrade surface waters making them less able to support drinking water supply, fishing, swimming, and other activities.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	13,515,659
Total Final FY 2006-2007	22,983,363
Percent of County General Fund:	0.781865%
Total Employees:	43.00

Strategic Goals:

- Lead in the protection and enhancement of local and regional water quality and the beneficial uses of surface waters and coastal resources through the implementation of best management practices and strategic outreach and public education activities within Orange County while complying with, and enforcing, water quality laws and regulations that support the County's #4 Strategic Priority.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
NUMBER OF BEACH MILE DAYS (BMD) WITHOUT POSTINGS DUE TO WATER QUALITY. What: Percentage of beach mile days without postings due to dry weather runoff. Why: Indicates level achieved in protecting and enhancing coastal resources & surface water in the County	BMD without postings from April - October 99.0%. Calendar year 98.5% BMDs without postings.	BMD without postings 99.2%. April to Oct, Calendar year 99%.	Experiencing slight improvement each year.
NUMBER OF ENFORCEMENT ACTIONS. What: # of enforcement actions by Regional Boards vs. County or co-permittees for stormwater violations. Why: Indicates levels achieved in preserving, protecting, and enhancing surface water in the County.	In 2004-2005, three Notices of Violations and fines from Santa Ana Regional Board and no actions by the San Diego Regional Board.	Zero Notices of Violation.	There were three enforcement actions taken against co-permittee cities for inadequate implementation of the Stormwater program.



Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
CUSTOMER SATISFACTION RATING SURVEY FOR COUNTY'S NPDES EFFORTS. What: Cities rating of the County NPDES efforts as reported in a valid survey (numeric grade). Why: Indicates partners' satisfaction with various aspects of County administration of regional program.	City survey completed and distributed in 2004 with an overall rating of 3.98.	City Survey due in September 2006. The target is 4.2 due to the small sample size of the survey.	Target range was 3.98 to 4.2 with a survey result of 3.98 in 2004 which was due to the small sample of the survey.

FY 2005-06 Key Project Accomplishments:

- The Signing of Project Cooperation Agreement for the Upper Newport Beach Dredging and Eco-Restoration Project.
- The Formation of the Nitrogen and Selenium Management Program (NSMP).
- The Development of South Orange County Proposition 50 Integrated Regional Water Resources Management Plan (IRWMP) which includes 22 Agencies.

Watershed & Coastal Resources - Watershed Planning: Engineering and Project Management will focus on watershed and water quality activities with interested stakeholders on a broad watershed scale basis. The program will involve cooperation between the Army Corps of Engineers, federal and state agencies, local municipalities and other stakeholders to research, evaluate and construct projects to help the department accomplish its goals of integrated watershed planning and implementation.

Countywide Stormwater Quality Program: Coordinate regional compliance with the National Pollutant Discharge Elimination System (NPDES) program. The County, serving as the principal municipality for the 36 city stormwater permittees, will conduct countywide water quality monitoring of creeks, channels, bays, and harbors, inspect illegal connections, condition all new development with water quality protection requirements, conduct water pollution investigations and spill abatement. The County will also coordinate an Internal Stormwater Quality Program with the various County departments to ensure the County's own compliance with the Stormwater permit.

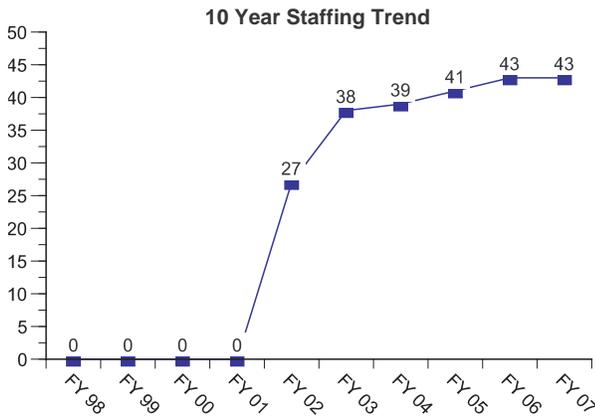
Compliance with the federal Total Maximum Daily Load (TMDL) allocations: The TMDL focus to date has been on the Newport Bay / San Diego Creek watershed, where TMDL's for nutrients, sediment, and fecal coliform have been developed by the State and are currently being implemented. An additional TMDL for toxics has been approved by the U.S. Environmental Protection Agency with implementation plans to be developed by the Santa Ana Regional Water Quality Control Board (SARWQCB).

Countywide Hydrologic and Meteorological Data Collection System: Operate and maintain the Automatic Local Evaluation on Real Time (ALERT) Flood Detection System which consists of a network of over 100 rainfall and flood control and reservoir water level sensors strategically located throughout Orange County.

Coastal Resources Engineering: Coastal engineering is a critical element of our water quality protection efforts. This activity involves aspects of near-shore oceanography, marine geology and civil engineering. Coastal Resources staff is developing a Coastal Resources Management Plan, which will provide a long-term plan to address management of coastal resources, prevention of coastal erosion, protection of recreational opportunities and identification of dredging and sediment flows through coastal watersheds. Other critical activities that the Plan will include: regional sand management, safe harbor navigation, coastal water quality and shoreline protection and preservation.



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Budget Fiscal Year 2005-2006 will be the sixth full budget year for the Division. The Watershed & Coastal Resources Division will have 43 staff to carry out its responsibilities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Resources and Development Management Department created the Watershed & Coastal Resources Function during Fiscal Year 2000-2001. The function was created to support watershed management issues identified in the Fiscal Year 2000-2001 Strategic Priority Plan.

Changes Included in the Base Budget:

The increase in the Services & Supplies Budget in FY 06-07 is due to the Upper Newport Bay Restoration Project. This State funded FY 06-07 capital project will require a \$7.0 million cash outlay to the Army Corp of Engineers for dredging and various restoration efforts in the bay.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Increase Net County Cost Funding Amount: \$ 0	Increase NCC by \$1.0M to support Watershed Program and reduce subsidy from Flood Fund	Funding will provide for completion of projects that meet federal/state water quality mandates	5117

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	41	43	43	43	0	0.00
Total Revenues	9,801,076	13,138,757	10,849,600	19,860,278	9,010,678	83.05
Total Requirements	11,045,493	15,418,615	14,907,580	22,983,363	8,075,783	54.17
Net County Cost	1,244,417	2,279,858	4,057,980	3,123,085	(934,895)	-23.04

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Watershed & Coastal Resources Division in the Appendix on page A523

Highlights of Key Trends:

- Federal funding reductions to the Army Corps of Engineers will require additional lobbying efforts to secure funding for watershed studies and coastal projects. From a State perspective, funding appears to be trending toward groups with integrated regional water resources management plans. As such, the County must

continue to take the lead for the south Orange County group. Another important trend is that in January 2007, the stormwater permits are up for renewal and it is anticipated the compliance requirements will continue to increase. This will mean more efforts will be required of the County and cities along with substantial additional costs.



- Watershed & Coastal Resources (W&CR), via the above budget augmentation, requested that the CEO use General Fund monies to relieve the Flood Fund of making annual "Operating Transfers" to W&CR in Fiscal Year 06-07 of \$3,270,420. In response, the Board approved a

CEO recommendation regarding a FY 06-07 one time General Fund contribution of \$1,000,000 of which \$500,000 is for construction of a flood wall on the San Juan Creek Bike Trail. This will reduce the Flood Fund "Operating Transfer" for FY 06-07 to \$2,270,420.

040 - UTILITIES

Operational Summary

Description:

Provides utilities and trash collection for County Agencies. The Central Utility Facility provides steam and chilled water to the Civic Center Complex for heating and cooling for County, City, State, and Federal facilities.

Strategic Goals:

- Ensure continuous operation of Central Utility Facility (CUF).

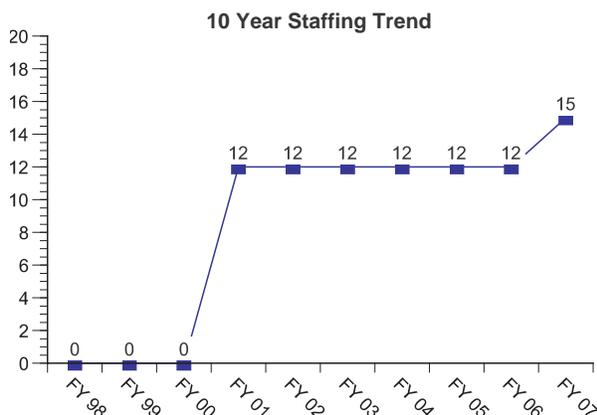
FY 2005-06 Key Project Accomplishments:

- Energy efficient lighting controls were completed in Building 12, the Osborne Building and Manchester Office Building, resulting in \$36,000 in rebates from Southern California Edison.
- County Operations Center Buildings A, B and C were connected to the Data Center emergency generator to provide a backup power source.
- Five of the eight Microturbines at the County Operations Center were connected to the Data Center to provide base electrical service and improved energy efficiency.
- A new LonWorks Direct Digital Control system was installed at the Hall of Administration to more efficiently and cost effectively operate the HVAC Systems.
- Energy saving, variable frequency, drives were installed on each Central Utility Facility Cooling Tower Motor resulting in \$15,000 in Edison rebates.
- A \$212,000 settlement related to potential natural gas overcharges during the energy crisis was received from the El Paso Gas Co.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	20,497,716
Total Final FY 2006-2007	23,658,941
Percent of County General Fund:	0.804847%
Total Employees:	15.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- A budget adjustment in February 2006 was approved by the BOS to transfer 2 positions from RDMD Agency 080 to Utilities. An additional Craft Supervisor I position was approved in the FY 06-07 budget per the approved augmentation below.

Budget Summary

Plan for Support of the County's Strategic Priorities:

RDMD and Internal Services continue to identify projects and seek outside funding so that long-term energy costs can be reduced and reliable energy sources can be put into place.

RDMD will continue to monitor proposed legislation that can assist in promoting the County Energy Plan to meet energy needs in an effective and cost efficient manner.

Under the County's Strategic Energy Plan the County identified implementation of alternative energy sources as a long term goal. Design for conversion of the Central Utility Facility to use cogeneration to generate electricity was begun in 2004 by Syska Hennesey Group engineers. The project is currently in the construction documentation phase. The County anticipates awarding contracts for the procurement of cogeneration equipment beginning in FY 2005-06 and award of construction contract(s) in FY 2006-07.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Craft Supervisor I Electrical/Mechanical Position and Associated Net County Cost Amount:\$ 66,539	Add 1 Craft Supervisor Elec/Mech to provide support for the Central Utility Facility	Enhanced efficiency/productivity including supervision of employees and daily operation of the CUF	5232

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006		FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	FY 2005-2006 Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	12	14	14	15	1	7.14
Total Revenues	1,815,540	1,661,000	2,113,163	1,921,552	(191,611)	-9.07
Total Requirements	20,457,437	24,467,308	21,045,462	23,658,941	2,613,479	12.42
Net County Cost	18,641,897	22,806,308	18,932,299	21,737,389	2,805,090	14.82

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A526



106 - COUNTY TIDELANDS - NEWPORT BAY

Operational Summary

Description:

Provide the public with pleasant recreational opportunities that include safe boating, interpretive programs and viewing of marine estuaries.

Strategic Goals:

- Ensure the recreational access to/and protection of the Tidelands entrusted to the County of Orange.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
NUMBER OF SCHOOL PROGRAMS CONDUCTED AT UNBNP/MUTH CENTER. What: A 5% increase in the number of programs presented. Why: Supports core business function of providing opportunities for people to learn, relax, and recreate.	Not Applicable. This Key Outcome Indicator is new and did not exist in the 2005 Business Plan.	This indicator is new and the development of a specific target is under review with management.	New item the outcome of which will be determined at the end of 2006.
REVENUE TARGETS MET OR EXCEEDED BY CONCESSIONAIRES. What: A fiscal management criterion that involves monitoring and reporting of expense/ revenue targets. Why: Concessions make for an enjoyable park experience and generate revenue to sustain park operations.	Not Applicable. This Key Outcome Indicator is new and did not exist in the 2005 Business Plan.	This indicator is new and the development of a specific target is under review with management.	New item the outcome which will be determined at the end of 2006.

FY 2005-06 Key Project Accomplishments:

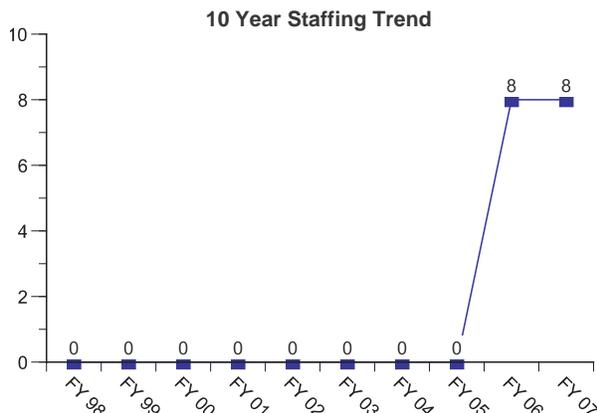
- Completed transfer of staff and other operating costs of Upper Newport Bay Nature Preserve/Muth Center from Harbors, Beaches & Parks Fund 405 to County Tidelands - Newport Bay Fund 106.

County Tidelands/Newport Bay - Two major capital projects are requested for FY 2006/07: Newport Dunes Dredging (\$2.7 million) and Sea Wall Repair (\$1.0 million).

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	3,083,368
Total Final FY 2006-2007	7,485,953
Percent of County General Fund:	N/A
Total Employees:	8.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The eight positions in this Fund beginning FY 2005/2006 were reassigned from Fund 405 when the facility (Upper Newport Bay Nature Preserve/Muth Center) to which they are assigned was designated as "tidelands"

as approved by Board and State Lands Commission. Future staffing requests will be evaluated in the context of facility or operational expansion.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Participation in the County Water Quality Strategic Priority and Water Quality Initiatives.

Changes Included in the Base Budget:

The increase in the budget for FY 06-07 is due to the higher than anticipated capital project cost for the Newport Dunes Dredging Project and the Sea Wall Repair Project at the Harbor Patrol Building which are due to increased dredging requirements and the cost of construction materials.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	0	8	8	8	0	0.00
Total Revenues	4,726,448	4,990,989	5,643,713	7,485,953	1,842,240	32.64
Total Requirements	3,630,018	4,990,989	3,142,838	7,485,953	4,343,115	138.19
Balance	1,096,430	0	2,500,875	0	(2,500,875)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A576

Highlights of Key Trends:

- Revenues: Stable, and reflecting moderate annual growth.
- Cost: Annual cost increased by over \$900K beginning FY 2005/06 with the transfer of Upper Nature Bay Nature Preserve/Muth Center from Fund 405 to Fund 106. This transfer was financially enabled because annual recurring costs in Fund 106 were substantially less than annual revenues.



113 - BUILDING AND SAFETY

Operational Summary

Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment, and application and enforcement of building, water and grading regulations.

Strategic Goals:

- Reorganize Building & Safety Division to address reductions in workload.
- Continue to collaborate with the building industry to identify opportunities to utilize automation, training and other measures to more efficiently deliver service.
- Monitor and adjust fees charged pursuant to new time and materials ordinance.
- Respond to short-term peak demand for plan check, inspections and code enforcement by use of other County & Contract staff.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
NUMBER OF BUILDING AND HOME INSPECTIONS REQUESTED. What: Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes. Why: To establish workload, staffing and fee requirements.	52,998 building and home inspections requested.	Revised projected 36,596 building and home inspections.	Decline in building inspections reflects a reduction in projected workload.
NUMBER OF NEW HOMES COMPLETED, CATEGORIZED BY BUILDING TYPE. What: Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes. Why: To ensure housing opportunities for all residents.	562 new homes completed (96 Single and 466 Multi).	Revised projected 572 anticipated new homes completed (254 Single and 318 Multi).	Results are consistent with current workload.
PERCENTAGE OF INSPECTIONS/REVIEWS PERFORMED WITHIN 1 BUSINESS DAY. What: Provide efficient customer service to clientele. Why: To provide efficient service to clientele.	99% completed within 1 business day (Year-to-date).	99% completed within 1 business day (projected).	No reduction in service.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	9,724,828
Total Final FY 2006-2007	9,519,130
Percent of County General Fund:	N/A
Total Employees:	47.00



Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
PERCENTAGE OF PLAN CHECKS PERFORMED WITHIN 10 BUSINESS DAYS. What: Measure of service delivery efficiency. Why: To ensure prompt and effective client services.	80% of plan checks performed within 10 business days.	90% of plan checks performed within 10 business days (projected).	There is no reduction in services provided.

FY 2005-06 Key Project Accomplishments:

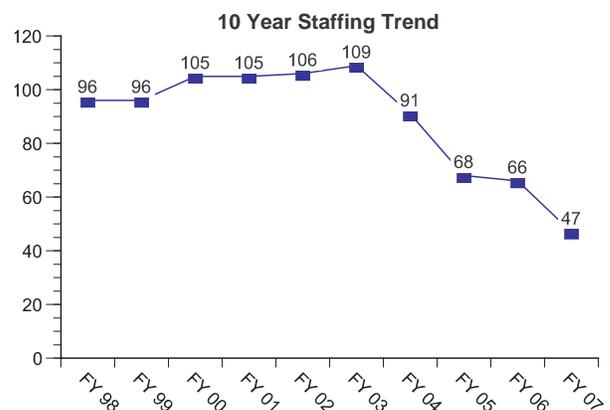
- PDS Time & Materials (T&M) Ordinance update - On July 26, 2005, the Board approved an Ordinance that establishes a revised time and materials deposit and fee structure for Building & Safety Fund 113 plan check and permit inspection services, and planning services.
- PDS Follow-up Audit - The Internal Audit Department performed a follow-up to determine the implementation status of recommendations made in audit report dated February 27, 2003. This follow-up audit indicated substantial improvement in PDS internal financial controls.
- PDS experienced a workload/revenue shortfall in the Winter 2005. Several mitigations were implemented. PDS achieved it's financial Action Plan goal and exceeded the cost/revenue targets at year-end. Building & Safety Fund 113 will add \$470,198 to its fund balance without using any of \$825,000 reserves.
- In addition, the CEO has hired a Consultant to conduct an internal audit of the Planning function financial system.

Subdivision & Grading Services - Building and Safety issues and inspects grading permits; maintains subdivision tentative maps; reviews and approves street and drainage improvement plans; processes Subdivision Committee Agenda; administers the master plan of drainage; and provides support of additional duties imposed by mandate of Planning & Development Services' role in Regional Water Quality Control Board's storm water permits pursuant to the Natural Pollutant Discharge Elimination System (NPDES) in conjunction with other departmental divisions, County departments and outside government agencies.

Building Permit Services - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with County building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with County land use and noise compatibility standards.

Building Inspection Services - Building Inspection Services provides the citizens of the unincorporated areas of Orange County with safe and secure buildings through compliance with the model codes and ordinances by professional inspections.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Since FY 2005-2006, the PDS Strategic Financial Plan (SFP) projected annual position reductions in response to declining workloads. For FY 2006-2007 Budget, Building & Safety Fund 113 recommended a total reduction of eleven (11) positions. FY2006-2007 Budget will have a total of 47 positions after the reduction of these positions.
- In FY 2002-2003, as a result of Fund 113 Financial crisis, a staff reduction of twenty-eight (28) positions commenced through retirement/layoff/transfer process.



Budget Summary

Plan for Support of the County's Strategic Priorities:

This Fund is consistent with the County Strategic Financial Plan.

Changes Included in the Base Budget:

In November of 2005, RDMD and CEO/Finance identified the steepening decline in Fund 113 permits and revenues compared to SFP forecasts. Analysis of this trend indicated that if this decline were to continue without change, it would result in a deficit for the Fund 113 at the end of the fiscal year. An Action Plan was developed on January 2006 and implemented after coordination with CEO/Budget and HR Department on March 27, 2006 to mitigate this situation. Mitigations include: transfer of employees, reductions in Services & Supplies expense categories, adjustments to billings, and potential use of Fund Balance Available. The sufficiency of these mitigations are being closely monitored on a weekly basis by RDMD in coordination with County Executive Office Budget Office to ensure that Fund 113 is balanced at year-end.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	68	58	58	47	(11)	-18.97
Total Revenues	13,254,417	12,899,139	11,631,281	9,519,130	(2,112,151)	-18.16
Total Requirements	11,925,807	12,899,139	10,657,473	9,519,130	(1,138,343)	-10.68
Balance	1,328,610	0	973,808	0	(973,808)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page A581

Highlights of Key Trends:

- RDMD/Building & Safety will continue to actively monitor workload levels and take appropriate mitigating actions as necessary. This includes the update of a new Automated Time & Materials System (APPS) cost recovery system.
- In addition, PDS has also made organizational changes in response to workload and continues to work with the building industry on further improvements, principally

The FY2006-2007 Recommended Base Budget for Building & Safety Fund 113 was adjusted for the following:

- a) Budget augmentation for the deletion of eleven (11) positions consistent with the 2005 SFP. This augmentation was recommended by CEO/Budget to be rolled into the base budget;
- b) To incorporate the agreement entered into effective March 7, 2006 between RDMD and the Orange County Employees Association (OCEA). One of the conditions of the agreement is that no vacated position will be eliminated before June 30, 2008. As a result, RDMD has submitted a Technical Adjustment to defund Salary & Employee Benefits appropriations for the eleven (11) positions involved in the transfers to other divisions within RDMD to ensure that appropriations are not expended; and
- c) A Technical Adjustment for an increased appropriation of \$900K for Plan Check Consultant contract services to provide plan check support to Planning & Development Services (PDS) during peak workload periods and extended employee absences. This action is consistent with the negotiations and agreements between OCEA and the County. The cost of these services will be reimbursed by the customers deposits as stipulated by the "PDS Fee Ordinance 05-015."

through the Development Processing Review Committee (DPRC) appointed by the Board of Supervisors and through the Local Governmental Affairs Committee of the Building Industry Association (BIA) of Orange County. In addition, Planning has worked on a regular basis with the DPRC and BIA to improve services to the public and keep costs manageable and under control.



114 - FISH AND GAME PROPAGATION

Operational Summary

Description:

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support fish stocking in regional park lakes.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	295
Total Final FY 2006-2007	5,651
Percent of County General Fund:	N/A
Total Employees:	0.00

Fish & Game Propagation - This fund derives its revenue from fines levied by the State Department of Fish and Game. The law requires that these revenues are used to enhance public awareness of the County's Fish and Game resources. Specifically, they are used to defray the costs to the HBP Fund of fish stocking at regional park lakes.

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	81,041	12,633	7,352	5,651	(1,701)	-23.14
Total Requirements	79,819	12,633	295	5,651	5,356	1,812.68
Balance	1,222	0	7,056	0	(7,056)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Fish and Game Propagation in the Appendix on page A583



115 - ROAD

Operational Summary

Description:

The Road Fund constructs, maintains, and manages the public road system in the unincorporated areas of Orange County and with contract cities including traffic engineering and traffic signal maintenance. It also provides construction inspection and performs quality assurance inspections related to the construction of infrastructure in the planned communities.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	57,493,377
Total Final FY 2006-2007	84,096,290
Percent of County General Fund:	N/A
Total Employees:	220.00

Strategic Goals:

- Develop recurring long-term revenue sources for County road maintenance activities.
- Implement an improved project management system for capital projects.
- Continue use of the Orange County pavement management system to resurface roadways on maintenance schedule.
- Capture all sales tax on gasoline revenues available to the Road Fund.
- Supplement Road Funds for capital projects with available grants.
- Influence choice of National Pollutant Discharge Elimination System (NPDES) best management practices chosen for roads based on minimizing long-term maintenance costs.
- Maintaining roads, bridges and road related infrastructure including traffic signals in unincorporated County of Orange and contract cities.
- Review subdivision development plans to maintain safety and minimize long-term maintenance costs.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
ACCIDENTS PER CENTERLINE MILE What: Number of reported traffic accidents per centerline mile of unincorporated County roads. Why: Indicates safety of roadway system operated by the County.	2.0 reported accidents per centerline mile.	Maintain 2.0 reported accidents per centerline mile.	On target.



Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>GOOD OR BETTER PAVEMENT CONDITION RATING FOR ROADS. What: Percent of unincorporated County roads with a surface pavement condition rating of "Good". Why: Well-maintained pavement costs less to service & provides more efficient & safer travel for public.</p>	<p>Unincorporated County road surface pavement rating of Good or better for FY 03-04 is anticipated to be 76%. This lower rating reflects the transfer of the better roads to newly incorporated cities.</p>	<p>90%.</p>	<p>Slightly below target due to change in definition of "Good" and transfer of better roads to the cities due to incorporation.</p>
<p>ACCEPTABLE OPERATING SPEED AT COUNTY ARTERIAL INTERSECTIONS. What: A measure that the posted speed limit is an acceptable operating speed for conditions. Why: Indicates efficiency of roadway system in unincorporated areas as the result of design improvements.</p>	<p>94% of the County Arterial Intersections have acceptable operating speed as determined independently by the Orange County Transportation Authority.</p>	<p>Maintain the County Arterial Intersections with acceptable speed at 94%.</p>	<p>On target.</p>

FY 2005-06 Key Project Accomplishments:

- The severe storms in January and February of 2005 caused extensive road damage on Overhill Drive in the unincorporated area of Cowan Heights. As a result, the roadway was closed to public use. Staff was asked to prepare construction documents for repair of the roadway and opening the street to public use on a 'fast track' basis to complete work before start of next year's rainy season. Road Design staff completed the construction documents and obtained Board approval on September 27. They did an exceptional job in meeting the 6-week schedule as this project was declared an emergency by the Board; the contract was awarded on October 18, 2005.
- Road Program Grant Administration: RDMD prepared and submitted 21 applications under the Combined Transportation Funding Program (CTFP) requesting approximately \$35.4 million from transportation-related grant programs such as Measure M (local sales tax funds) and Regional Surface Transportation Program (federal funds), for current and future (FY's 2005 through 2010) road and bridge projects. These are highly competitive grant programs, but RDMD was successful in getting 17 applications funded for a total of \$18.1 million of Federal and Measure M grants, including the Arterial Highway Rehabilitation Program (AHRP), which is a component of the CTFP.
- Laguna Canyon Road Realignment between SR-73 and I-405: Construction began in January 2003 on this cooperative project between CALTRANS and the County of Orange. In August 2004, traffic was diverted off the old historic roadway, in the vicinity of the Laguna Lakes, and placed on the newly realigned segment westerly of the lakes. This portion of the old roadway has been removed, in preparation for the project mitigation site. Completion of the remaining roadway and full opening to traffic is scheduled for October 2006.

Road -

Special District - Administer County's Road Fee Program and Special Funding Districts.

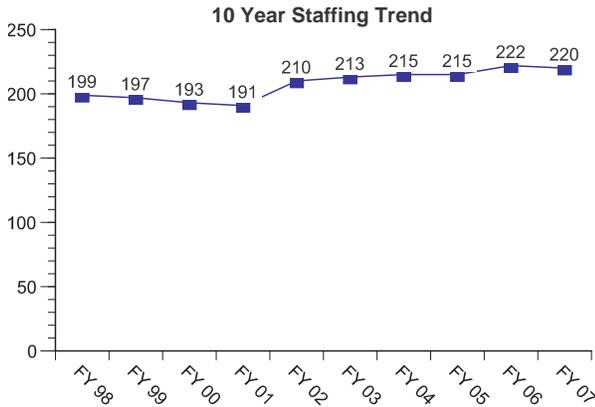
Road Program - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide traffic committee support and plan, design & operate traffic signal systems.

Design and Construction - Design and construct roads and bridges in unincorporated County of Orange.



Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- A change of 2 positions resulted in the Road Fund as a result of deleting 2 long term vacant positions.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Provide NPDES best management practices on road highway projects, to contribute toward the improvement of Water Quality in Orange County.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Actual	Percent
		As of 6/30/06	As of 6/30/06		Amount	
Total Positions	213	220	220	220	0	0.00
Total Revenues	55,609,534	74,148,183	59,906,036	84,096,290	24,190,254	40.38
Total Requirements	49,171,566	74,148,183	59,603,649	84,096,290	24,492,641	41.09
Balance	6,437,968	0	302,387	0	(302,387)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Road in the Appendix on page A584

Highlights of Key Trends:

- The Orange County Transportation Agency and County CEO are in discussions related to the current gas tax diversion of \$23 million per year, from the Road Fund to bankruptcy recovery which sunsets in 2013. The OCTA is suggesting the \$23 million diversion for bankruptcy debt be distributed to cities rather than being returned to the County of Orange.

- La Pata Ave Gap Closure: The Project proposes to extend a 4.1-mile length segment of Avenida La Pata between Ortega Highway and Calle Saluda. The completion of La Pata between Ortega Highway and Calle Saluda will complete a key segment of the County's and the City of San Clemente's Circulation Plans. The extension of Del Rio will provide the local community with access to La Pata. The feasibility study for this project has been completed. A Public Information Meeting and a Notice of Preparation (NOP) meeting has been completed. Total Project Cost: \$70 million.

128 - SURVEY MONUMENT PRESERVATION

Operational Summary

Description:

California Government Code Section 27584 authorizes this Fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	22,025
Total Final FY 2006-2007	82,995
Percent of County General Fund:	N/A
Total Employees:	0.00

Survey Monument Preservation Fund - This balanced fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	229,928	138,626	126,807	82,995	(43,812)	-34.55
Total Requirements	173,901	138,626	22,025	82,995	60,970	276.82
Balance	56,026	0	104,782	0	(104,782)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A597



129 - OFF-HIGHWAY VEHICLE FEES

Operational Summary

Description:

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

Strategic Goals:

- Monitor illegal use of vehicles in off-road areas of regional open space.

Off-Highway Vehicle Fees - This fund is financed by revenue from registration fees for off-highway vehicles. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of off-highway vehicles; 2) controlling operations of motor vehicles where their use is prohibited; and 3) repairing facilities. Presently, only Activity #2 is being done.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	281
Total Final FY 2006-2007	75,951
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	104,451	104,856	23,428	75,951	52,523	224.19
Total Requirements	91,094	104,856	281	75,951	75,670	26,927.86
Balance	13,356	0	23,147	0	(23,147)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Off-Highway Vehicle Fees in the Appendix on page A598



137 - PARKING FACILITIES

Operational Summary

Description:

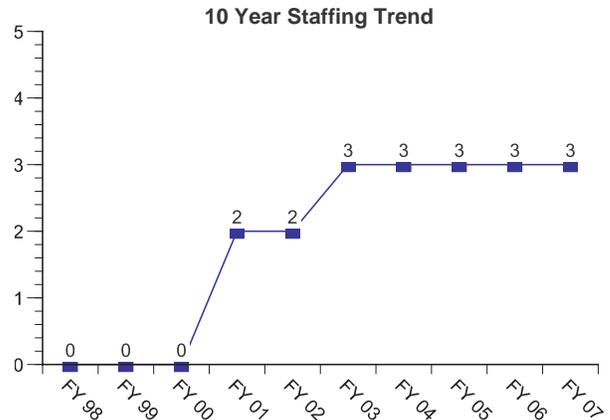
To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	4,967,228
Total Final FY 2006-2007	5,858,030
Percent of County General Fund:	N/A
Total Employees:	3.00

Parking Facilities - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost, revenues associated with County-owned pay parking lots (Manchester, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund also provides financing to meet debt service obligations for the Manchester parking structures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 3 positions for the last several years.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Propose increasing parking rates to market levels to recover increased operating expenses for Board consideration. Investigate better signage and directional options in various parking facilities.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	3	3	3	3	0	0.00
Total Revenues	5,299,067	5,547,716	5,699,960	5,858,030	158,070	2.77
Total Requirements	4,765,851	5,547,716	4,966,223	5,858,030	891,807	17.96
Balance	533,216	0	733,737	0	(733,737)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A611



140 - AIR QUALITY IMPROVEMENT

Operational Summary

Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately \$152,535 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	67,960
Total Final FY 2006-2007	617,919
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Employee Rideshare/Transit and Air Quality Planning. The objective of this program is to encourage alternatives to single occupancy vehicle trips. Candidate projects may include employee rideshare program, transit subsidy, commuter rail/Metrolink/bus/carpool incentive program, commuter/public information/outreach, guaranteed return trip program; and alternative fuel vehicles such as electricity, propane, methanol and compressed natural gas. Candidate projects may include use of electric cars, trucks, buses, electric vehicle charging stations, bicycles, etc.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
COMPLIANCE WITH AB 2766. What: Air Quality improvements are funded by Fund 140 for benefit of County operations & employees. Why: Activities lead to higher quality of life for OC residents & comply with Air District guidelines.	Eligible projects have been funded consistent with Board policies and State parameters.	Funding will continue in accordance with program parameters.	Successfully supported the implementation of various rideshare programs in coordination with CEO/HR including Metrolink, Vanpool, and Guaranteed Return Trip Rideshare Program.

FY 2005-06 Key Project Accomplishments:

- Sustained an Employee Rideshare Program administered by the County Executive Office (CEO).
- Promoted public awareness of projects to reduce motor vehicle emissions.
- Increased public education of rideshare events through verbal and written communication.
- Provided continued support towards the Compressed Natural Gas program.



Budget Summary

Changes Included in the Base Budget:

Operating Transfer Out to Transportation ISF in support of Compressed Natural Gas Program was rebudgeted in FY2006-2007 Budget.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	478,209	565,532	619,939	617,919	(2,020)	-0.33
Total Requirements	49,196	565,532	92,960	617,919	524,959	564.71
Balance	429,012	0	526,979	0	(526,979)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A627

Highlights of Key Trends:

- In FY2006-2007 budget, the Air Quality Improvement Fund 140 will provide a one-time contribution of \$200,000 to support Transportation ISF's capital project for Compressed Natural Gas Infrastructure.

148 - FOOTHILL CIRCULATION PHASING PLAN

Operational Summary

Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by Foothill Circulation Phasing Plan (FCPP) adopted September 15, 1987.

Strategic Goals:

- Complete required projects according to priority and stay within the financial requirements of bond financing.

FY 2005-06 Key Project Accomplishments:

- Completed the agreement with City of Lake Forest for completion of intersection improvements along El Toro Road and contributed \$3,060,000 towards the project as County's responsibility of the cost.

Foothill Circulation Phasing - Acquisition and construction of roads, bridges and intersection improvements.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	237,599
Total Final FY 2006-2007	8,555,473
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

FCPP projects will utilize water quality best management practices to help reduce pollution to streams.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	(5,004,062)	11,774,522	1,400,974	8,555,473	7,154,499	510.68
Total Requirements	351,287	11,774,522	3,450,190	8,555,473	5,105,283	147.97
Balance	(5,355,349)	0	(2,049,216)	0	2,049,216	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A634

Highlights of Key Trends:

- This Program will phase out after the few remaining projects have been implemented.
- There are a few intersection improvement projects remaining to be done in this fund. The big remaining project for this fund is the Alton Parkway extension. In



the past there have been difficulties obtaining right-of-way acquisition for the project from the United States Navy since the construction cuts through the El Toro Marine Base.

- With the El Toro Marine Base now annexed to the City of Irvine \$5 million has been budgeted in FY 2006-07 in anticipation of acquiring the right-of-way for this project.
- The other project budgeted for FY 2006-07 in this fund is the right-of-way and construction of the intersection at Avenida De Carlota and El Toro Road for \$1.35 million.

15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

Operational Summary

Description:

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this Fund, funded by a \$200,000 endowment from the Transportation Corridor Agencies (TCA). The interest from this Fund is to be spent on the maintenance cost for a wetlands mitigation area that was installed by TCA in the future Limestone Regional Park.

Limestone Reg. Park Mitigation Maint. Endowment -
 This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a wetlands mitigation area within the future boundary of Limestone Regional Park.

At a Glance:	
Total FY 2005-2006 Actual Expenditure + Encumbrance:	231
Total Final FY 2006-2007	19,214
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	13,482	18,304	25,463	19,214	(6,249)	-24.54
Total Requirements	228	18,304	10,971	19,214	8,243	75.13
Balance	13,254	0	14,491	0	(14,491)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A660



400 - FLOOD CONTROL DISTRICT

Operational Summary

Description:

The Flood Fund 400 provides Countywide flood protection for the operation and maintenance of the Orange County Flood Control District's 350 miles of flood control channels, dams, retarding basins, six pump stations, and other flood control infrastructure. RDMD designs and constructs approximately \$10 million of new flood control improvements each year. In addition, flood control improvements required of new development are inspected and accepted

into the flood control system for maintenance. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage resulting from OCFCD and County operated facilities. This enables a quick response in the event of danger to public and private property and infrastructure.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	68,931,258
Total Final FY 2006-2007	100,011,070
Percent of County General Fund:	N/A
Total Employees:	257.00

Strategic Goals:

- Provide regional flood protection for Orange County and reduce the extent of floodplains within Orange County.
- Incorporate water quality and habitat enhancements into flood control infrastructure. Perform flood control maintenance and construct new flood control improvements within a changing and imposing regulatory environment.
- Participate in watershed studies to identify other flood control protection requirements throughout the County. Provide leadership with the City Engineer Flood Control Advisory Committee to develop priorities for flood control capital projects.
- Continue to develop state-of-the-art staff expertise in flood control technical issues. Participate in the development of a Special Area Management Plan in San Diego Creek and San Juan Creek watersheds.
- Perform training for emergency operations during floods and other disasters. Review subdivision development plans to maintain safety and minimize long-term maintenance costs.
- Obtain funds for capital projects from other sources such as the Hazard Mitigation Grant Program administered by the Federal Emergency Management Agency. Funding the Water Quality Program continues to drain critical flood control funds. OCFCD has spent over \$16 million over the last 3 fiscal years for watershed and water quality purposes. OCFCD will continue to assist Watershed and Coastal Resources in developing alternate funding sources for water quality expenditures.
- Continue to work with the US Army Corps of Engineers on the East Garden Grove-Wintersburg Channel, Westminster Channel, and San Juan Creek Watersheds to determine Federal interest in funding up to 65 percent of construction costs. Absent this assistance, it would take over 25 years to provide necessary protection to those watersheds. OCFCD funding is limited in part because the Flood Fund must also divert approximately \$8 million of property tax revenue, as a result of the County's bankruptcy settlement, which will sunset in FY 2015-16. Such diversions of funds limits the amount that can be allocated each year to new flood control improvement projects after funding the required operations and maintenance of OCFCD.

- It is anticipated that starting in approximately 2010, OCFCD will need to start curtailing its Capital Improvement Program in order to be able to maintain adequate emergency reserves. However, OCFCD will continue to research available federal and state funding for its capital improvements program. Ensure the availability of a minimum of \$26 million in Flood Fund 400 emergency reserves, by adjusting capital projects and other watershed priorities.
- Ensure full cost-recovery as a result of the sale of the Katella Yard Complex and the acquisition of replacement properties. In the event that purchased properties are intended to include other County service-facilities, those entities should absorb all costs associated with their relocation and subsequent operation. Failure to achieve full cost-recovery in a timely manner will seriously impede the construction of urgently needed flood control improvements.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>PERCENT OF CHANNEL MILES CONSTRUCTED FOR 100 YEAR FLOOD. What: Percentage of OCFCD channel miles constructed to convey 100-Year flood. Why: Indicates degree of protection and the remaining threat of flood damage.</p>	43.3% of the channel miles are anticipated to be completed by the end of FY 2005-06 to convey a 100 year flood.	It is anticipated that by the end of FY 2006-07, 43.6% of the channel miles will have been constructed to convey a 100 year flood.	Currently 43.3% of flood control channels are capable of providing 100 year level of flood protection.
<p>FLOOD INSURANCE REQUIREMENT IN ORANGE COUNTY. What: Number of flood insurance policies required in Orange County. Why: Indicates flood insurance in unprotected areas that the OCFCD/RDMD will reduce through improvements.</p>	27,500 insurance policies are anticipated to be required in Orange County by the end of FY 2005-06.	It is anticipated that 27,000 policies will be required in Orange County by the end of FY 2006-07. A drop of 500 policies from the previous year.	The number of mandatory flood insurance policies, currently at 27,500 in Orange County, is anticipated to be reduced to 27,000 as flood control improvements currently in the FY 06-07 budget are implemented.
<p>FLOOD INSURANCE PREMIUM PAID BY ORANGE COUNTY RESIDENTS AND BUSINESSES. What: Total premiums paid for flood insurance in Orange County. Why: Indicates the cost of flood insurance that the department will seek to reduce through improvements.</p>	Orange County residents paid \$16,165,000 for mandatory flood insurance premiums in 2005.	It is anticipated that Orange County residents will pay \$16,500,000 for mandatory flood insurance premiums in 2006.	The number of flood insurance policies is expected to decrease, but due to increase in property values, the total premiums paid in Orange County of \$16,165,000, is expected to rise to \$16,500,000 in spite of flood insurance policies being eliminated as improvements in FY 06-07 are completed.
<p>REPORT CARD GRADE. What: Flood Control Infrastructure Report Card Grade. Why: Shows the quality of construction & maintenance as reported by American Society of Civil Engineers.</p>	Grade "C-"	Grade issued every 5 years; target is Grade "C-"	The ratings by ASCE will be accomplished independently. It is anticipated that Flood Control District will earn a grade of "C-" by the end of FY 05-06.

FY 2005-06 Key Project Accomplishments:

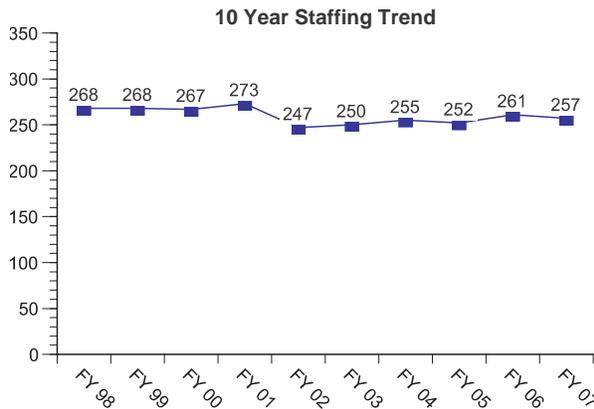
- Atwood Channel from Mountain View Avenue to Kellogg Drive.
- San Juan Creek emergency response and repair. Santa Ana-Delhi Channel emergency repair from upstream of upper Newport Bay to Mesa Drive.
- San Diego Creek emergency vegetation and sediment removal. East Garden Grove-Wintersburg Channel emergency levee repairs downstream of Graham Street.
- Huntington Beach Channel cathodic protection improvement from Magnolia Street to Indianapolis Avenue.

Flood Control District - Designs, builds and maintains flood control channels and other flood protection facilities. Monitors potentially severe storm events and responds to emergencies. Complies with National Clean Water Act stan-

dards and related regulations for creeks, rivers and stormwater. Acquires land and easements needed to construct flood control projects.



Ten Year Staffing Trend:



tions actually occurs. Three positions were deleted from the Flood Fund in the 1st QBAR to account for long term vacant positions and one position was deleted and transferred to Auditor Controller.

Ten Year Staffing Trend Highlights:

- In FY 05-06 nine positions were moved to Flood Fund 400 from HBP Fund 405, to budget positions in the fund (400) where majority of work required of these posi-

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Flood Control District along with Road & HB&P Funds will support the RDMD/Watershed Management Program Strategic Priorities in Fiscal Year 2006-2007. This support will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Decrease Funding to Watershed Agency 034 Amount:\$ 0	Reduce the operating transfer from Flood to Watershed Agency 034 by \$1,000,000	Reduced operating transfer provides additional funding for Flood projects	5400

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006		Change from FY 2005-2006		
	Actual Exp/Rev	Budget As of 6/30/06	FY 2005-2006 Actual Exp/Rev ⁽¹⁾ As of 6/30/06	FY 2006-2007 Final Budget	Actual Amount	Percent
Total Positions	252	257	257	257	0	0.00
Total Revenues	101,519,502	101,119,153	100,050,864	100,011,070	(39,794)	-0.04
Total Requirements	68,375,084	123,725,153	50,993,736	100,011,070	49,017,334	96.12
Balance	33,144,418	(22,606,000)	49,057,128	0	(49,057,128)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District in the Appendix on page A715

Highlights of Key Trends:

- The Watershed Program has been under funded since its inception and the Flood Fund has covered the multi million dollar shortfall each year (20 million since 2001). As a result, RDMD requested Net County Cost Augmentation to cover the shortfall. Partial augmentation was approved by the CEO with the remaining multi million dollar shortfall still to be covered by the flood fund. Unless new revenue sources are developed for the Watershed Program, the support from the Flood Fund is expected to continue in future years.
- If diversions such as these continue to occur, this will result in the Flood Fund not being able to use this funding for its much needed Capital Improvement Program and maintain its reserves at a minimum level for emergencies. It is anticipated that starting in approximately 2010, the Flood Fund will need to start curtailing its Capital Improvement Program in order to be able to maintain such emergency reserves.



403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

Operational Summary

Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

FY 2005-06 Key Project Accomplishments:

- Maintain integrity of infrastructure per agreement.

SAR Environmental Enhancement Fund - Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	12,824
Total Final FY 2006-2007	12,147
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	234,108	235,277	245,806	12,147	(233,659)	-95.06
Total Requirements	1,831	235,277	14,324	12,147	(2,177)	-15.20
Balance	232,277	0	231,482	0	(231,482)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Santa Ana River Environmental Enhancement in the Appendix on page A716



404 - FLOOD CONTROL DISTRICT - CAPITAL

Operational Summary

Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	35,567,197
Total Final FY 2006-2007	45,047,200
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Complete construction of the SAR Mainstem Project (SAR Project) including Prado Dam.
- Obtain additional funding to complete SAR Project, including Prado Dam.
- Implement the property acquisition program for the construction of the Prado Dam project and Lower Santa Ana River/Reach 9 feature of the SAR Project and provide management of acquired property.
- Seek federal reimbursement of property acquisition costs for Prado Dam that exceeds OCFCD's 50% cost share for the project.

FY 2005-06 Key Project Accomplishments:

- Continued property acquisition program and relocations of residents and businesses - including over 140 acres for Prado Dam project dikes construction, and 412 acre golf course for construction start in spring 2007 to protect portions of State Highway 91 in Santa Ana Canyon.
- Construction continued on raising Prado Dam embankment and installing new outlet gates scheduled for 2007 completion; advertised construction contracts for two dikes in Prado Dam reservoir basin. Submitted additional claims for total of \$216 million in claims for reimbursement of OCFCD expenses through State Flood Subvention Program; unpaid claims currently about \$95 million.
- \$60 million appropriated by the Federal Government for the total Santa Ana River Mainstem Project for current Federal Fiscal Year (FFY); President's proposed budget includes \$54 million for next FFY.

Flood Control Dist - Capital - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet SAR and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete SAR projects including Prado Dam.

Ten Year Staffing Trend Highlights:

- Staff is not budgeted within this budget unit.

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	105,042,289	52,331,931	37,053,328	45,047,200	7,993,872	21.57
Total Requirements	95,909,764	52,331,931	12,652,854	45,047,200	32,394,346	256.02
Balance	9,132,526	0	24,400,474	0	(24,400,474)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District - Capital in the Appendix on page A717



405 - HARBORS, BEACHES AND PARKS CSA No. 26

Operational Summary

Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, two harbors, 300 miles of recreational trails, and seven historical sites. RDMD/HBP also manages 38,000 acres of native habitat land, the Old County Courthouse, the County's archeological and paleontological collections and the Orange County Zoo.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	58,398,644
Total Final FY 2006-2007	86,435,001
Percent of County General Fund:	N/A
Total Employees:	252.00

Strategic Goals:

- HBP- Provide Regional Recreational Facilities and Manage Historical and Natural Resources.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	
	Results	Target	How are we doing?
PARK RATING SYSTEM FOR VISITORS. What: Percentage of visitors rating the quality of parks as good or excellent as reported in a survey. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey to be completed as part of HBP Strategic Plan.	On target.
PARK RATING SYSTEM FOR TRAINED OBSERVERS. What: Average quality ratings by trained observers using a consistent observer rating form. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey to be completed as part of HBP Strategic Plan.	On target.
BEACH RATING SYSTEM FOR VISITORS. What: Percentage of residents rating the beach quality as good or excellent as reported in a survey. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey to be completed as part of HBP Strategic Plan.	On target.



Key Outcome Indicators: (Continued)

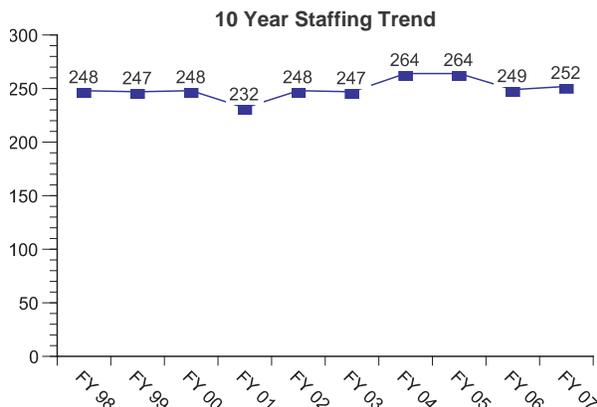
Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
BEACH RATING SYSTEM FOR TRAINED OBSERVERS. What: Average quality ratings by trained observers reviewing beach condition using a standard rating form. Why: Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey to be completed as part of HBP Strategic Plan.	On target.
EXOTIC INVASIVE PLANT REMOVAL. What: Acres of exotic plants removed from HBP lands. Why: Indicates progress in preserving & protecting Orange County's natural areas and open space habitats.	47 Acres	24 Acres	On target.
ACREAGE MANAGEMENT SYSTEM. What: Cumulative number of acres managed as open space. Why: Indicates result of preserving and protecting Orange County's natural areas and open space habitats.	300 Acres added.	300 Acres added.	On target.
NATIVE VEGETATION RESTORATION SYSTEM. What: Added acres of native vegetation established on HBP lands. Why: Indicates result of restoring County's natural areas and open space habitats to native state.	12 Acres	1 Acre	On target.

FY 2005-06 Key Project Accomplishments:

- The HBP Capital Program is projected to have completed or encumbered over \$15.7 million in capital improvement projects, including completion of the Irvine Sewer Conversion, award of the O'Neill Sewer Conversion (Fund 406) and Nix Nature Center, 17 new playground/tot lots, and 10 new restrooms of which 6 will be completed this year throughout the County.
- Park Ranger Citation Authority obtained Board approval and implementation activities have commenced.
- HBP Strategic Plan development obtained Board approval of scope of work and plan to conduct the Strategic Plan effort, which will continue now through early 2007.
- On-Line Park Facility Reservations was implemented which established a cost-effective e-commerce solution for the public to reserve and pay for their use of campsites and other park facilities.
- Reassignment of HBP Non-Core Assets to Other Agencies obtained Board approval for the transfers of facilities ownership and responsibilities to other agencies, for an annual \$600,000 cost savings to the HBP Fund.

Harbors, Beaches & Parks - This budget funds the operation and maintenance of the County's Regional Harbors, Beaches & Parks system of recreational facilities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Harbors, Beaches, & Parks Division currently includes 252 staff positions.
- Position changes for Fiscal Year 2005-2006 budget included 17 Survey positions transferred to other funds where majority of the work is being accomplished.
- Another 8 positions were transferred out of Fund 405 to the County Tidelands - Newport Bay Fund 106 to support and be funded by the Upper Newport Bay Nature Preserve.
- A total of 11 positions were transferred into the Harbor, Beaches & Parks Fund 405 from the Dana Point Harbor Fund 108.

- The County Board of Supervisors approved an augmentation to add one extra help and three regular positions to staff the new Nix Nature Center that is under construction and is scheduled for opening late Summer 2006.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Harbors, Beaches & Parks Fund (Agency 405) provides support of the RDMD/Watershed & Coastal Resources Function (Fund 100-Agency 034) Strategic Priorities Plan in Fiscal Year 2006-2007. The Harbors, Beaches & Parks Fund is budgeted to contribute approximately \$900,000 to various Watershed Strategic Priority projects. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs. These funds will also be used to coordinate compliance with the Federal Total Maximum Daily Load (TMDL) for impaired waters.

Harbor Patrol expenses are also a County Strategic Priority which greatly impact HBP Fund 405. The CEO and Board are examining options of other funding of these expenses.

Changes Included in the Base Budget:

Capital Projects in Fund 405 Harbors, Beaches & Parks are transferred to new Fund 406 Harbors, Beaches & Parks Capital Projects in FY 06-07. This action was at the direction of Board of Supervisors.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Increase Appropriations for Cost of Part-Time Extra Help Park Attendant-Laguna Coast Wilderness Park Amount:\$ 16,096	Cost of part-time extra help Park Attendant to provide assistance to the public	Provide adequate assistance to the public and accurately manage the collection of fees	3184
Add 1 Office Technician - Laguna Coast Wilderness Park Amount:\$ 41,833	Provide assistance to visitors of the Nix Nature Center; manage reception desk; coordinate volunteers	Provide visitors with info necessary for an enjoyable experience; provide adequate customer service	3186
Add 1 Park Maintenance Worker - Laguna Coast Wilderness Park Amount:\$ 54,496	Provide park maintenance for the new Nix Nature Center	Park/trail maintenance, plant restoration, erosion control, kiosk/sign maint for public use of park	3187



Approved Budget Augmentations and Related Performance Results: (Continued)

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Staff Specialist - Laguna Coast Wilderness Park Amount: \$ 61,948	Staff Specialist to manage preservation of interpretive center exhibits; education outreach programs	Maintain the Interpretive Center Exhibits/Education Program for enjoyment by members of the public	3188

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	265	249	249	252	3	1.20
Total Revenues	66,779,598	90,349,277	83,893,079	86,435,001	2,541,922	3.03
Total Requirements	55,324,729	90,349,277	70,959,157	86,435,001	15,475,844	21.81
Balance	11,454,869	0	12,933,922	0	(12,933,922)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches and Parks CSA No. 26 in the Appendix on page A718

Highlights of Key Trends:

- **REVENUES.** HBP Fund 405 property tax revenues have grown an average of 9% per year over the past three years, adjusted for the FY 2004-05 and 2005-06 ERAF shifts of \$3.1 million. Interest earnings revenue has also grown from \$513,000 in FY 2003/04 to an estimated \$1.4 million for FY 2006/07 due to the increase in interest rates. However Harbor Patrol expenses and HBP's continuing contribution to the County Bankruptcy Recovery efforts have made significant depletion to the fund. In recognition of this, in FY 2005-06, the Board of Supervisors, for the first time, allocated \$8 million in General Fund dollars to the fund.
- **COSTS.** Salaries and Employee Benefits costs (adjusted for position transfers into and out of Fund 405) have remained stable with no new positions, with exception of increases to employee benefits. The HBP Fund has benefited by over \$1.5 million in annual cost savings by reassigning prior annual costs to others for Upper Newport Bay Nature Preserve (\$900,000), Ladera Sportspark (\$400,000) and Centennial Park (\$200,000); this is partially offset by the assignment of annual oper-

ating costs of \$900,000 from Dana Point Tidelands (Fund 108) to Fund 405, and the 5% increase of Harbor Patrol Employee Salaries and Benefits which is equal to \$254,000.

- **BOTTOM LINE SUMMARY NET SAVINGS.** The combination of increases to County Property Taxes and containment of cost increases and elimination of certain annual costs has improved the fiscal condition of the HBP Fund and the HBP regional recreation program. Since 2000, it is well documented that the HBP Fund was in the difficult position of annual operating costs generally equaling annual revenues, with no new funding available for capital projects except for grants from others. Beginning with FY 2004/05 actuals, and continuing through the FY 2006/07 budget request, annual revenues are now exceeding operating costs by \$2 million to \$3 million. The implications of this, including the continuing needs for major facility refurbishment as well as addressing diversion of HBP financial resources for non-Harbors, Beaches and Parks purposes and the pressing need for capital improvements, will be examined during the HBP Strategic Plan process.



406 - HARBORS, BEACHES & PARKS CAPITAL

Operational Summary

Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, two harbors, 300 miles of recreational trails, and seven historical

sites. RDMD/HBP also manages 38,000 acres of native habitat land, the Old County Courthouse, the County's archeological and paleontological collections and the Orange County Zoo. This Fund provides for the capital projects in support of the HBP Program.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	5,976,350
Total Final FY 2006-2007	41,270,314
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Per Board direction, to separately track the expenses and services for the HBP capital program.

FY 2005-06 Key Project Accomplishments:

- Fund 406 was established in January of FY 2005/06 at the direction of the Board of Supervisors. The Fund was created to monitor cost for the \$8.7 million in County General Funds directed by the Board to be used by HBP for Building & Maintenance and Capital Projects.

Harbors, Beaches & Parks Capital - This Fund provides for the capital projects in support of the HBP Program.

Changes Included in the Base Budget:

The large increase in the FY 06-07 budget vs. the FY 05-06 budget is due to the transfer of Fund 405 Harbors, Beaches & Parks (HBP) Capital Projects to Fund 406 Harbor, Beaches & Parks Capital Projects.

Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Harbor Patrol Funding Amount:\$ 3,825,000	NCC for HBP Capital for funding of Harbor Patrol services	Implement Harbor Patrol Option #3 and provide financial relief to HBP Capital fund.	6058



Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	0	12,969,000	7,209,954	41,270,314	34,060,360	472.41
Total Requirements	0	12,969,000	49,498	41,270,314	41,220,816	83,278.48
Balance	0	0	7,160,457	0	(7,160,457)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches & Parks Capital in the Appendix on page A719

Highlights of Key Trends:

- Fund 406 was established recently and therefore there are no trends. However, it is noted that over the past 18 months the Board of Supervisors has allocated over \$19 million to HBP capital projects from the County General Fund. The funds will become available in increments

over a five year period ending in FY 09-10. This is significant in two ways: 1) it marks the first time the County General Fund funding has ever been provided to the HBP Program, and 2) it defrays a portion of the \$56 million the HBP Fund has contributed toward the County's bankruptcy recovery over the past 10 years.



459 - NORTH TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

Operational Summary

Description:

Provide for the acquisition, development and maintenance of local public parks and equestrian trails, and road-related landscape maintenance.

FY 2005-06 Key Project Accomplishments:

- Land acquisition through Board-approved eminent domain proceeding of former railroad right-of-way to enable creation of a major extension of the Tustin Branch Trail.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	368,561
Total Final FY 2006-2007	2,157,779
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	2,313,816	2,086,214	2,229,964	2,157,779	(72,185)	-3.24
Total Requirements	513,983	2,086,214	326,440	2,157,779	1,831,339	561.00
Balance	1,799,834	(1)	1,903,524	0	(1,903,524)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: North Tustin Landscape & Lighting Assessment District in the Appendix on page A731

Highlights of Key Trends:

- The current surplus of revenues over costs is programmed to refurbish existing facilities and create new public serving facilities (e.g. the Tustin Branch Trail extension).
- FY 2005/2006 projected expenditure + encumbrance is lower than proposed budget because capital projects have not been awarded to date, hence funds were re-budgeted for FY 2006/2007.



468 - COUNTY SERVICE AREA #13 - LA MIRADA

Operational Summary

Description:

Provide for maintenance of local collector sewers.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	4,435
Total Final FY 2006-2007	5,053
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	9,083	7,630	8,611	5,053	(3,558)	-41.32
Total Requirements	3,321	7,630	6,077	5,053	(1,024)	-16.85
Balance	5,762	0	2,534	0	(2,534)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A732



475 - COUNTY SERVICE AREA #20 - LA HABRA

Operational Summary

Description:

Previously provided for sewer maintenance services in unincorporated area islands surrounded by the city of La Habra.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	370
Total Final FY 2006-2007	10,498
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	20,386	104,602	108,991	10,498	(98,493)	-90.37
Total Requirements	6,493	104,602	371	10,498	10,127	2,732.63
Balance	13,893	0	108,621	0	(108,621)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page A733

Highlights of Key Trends:

- Annual costs have declined because this Fund no longer provides any services due to contraction of its service area as a result of annexations to the city of La Habra.



477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

Operational Summary

Description:

Provide for park landscape maintenance services of a local public park in an unincorporated area. This Fund may be transferred to the City of Yorba Linda in the future if the area is annexed to the city.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	34,579
Total Final FY 2006-2007	58,605
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	50,161	50,393	57,509	58,605	1,096	1.91
Total Requirements	34,730	50,393	35,839	58,605	22,766	63.52
Balance	15,431	0	21,670	0	(21,670)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A734



108 - DANA POINT TIDELANDS

Operational Summary

Description:

To provide a first class harbor, marina and public recreation facility that offers adventures in boating, fishing, picnicking, shopping, dining, jogging, bicycling, and marine educational opportunities with an emphasis on safety and family fun. This must be accomplished while managing a delicate coastal resource and operating as a financially self-sustaining entity.

Strategic Goals:

- Revitalization of land and water side facilities.

FY 2005-06 Key Project Accomplishments:

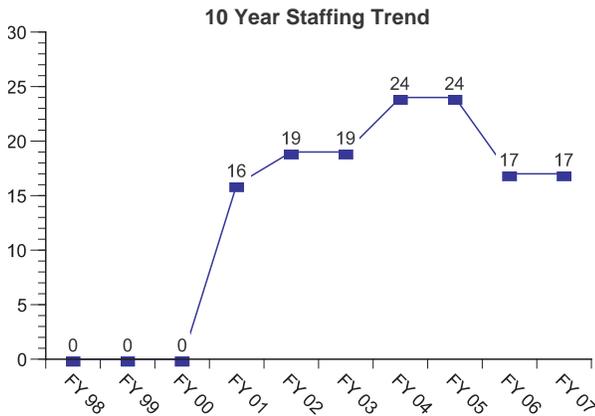
- Established Dana Point Harbor Department as a stand alone Department.
- The Dana Point Harbor Revitalization Plan was approved by the Board of Supervisors.
- The landside revitalization EIR was certified.
- Completed new West Basin restroom project.
- Negotiated operating agreement for West Basin Marina.
- Completed Oloid pilot project.
- Replaced Blue Lantern storm drain.
- Began Sampling Analysis Plan for Dana Point Harbor dredging.
- Completed the design for the Dana Point Harbor launch ramp facility.

County Tidelands/Dana Point - This fund is financed by revenue derived from rents and leases of land improvements on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	19,478,107
Total Final FY 2006-2007	100,680,863
Percent of County General Fund:	N/A
Total Employees:	17.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Dana Point Tidelands Fund 108 transferred out 10 positions to the Harbors, Beaches & Parks (HBP) Fund 405 for the creation of the Dana Point Harbor Department. These positions provided oversight for the portions of Dana Point Harbor included in the regional park system.
- An additional 2 positions were transferred to the HBP Fund 405 and the RDMD Fund 080 because these positions spend most of their working time in the above mentioned funds.
- 2 additional positions were transferred from Fund 113 to the Dana Point Harbor Fund to support the creation of the management team for the new Dana Point Harbor Department.

- 1 position was transferred in from the HBP fund to support workload at the Dana Point Youth and Group Center.
- An additional 2 positions an Administrative Manager II and an Office Specialist were approved by the Board of Supervisors for the Dana Point Harbor Department.
- The net decrease to Fund 108 was 7 positions. The total position count is 17.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department plans to utilize the California Department of Boating and Waterways loan to finance the waterside revitalization and proposes the issuance of bond debt to finance the landside revitalization.

Changes Included in the Base Budget:

The fiscal year 06/07 base budget includes a proposed bond issue in the amount of \$70M to pay for the Dana Point Harbor landside revitalization.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Harbor Patrol Funding Amount: \$ 2,975,000	NCC for Dana Point for funding of Harbor Patrol services	Implement Harbor Patrol Option #3 and provide financial relief to Dana Point fund.	6057



Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	23	17	17	17	0	0.00
Total Revenues	19,136,605	29,788,325	24,900,123	100,680,863	75,780,740	304.34
Total Requirements	17,391,337	29,788,325	19,735,136	100,680,863	80,945,727	410.16
Balance	1,745,268	0	5,164,987	0	(5,164,987)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Dana Point Tidelands in the Appendix on page A578

Budget Units Under Agency Control:

No.	Agency Name	County Tidelands/Dana Point
108	Dana Point Tidelands	100,680,863
12K	Dana Point Marina DBW Loan Reserve	547,418
	Total	101,228,281



12K - DANA POINT MARINA DBW LOAN RESERVE

Operational Summary

Mission:

To provide a reserve fund for the California Department of Boating and Waterways loan in accordance with the loan documents.

FY 2005-06 Key Project Accomplishments:

- Creation of Fund 12K for the purpose of compliance with California Department of Boating and Waterways loan documents.

Dana Point Marina DBW Loan Reserve - To provide a reserve fund for the California Department of Boating and Waterways loan in accordance with the loan documents.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	84
Total Final FY 2006-2007	547,418
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	0	405,408	362,250	547,418	185,168	51.12
Total Requirements	0	405,408	84	547,418	547,334	647,808.63
Balance	0	0	362,166	0	(362,166)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Dana Point Marina DBW Loan Reserve in the Appendix on page A604



120 - PUBLIC LIBRARY

Operational Summary

Mission:

To enhance the quality of life for County residents by offering access to information and other resources for leisure opportunities, learning, business and community interaction.

Strategic Goals:

- Provide opportunities for the population to meet their learning and leisure needs through a variety of media and delivery systems.
- Promote and facilitate community interaction in learning, cultural and recreational activities.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
CUSTOMER SATISFACTION AND UTILIZATION OF LIBRARY SERVICES What: Measures use of library products and services. Measures use of technology Why: Quantifies delivered service Identifies ROI in technology	7,052,233 items borrowed (+2%); 163,800 children attended programs (+5%); 525,000 hours of internet access provided(+11%); 996,000 remote website connections (+20%)	7,193,278 items borrowed(+2%); 168,714 children attend programs (+3%); 550,000 hours of internet access provided (+5%); 1,095,800 remote website connections (+10%)	Items borrowed and children attended programs are increasing. Public response for use of new information technology is exceeding our projections.
PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET What: Measures our ability to complete construction plans providing facilities for library activity Why: Growing population requires increased library infrastructure	Conducted bid re-design and re-bid of Wheeler Ranch	Construct Wheeler Branch	Wheeler Branch will open in mid 2007.

At a Glance:

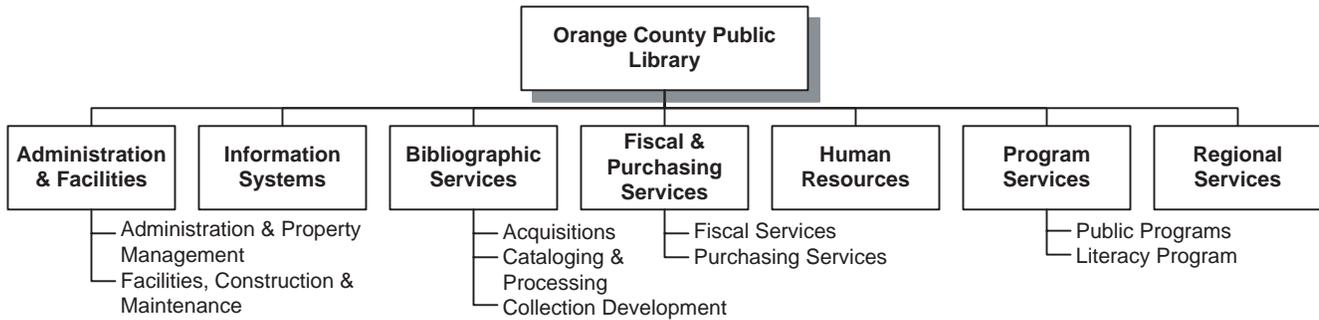
Total FY 2005-2006 Actual Expenditure + Encumbrance:	34,178,447
Total Final FY 2006-2007	37,243,457
Percent of County General Fund:	N/A
Total Employees:	431.00

FY 2005-06 Key Project Accomplishments:

- 7,052,233 items borrowed, a 2% increase; 163,800 children attended programs, a 5% increase; 525,000 hours of internet access provided to the public, an 11% increase; 996,000 remote website connections, a 20% increase



Organizational Summary



Administration & Facilities - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

Information Systems - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

Bibliographic Services - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

Fiscal & Purchasing Svcs - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

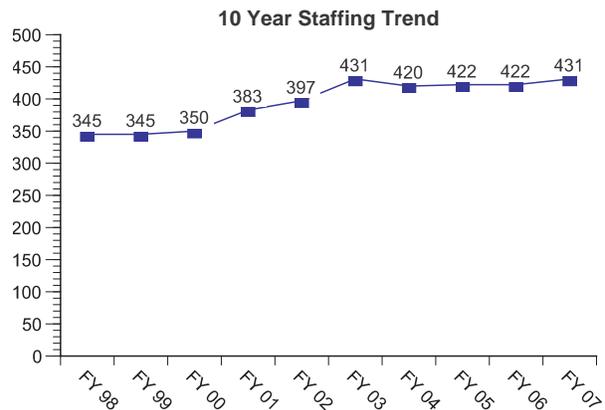
Human Resources - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

Program Services - Provides coordination of Childrens' Services program systemwide, public relations, Orangewood Childrens' Home Library, Adult Literacy program and Adult Services planning.

Regional Services - Manages operations of 29 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

County Librarian - Provides overall management of department and serves as staff to Library Advisory Board.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing generally decreased until FY 97-98 because of the loss of funds due to the ERAF shift. Staffing has expanded starting in FY 97-98 with the addition of more days per week of public service at all branch libraries, with the assumption of the decentralized functions of Human Resources, Purchasing, Facilities maintenance and construction and the addition of new libraries in Aliso Viejo, Costa Mesa, Laguna Hills, Foothill Ranch and Ladera Ranch which opened in September 2003. A net reduction of 10 positions in FY 2003-04 from the Final Budget in FY 2002-03 was used to help

offset a reduction in State Public Library Fund revenue. Eight positions were added to provide for additional service hours at branches, mid-year FY 05-06.

Changes Included in the Base Budget:

Included in the base budget is maintenance of FY 05-06 service levels at all branches, a \$250,000 increase to the operating reserve and an increase in the book and library material budget.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Library Assistant to Meet Increased Cataloging Demand Amount:\$ 0	Cataloging/processing of new materials, gift titles, digitizing historical images/documents	Provide public with more and varied access to information, books and new materials	4735

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	421	430	430	431	1	0.23
Total Revenues	31,635,645	35,439,863	35,650,645	37,243,457	1,592,812	4.47
Total Requirements	30,764,617	35,439,863	33,778,529	37,243,457	3,464,928	10.26
Balance	871,028	0	1,872,116	0	(1,872,116)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library in the Appendix on page A589

Highlights of Key Trends:

- Utilization of services and resources by the public continue to increase. Circulation count of items borrowed from the Library is expected to set an all time high record of some seven million items borrowed in FY 05-06. An increase of two percent is expected for FY 06-07.
- Access to Library collection, databases and services from remote locations via the Library website are increasing significantly, as more functionality is added to the site; an expected increase of twenty percent for FY 05-06 and another ten percent for FY 06-07.



Budget Units Under Agency Control:

No.	Agency Name	Administration & Facilities	Information Systems	Bibliographic Services	Fiscal & Purchasing Svcs	Human Resources	Program Services	Regional Services	County Librarian	Total
119	Public Library - Capital	10,189,740	0	0	0	0	0	0	0	10,189,740
120	Public Library	7,606,616	1,564,842	6,086,146	1,256,143	332,057	1,017,087	18,593,176	787,390	37,243,457
	Total	17,796,356	1,564,842	6,086,146	1,256,143	332,057	1,017,087	18,593,176	787,390	47,433,197

119 - PUBLIC LIBRARY - CAPITAL

Operational Summary

Description:

Capital Projects Fund for Public Library

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	308,381
Total Final FY 2006-2007	10,189,740
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- Promote and facilitate community interaction in learning, cultural and recreational activities.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET. What: Measures our ability to complete construction plans providing facilities for library activities. Why: Growing population requires increased library infrastructure.	Conducted bid, re-design and re-bid of Wheeler Branch.	Construct Wheeler Branch.	The completion of the Wheeler Ranch branch has been delayed and is now expected to be open by mid 2007.

FY 2005-06 Key Project Accomplishments:

- Conducted bid, re-design and re-bid of Wheeler Branch.

Public Library - Capital - Construction of Public Library capital projects.

Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Orange County Public Library Headquarters Acquisition Amount:\$ 3,600,000	General Fund loan to OCPL for acquisition of headquarters building	Lease buyout will result in future years cost savings	6081



Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	443,822	5,266,460	2,660,758	10,189,740	7,528,982	282.96
Total Requirements	275,009	5,266,460	742,658	10,189,740	9,447,082	1,272.06
Balance	168,813	0	1,918,100	0	(1,918,100)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library - Capital in the Appendix on page A588

280 - AIRPORT - OPERATING ENTERPRISE

Operational Summary

Mission:

The mission of John Wayne Airport is to plan, direct, and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Continue planning for and implementation of the Settlement Amendment Implementation Plan (SAIP)

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION. What: Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner. Why: To maintain a safe operating environment for aviation and the traveling public.</p>	<p>The Annual Part 139 inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. This includes a full-scale triennial simulated aircraft disaster exercise. JWA successfully passed the inspection and completed the exercise.</p>	<p>Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and report and correct any items that deviate from FAA specifications.</p>	<p>We have consistently passed the Annual Part 139 Inspection.</p>
<p>COMPLY WITH TSA SECURITY REGULATIONS AND THE AIRPORT SECURITY PLAN. What: TSA regulations mandate security elements at each airport to comply with federal requirements. Why: Accomplishes the necessary passenger and facility security and complies with federal requirements.</p>	<p>All security directives and regulations were appropriately implemented. In lieu of an annual security inspection in 2005, the TSA performed spot inspections on the contingency plan, criminal history checks, law enforcement training and security directive compliance. No discrepancies were noted.</p>	<p>Comply with Transportation Security Administration security regulations and the Airport Security Plan.</p>	<p>JWA insured the security requirements of TSA Regulation 1542 were integrated into its Security Plan and fully complied with the regulation specifics, which mandate airport responsibilities for security measures including building security, perimeter security, and badging security systems.</p>

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	88,551,187
Total Final FY 2006-2007	160,484,421
Percent of County General Fund:	N/A
Total Employees:	166.00



Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>90% OF RESPONDENTS IN THE "AIR TRANSPORTATION USER" SURVEY RATE JWA "EXCELLENT" OR "GOOD" OVERALL.</p> <p>What: Surveys conducted to measure passenger/tenant satisfaction with Airport's service and performance.</p> <p>Why: To ensure that our service to customers and tenants meets or exceeds their expectations.</p>	<p>The survey of Airport Transportation users was completed in November 2005. Ninety five percent of telephone participants and 89 percent of intercept respondents (people responding at the Airport) found Airport services to be "Excellent" or "Very Good."</p>	<p>Conduct "Airport Tenant" survey to identify user perception of and recommendations for improving Airport facilities and services.</p>	<p>We have consistently been rated good or excellent by a significant majority of users and tenants.</p>
<p>ENFORCEMENT OF THE COMMERCIAL AIRLINE ACCESS PLAN & REGULATION AND GENERAL AVIATION NOISE ORDINANCE.</p> <p>What: Balances need for airport with desire of community for environmentally responsible operation at JWA.</p> <p>Why: Compliance conveys message that County will completely fulfill its commitment to its residents.</p>	<p>100 percent compliance with Plan allocation provisions.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities.</p>
<p>ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING.</p> <p>What: Balances need for airport with desire of community for environmentally responsible operation at JWA.</p> <p>Why: Compliance required under Federal, State and local laws and regulations.</p>	<p>All environmental regulatory requirements are in place and in good standing. As new contracts come on line, environmental, health and safety regulations will be included. Tenants are required to submit an annual report on operating permits that confirms compliance with and status of all permits.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>JWA continuously meets all environmental regulatory requirements.</p>
<p>CONTINUE A DEBT SERVICE COVERAGE OF AT LEAST 175 PERCENT.</p> <p>What: Covenant requires Airport net revenues each FY of at least 125% of debt service requirement for FY.</p> <p>Why: Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.</p>	<p>Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the indenture. The debt coverage ratio for FY 04-05 was 257 percent.</p>	<p>Continue to maintain 100 percent compliance.</p>	<p>Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.</p>
<p>MAINTAIN AN INVESTMENT GRADE BOND RATING.</p> <p>What: A credit rating is an opinion of an issuer's overall ability to pay its financial obligations.</p> <p>Why: Such an opinion focuses on JWA's ability to meet its financial obligations as they come due.</p>	<p>JWA successfully maintained an Aa3, A+, and A+ rating from Moody's, Standard and Poor's, and Fitch respectively on all outstanding bonds.</p>	<p>Continue to maintain our very high bond ratings.</p>	<p>JWA's ratings continue to be among the highest when compared to airports of similar size. In April 2006, Fitch upgraded JWA's rating from A+ to AA-. No other comparable domestic airport in the country has been rated higher by Fitch.</p>

Key Outcome Indicators: (Continued)

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>MAINTAIN A DIVERSE BASE OF REVENUE, DRAWING FROM BOTH AERONAUTICAL AND NONAERONAUTICAL SOURCES.</p> <p>What: Revenue from food and beverage, news and gifts, taxi and shuttle, parking and rental cars.</p> <p>Why: A variety of revenue sources brings financial diversity and stability to JWA's financial base.</p>	<p>The financial condition of the airline industry remains tenuous due to high fuel costs and depressed revenues. Increases in passenger activity contributed to a 5 percent increase in FY 04-05 operating revenue over FY 03-04. 61 percent of operating revenue was generated from nonaeronautical sources.</p>	<p>Maintain at least 51 percent of Airport revenue from nonaeronautical sources.</p>	<p>62 percent of FY 05-06 revenue was generated from nonaeronautical sources.</p>
<p>ACHIEVE SIGNIFICANT PROGRESS ON SETTLEMENT AGREEMENT IMPLEMENTATION PLAN (SAIP) ENABLING PROJECTS.</p> <p>What: The SAIP will significantly enhance the level of service and provide capacity improvements at JWA.</p> <p>Why: The proposed terminal modernization/expansion program offers an opportunity to meet future demand.</p>	<p>This is a modified indicator from FY 05-06.</p>	<p>Achieve significant progress on SAIP enabling projects including construction of the South Remain Over Night (RON) aircraft parking area, retention of necessary Architecture-Engineering firms and design of the parking structures.</p>	<p>The design plans for relocation of valet parking and South RON parking have been completed. A construction award for the new South RON is scheduled for August 2006. The Southeast Parking Structure design contract is scheduled to be awarded in November 2006.</p>
<p>IMPLEMENT THE PLAN OF FINANCE AND MANAGE ALL FINANCIAL ASPECTS OF THE CAPITAL IMPROVEMENT PROGRAM.</p> <p>What: ID funding sources, financial feasibility analysis, proposals for participation in financing team.</p> <p>Why: The Terminal modernization/expansion program will require a substantial outlay.</p>	<p>This is a new indicator for FY 06-07.</p>	<p>Proceed with implementation of the comprehensive plan of finance and develop the internal structure necessary to manage all financial aspects of the Capital Improvement Program.</p>	<p>Consultant John F. Brown Co. completed SAIP Financial Analysis and Preliminary Financial Plan Report. Their recommended financing alternative was approved by the Board in December 2005. Passenger Facility Charge (PFC) application was submitted to Federal Aviation Administration in December 2005.</p>

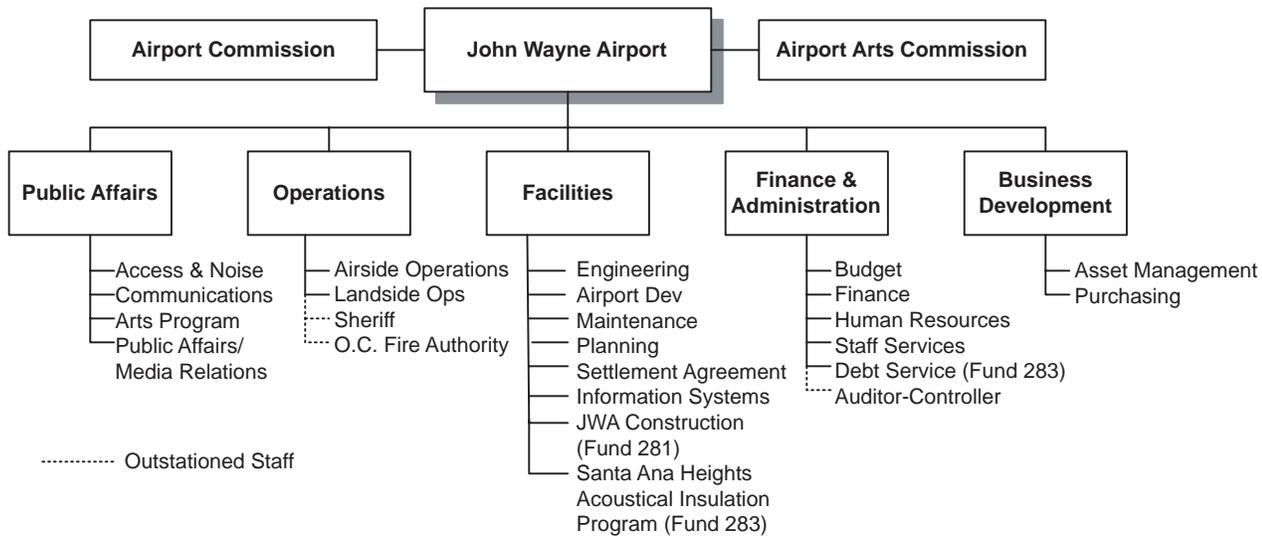
FY 2005-06 Key Project Accomplishments:

- JWA served over 9.6 million passengers in 2005, representing the highest annual count in Airport history.
- The Airport successfully passed its annual Part 139 Certification Inspection.
- The Airport ensured that TSA security regulations were integrated into its Aviation Security Plan and achieved full compliance with required security measures.
- The Airport completed its analysis of various financing alternatives for the SAIP and presented these findings, as well as its recommendations to the Board of Supervisors. The Board approved a preferred financing program in December 2005 and the Airport has begun taking steps to implement the selected program, including submittal of a Passenger Facility Charge application to the Federal Aviation Administration.
- The Airport anticipates award of a number of major contracts in support of the SAIP in FY 2005-06, including but not limited to: master scheduling, cost estimating and project management.
- The Airport presented its recommendations to the Board of Supervisors regarding allocation of the original 73 Class A Average Daily Departures (ADDs). The Board's approval of these recommendations in December 2005 brings a two+ year review and comment period to a successful close.
- Working with its concessionaires, the Airport completed installation of a "Brioche Doree" - a new cafe-style food and beverage location and anticipates substantial progress on the full renovation of the Riley Terminal's central restaurant facility, to be called the "Oasis Grill and Sky Lounge."



- JWA received "Excellence in Marketing and Communications" awards from the Airports Council International--North America for its Annual Report (1st place) and its Web site (2nd place).

Organizational Summary



Public Affairs - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

Operations - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and firefighting.

Facilities - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance and information systems. Provides planning and project management of the capital development program, including the design and con-

struction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

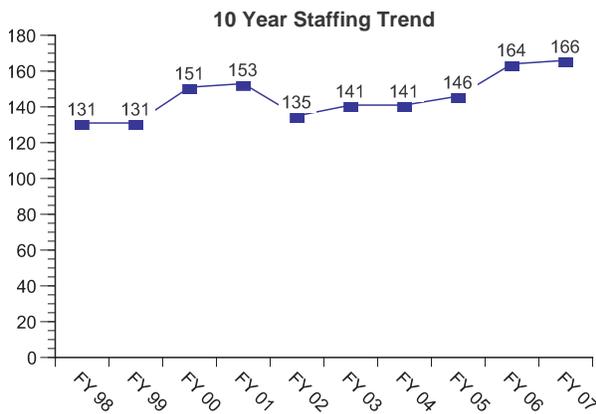
Finance & Administration - Responsible for Airport finance, budget, debt management, staff services, administrative support and human resources. Provides staff support to the Airport Commission. Responsible for all airport rates and charges preparation and coordinates Airline Affairs Committee meetings. Includes Auditor-Controller staff that provide accounting and financial services, and monitor Airport revenue and expenditures.

Business Development - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/

proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

John Wayne Airport Director - Includes the office of the Airport Director and County Counsel who provides legal counsel on County and Airport matters.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Airport has realized a substantial increase in workload due to implementation of federally mandated security regulations, growth in operational and passenger capacity and planning for the Settlement Amendment Implementation Plan (SAIP). Two new positions were added in the FY 06-07 Budget. These consisted of an Administrative Manager I and a Contract Procurement Specialist. Eighteen new positions were added in FY 05-06, including one Staff Assistant, two Administrative Manager II, one A/E Project Manager, one Sr. A/E Project Manager, two Airport Professional Project Managers (Sr. Civil Eng.), two Building Inspectors, one Administrative Manager I, one Plumber, one Airport Maintenance Supervisor, four Shop Planners, one Airport Operations Supervisor, and one Office Specialist.
- Five new positions were added in FY 04-05, including one Procurement Contract Specialist, one Staff Specialist, two Facilities Mechanics and one Air Conditioning mechanic.
- Six new positions were added in FY 02-03, including one Information Systems Manager, one Staff Specialist, two Electronics Technicians, one Staff Analyst III, and one Real Property Agent II.

- The 18 positions which were added in FY 99-00 for Interim Use were transferred mid-year FY 00-01 to the LRA (Fund 13K).
- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PDSO; these are reflected in FY 00-01 position total.
- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities performed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.
- In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, provide for repayment of revenue bonds, fund facility capital improvement or maintenance projects, and support aviation planning.

Changes Included in the Base Budget:

Operational budget has increased by \$5.6 million as a result of additional professional services costs for the Sheriff and Orange County Fire Authority. Salary and benefit costs also increased due to greater retirement costs.

Capital Project budgeted expenditures has increased by \$4.4 million to provide for infrastructure improvements to the existing facility and to improve utility efficiency via the co-generation project.



Approved Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	BRASS Ser.
Add 1 Administrative Manager I for Finance Management Amount: \$ 82,168	Monitor capital project expenditures, cash flow, and bond financing activities	Ensure adequate financial management of Settlement Amendment Implementation/Capital Improvement Plan	5071
Add 1 Procurement Contract Specialist for Purchasing Section Amount: \$ 58,539	Position is required to address backlog of pending purchasing requisitions; meet existing workload	Reduce pending requisitions to an average of 30; process 100 solicitations; 80 POs; 60 renewals	5073

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	146	164	164	166	2	1.22
Total Revenues	121,956,969	130,636,837	135,040,695	160,484,421	26,684,994	19.94
Total Requirements	102,318,413	130,639,432	88,393,071	160,484,421	72,091,350	81.56
Balance	19,638,556	(2,595)	46,647,624	0	(45,406,356)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page A675

Highlights of Key Trends:

- The Airport created a new JWA Construction Fund (Fund-Agency 281-281) in April 2006 to account and budget for all JWA Capital Improvement Projects (CIP). Some CIP will remain in Fund 280 since some projects were started in prior fiscal years.
- Due to the age of the Terminal building and the growth in operational and passenger capacity, the Airport has proposed a substantial maintenance and capital project

budget in an effort to ensure that general and restorative maintenance work is performed and for infrastructure improvements.

- Safety and customer service continue to be the priorities for, and the hallmark of, John Wayne Airport (JWA). In a successful partnership with both Federal security and local law enforcement officials, the Airport remains committed to providing safe and secure facilities for commercial and general aviation operations.

Budget Units Under Agency Control:

No.	Agency Name	Public Affairs	Operations	Facilities	Finance & Administration	Business Development	JWA7	John Wayne Airport Director	Total
280	Airport - Operating Enterprise	2,364,181	27,494,881	44,737,932	82,175,754	1,190,363	0	2,521,310	160,484,421
281	John Wayne Airport Construction	0	0	115,411,280	1,010,000	0	0	0	116,421,280
283	John Wayne Airport Debt Service	0	0	0	89,742,456	0	0	0	89,742,456
	Total	2,364,181	27,494,881	160,149,212	172,928,210	1,190,363	0	2,521,310	366,648,157



281 - JOHN WAYNE AIRPORT CONSTRUCTION

Operational Summary

Description:

This fund will be used for budgeting and accounting for new capital projects under the Settlement Agreement Implementation Plan (SAIP) and future non-SAIP projects. This fund was established as a result of the Board of Supervisor's approval of JWA's Financing Program for the Airport's Capital Improvement Program. This new fund will allow JWA to

segregate capital project expenses from operational expenses. It will also allow the Airport to create a new job cost structure to capture critical expense information to track Passenger Facility Charge (PFC) expenses as required by the Federal Aviation Administration.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	1,024,052
Total Final FY 2006-2007	116,421,280
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2005-06 Key Project Accomplishments:

- This fund was established in April 2006. It will be funded in FY 05-06 by an operating transfer of \$5,000,000 from the Airport Operating Fund (Fund-Agency 280-280).

John Wayne Airport Construction - Settlement Agreement Implementation Plan: Ongoing capital projects, including SAIP will be accounted for and budgeted in this new fund.

Changes Included in the Base Budget:

Activity in this fund will be financed by operating transfers from both the Airport Operating Fund (Fund-Agency 280-280) and the Airport Debt Service Fund (Fund-Agency 283-283) and by interest earnings on the cash balance in the fund.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized for repayment of Airport Revenue Bonds.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	0	5,000,000	4,006,944	116,421,280	111,390,991	2,214.41
Total Requirements	0	5,000,000	1,154,446	116,421,280	115,266,834	9,984.60
Balance	0	0	2,852,498	0	(3,875,843)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Construction in the Appendix on page A679

283 - JOHN WAYNE AIRPORT DEBT SERVICE

Operational Summary

Description:

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1997 and 2003. The bonds were issued to refinance debt associated with the construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program.

Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's A+ rating and Fitch's A+ rating on JWA revenue bonds.

FY 2005-06 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements in accordance with the Bond Indenture.
- Under its bond indenture, the Airport has an obligation to ensure repayment of its bonds and maintain a net revenue rate coverage of at least 125%. Strong operating results produced a rate coverage of 257% for the 2005 fiscal year.
- The Airport's current bond ratings of Aa3, A+ and AA- from Moody's, Standard and Poor's and Fitch respectively, are among the highest in the nation compared to airports of similar size. The latter was upgraded from A+ in April 2006.
- JWA consultant John F. Brown Company completed the SAIP Financial Analysis and Preliminary Financial Plan Report. John F. Brown concluded that the SAIP program is financially feasible and provided a recommended financing alternative that was approved by the Board of Supervisors in December 2005. Also, the Airport submitted to the Federal Aviation Administration the Airport's first Passenger Facility Charge (PFC) application in December 2005.

JWA Debt Service - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

SA Heights Acoustical Program - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program. This program is ending in FY 05-06.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	18,944,377
Total Final FY 2006-2007	89,742,456
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide for repayment of Airport Revenue Bonds.

Changes Included in the Base Budget:

Non-operating revenues increased approximately \$16 million due to the implementation of a new Passenger Facility Charge (PFC) program at John Wayne Airport.

JWA will utilize all available unreserved net assets to effect operating transfers to the newly established JWA Capital Projects Fund (Fund-Agency 281-281). This fund will be used to budget and account for all new capital projects.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	64,128,514	43,676,308	43,674,228	89,742,456	46,533,221	107.69
Total Requirements	43,598,715	49,665,437	20,001,574	89,742,456	69,740,882	348.68
Balance	20,529,799	(5,989,129)	23,672,654	0	(23,207,661)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Debt Service in the Appendix on page A681

Highlights of Key Trends:

- Since the issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service covenant imposed by the Bond Indenture.

299 - INTEGRATED WASTE MANAGEMENT DEPARTMENT ENTERPRISE

Operational Summary

Mission:

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

Strategic Goals:

- Maintain a competitive rate for waste disposal in Orange County.
- Protect water, air and habitat in the management of the Orange County disposal system.
- Financially support the County of Orange's bankruptcy recovery plan.

Key Outcome Indicators:

Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
DISPOSAL FEE COMPARISON WITH SOUTHERN CALIFORNIA REGION. What: Comparison of disposal rate of the OC landfill system compared with other landfills in the region. Why: To ensure that Orange County residents are provided a competitive disposal rate.	The \$22 per ton is a contracted rate that is anticipated to stay in effect until 2010.	Evaluate disposal rates and adjust operating strategies to ensure IWMD's rates remain competitive.	IWMD's rates are currently the lowest within the Southern California region.
NUMBER OF YEARS OF REMAINING LANDFILL CAPACITY. What: Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity. Why: To ensure that Orange County residents are provided with adequate landfill capacity.	To maintain 25-30 years of permitted landfill disposal capacity.	Perform remaining landfill capacity calculations and compare results against the state minimum standard of fifteen years' capacity to ensure adequate capacity.	IWMD has more than adequate capacity to fulfill requirement.
TOTAL VOLUME OF LEACHATE AND IMPACTED GROUND WATER COLLECTED THROUGH THE LEACHATE RECOVERY SYSTEM. What: Measure the amount of leachate and ground water collected. Why: To protect water quality from the effects of leachate. Mandated by law.	The total volume of leachate and impacted ground water to be collected through the leachate collection and recovery system during FY 05-06 is estimated to be at least 3,713,480 gallons.	Continue to install landfill liner systems, and optimize leachate and groundwater collection for water quality protection.	IWMD currently has collection and recovery systems in place at each landfill to collect leachate and impacted ground water.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	73,237,386
Total Final FY 2006-2007	150,466,956
Percent of County General Fund:	N/A
Total Employees:	275.00



Key Outcome Indicators: (Continued)

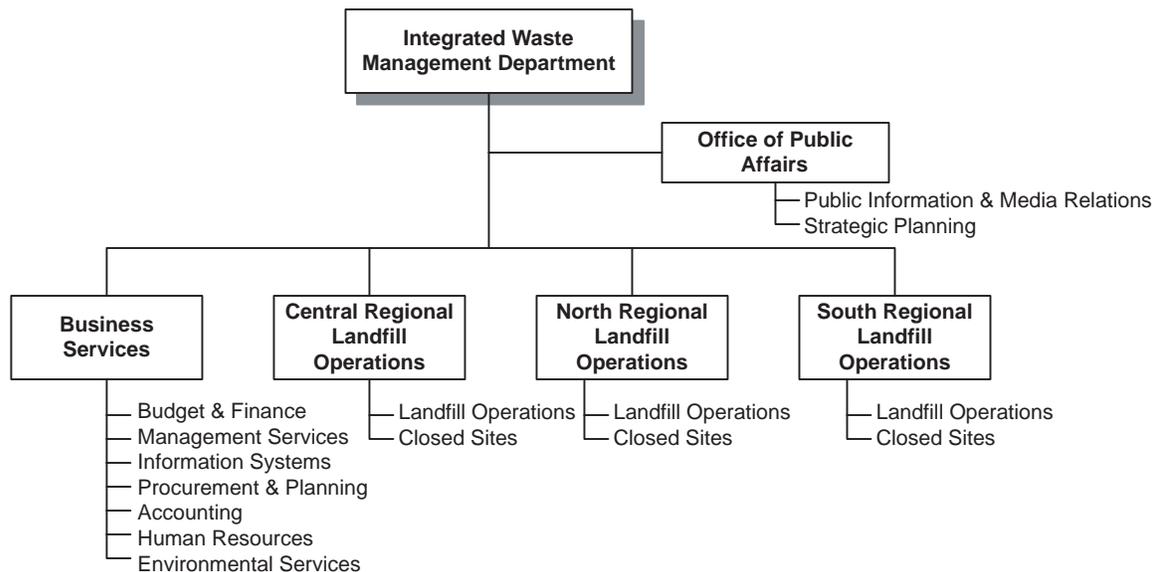
Performance Measure	2005 Business Plan	2006 Business Plan	How are we doing?
	Results	Target	
<p>AMOUNT OF LANDFILL GAS COLLECTED AND PUT TO BENEFICIAL REUSE.</p> <p>What: Collection of landfill gas and put to beneficial reuse that would have emitted into the atmosphere.</p> <p>Why: To protect the air from the effects of landfill gas. Regulations require landfill gas management.</p>	<p>The total volume of landfill gas collected and put to beneficial reuse is estimated to be at least 5,346 million standard cubic feet.</p>	<p>Expand landfill gas collection systems. Collect landfill gas - put to beneficial use and for protection of air quality.</p>	<p>Currently, IWMD has operational Landfill Gas-to-Energy systems at Olinda Alpha and Prima Deshecha Landfills. Development of a system at Frank R. Bowerman Landfill is currently under negotiation.</p>
<p>NUMBER OF HABITAT ACRES CURRENTLY UNDER RESTORATION / MITIGATION.</p> <p>What: Measures the number of landfill acres under restoration to recreate natural habitats.</p> <p>Why: To comply with the Natural Community Conservation Program (NCCP) and protect habitat.</p>	<p>Frank R. Bowerman Landfill: Increased native plant coverage at mitigation sites. Decreased exotic weed population. Prima Deshecha Landfill: Three acres of coastal sage scrub and 0.5 acres of riparian vegetation were installed within the preliminary pre-mitigation area, north of Site B.</p>	<p>Continue to implement adaptive management strategies, and continue the proposed pre-mitigation project within the habitat areas.</p>	<p>Frank R Bowerman Landfill: Mitigation sites are benefiting from their third year under the new weed abatement program. Prima Deshecha Landfill: Through concerted efforts with other entities, it can potentially play a key role in the regional environmental planning due to its habitat management plan.</p>
<p>NET IMPORTATION REVENUE AMOUNT TRANSFERRED TO THE COUNTY GENERAL FUND PER YEAR.</p> <p>What: Revenue transferred to the County General Fund from imported waste.</p> <p>Why: To support the County's Bankruptcy Recovery Plan.</p>	<p>IWMD anticipates transferring \$12.8* million to the General Fund in FY 05/06. Based on actual amount of tonnage received. (*This does not include prior year net proceed calculation adjustment.)</p>	<p>The Department target for FY 06/07 is to provide the maximum transfer of funds in support of bankruptcy obligations.</p>	<p>As of 3/31/06 \$125,380,809 or an average of \$12,859,570 per year has been transferred to the General Fund. IWMD secured additional tonnage commitments that guarantee a minimum of 867,000 tons per year of imported waste through December 31, 2013.</p>

FY 2005-06 Key Project Accomplishments:

- IWMD received an unqualified financial audit opinion indicating accurate representation, confirmation that IWMD continues to be financially responsible in performing public service.
- Worked cooperatively with the Resource and Development Management Department (RDMD), and the Resource Agencies on planning to extend La Pata Road through the Prima Deshecha Landfill into San Clemente.
- Continued negotiating with the City of Brea regarding the Olinda Alpha Landfill expansion as part of the County's long-term strategic plan.
- Formed the Habitat Management Plan Task Force to identify areas where enhanced habitat management can benefit the environment, and to address complex regulatory requirements for continued operation of the Frank R. Bowerman Landfill.
- Successful certification of the Santiago Landfill Closure project and release of all escrow funds(\$13 million) to Enterprise Operating Fund 299.
- Enhanced network security by establishing regularly scheduled Microsoft software patch updates, protecting IWMD systems from malicious virus attacks and Spam.
- Implemented Kofax, an automated Optical Mark Recognition (OMR) system, used to process Household Hazardous Waste data collection cards more efficiently, eliminating staff data entry requirements and reducing costs.
- Phase II of the Landfill Information Systems Technology Study (LISTS) introduced radio frequency technology and transponders to selected deferred-account customers for which one unattended lane has been implemented, to date, at the Frank R. Bowerman Landfill.



Organizational Summary



Business Services - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages human resources needs of the Department; and provides various general support services; oversees regulatory compliance issues; administers Waste Disposal Agreements; manages contracts for solid waste services in the unincorporated areas; coordinates the operations of regional Household Hazardous Waste Collection Centers; coordinates with the cities in the administration of the County Integrated Waste Management Plan.

Central Regional Landfill Operations - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

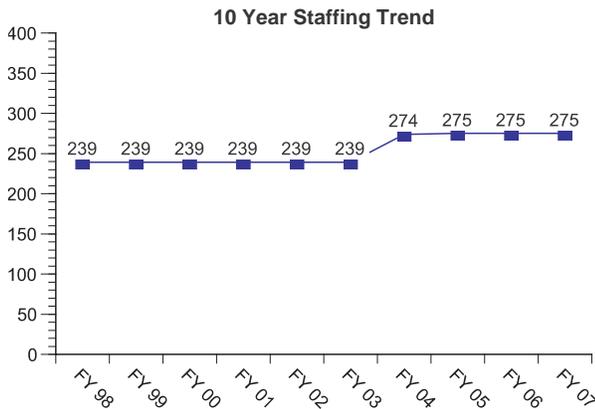
North Regional Landfill Operations - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

South Regional Landfill Operations - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites.

Office of Public Affairs - Facilitates long-range planning; identifies, analyzes and manages liability matters related to IWMD solid waste operations; develops strategies for resolving legal issues; conducts negotiations with developers, municipalities and property owners; conducts community and media relations.

IWMD Director - Directs the administrative management activities of the Department to accomplish Department goals and strategic priorities.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- In FY 03/04, 35 positions were converted from extra-help to regular positions due to expansion of the landfills, increased regulations and increasing habitat mitigation requirements. In FY 04/05 one regular position

was added to perform the records management function. In FY 05/06 and FY 06/07, no positions were requested.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the General Fund for bankruptcy related obligations.

Changes Included in the Base Budget:

Operating costs increased by \$25.6 million due to increased professional services costs, take acreage purchases, capital equipment costs and new capital projects.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Positions	275	275	275	275	0	0.00
Total Revenues	159,029,270	159,487,056	163,479,905	150,466,956	(3,372,544)	-2.19
Total Requirements	116,380,127	131,038,198	107,160,511	150,466,956	43,306,445	40.41
Balance	42,649,143	28,448,858	56,319,394	0	(46,678,989)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Integrated Waste Management Department Enterprise in the Appendix on page A709

Highlights of Key Trends:

- IWMD continues to support the County General Fund in FY 06/07 with an estimated transfer of \$12.7 million for bankruptcy recovery debt obligations.
- IWMD continues in its development of its Succession Planning Program, grooming of its employees at all levels to become leaders in their fields. Investment in the employees of today for IWMD's future leadership of tomorrow.

- IWMD continues its use of the Computer Aided Earth Moving System (CAES) in heavy equipment at County Landfills. This satellite-based system facilitates more accurate and efficient landfill operations that preserve valuable landfill capacity.
- IWMD Strategic Planning is the Regional Landfill Options for Orange County (RELOOC) project that will look beyond current capacity and plan for future disposal needs of the County.



- IWMD continues to work on the Landfill Information Systems Technology Study (LISTS), implementing new and additional unattended fee collection lanes and improved landfill gas and water monitoring systems.

Budget Units Under Agency Control:

No.	Agency Name	Business Services	Central Regional Landfill Operations	North Regional Landfill Operations	South Regional Landfill Operations	Office of Public Affairs	IWMD Director	Total
274	IWMD Corrective Action Escrow	57,300	0	0	0	0	0	57,300
275	IWMD - Environmental Reserve	9,741,345	0	0	0	0	0	9,741,345
277	IWMD - Rate Stabilization	3,146,000	0	0	0	0	0	3,146,000
279	IWMD - Landfill Post-Closure Maintenance	11,792,653	0	0	0	0	0	11,792,653
284	Frank R. Bowerman/ Bee Canyon Landfill Escrow	4,199,332	0	0	0	0	0	4,199,332
285	IWMD Bankruptcy Recovery Plan	21,663,356	0	0	0	0	0	21,663,356
286	Brea-Olinda Landfill Escrow	6,053,773	0	0	0	0	0	6,053,773
287	Prima Deshecha Landfill Escrow	2,510,495	0	0	0	0	0	2,510,495
299	Integrated Waste Management Department Enterprise	66,083,464	29,684,578	25,733,209	25,556,742	3,083,818	325,145	150,466,956
	Total	125,247,718	29,684,578	25,733,209	25,556,742	3,083,818	325,145	209,631,210

274 - IWMD CORRECTIVE ACTION ESCROW

Operational Summary

Description:

The Corrective Action Escrow fund was established as required by state regulations to demonstrate assurance of funds for corrective action, in the event that corrective action is necessary, at three active and two closed County of Orange landfills.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	
Total Final FY 2006-2007	57,300
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Actual	
		As of 6/30/06	As of 6/30/06		Amount	Percent
Total Revenues	1,015,275	34,275	45,457	57,300	11,843	26.05
Total Requirements	1,011,000	0	34,276	57,300	23,024	67.17
Balance	4,275	34,275	11,181	0	(11,181)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD Corrective Action Escrow in the Appendix on page A671



275 - IWMD - ENVIRONMENTAL RESERVE

Operational Summary

Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability, in addition to providing financial assurance for corrective action at the former refuse disposal stations. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	5,125,677
Total Final FY 2006-2007	9,741,345
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	69,509,265	8,387,989	9,236,201	9,741,345	505,144	5.47
Total Requirements	68,391,154	8,387,989	7,862,395	9,741,345	1,878,950	23.90
Balance	1,118,111	0	1,373,806	0	(1,373,806)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Environmental Reserve in the Appendix on page A672



277 - IWMD - RATE STABILIZATION

Operational Summary

Description:

In accordance with the requirements of the Waste Management Refunding Revenue Bonds, Series 1997, IWMD has established a rate stabilization fund to provide assurance for the payment of the bond debt service payments.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	19,378
Total Final FY 2006-2007	3,146,000
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	3,555,082	1,913,763	4,873,493	3,146,000	(1,727,493)	-35.45
Total Requirements	3,752,345	1,913,762	2,726,621	3,146,000	419,379	15.38
Balance	(197,263)	1	2,146,872	0	(2,146,872)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Rate Stabilization in the Appendix on page A673



279 - IWMD - LANDFILL POST-CLOSURE MAINTENANCE

Operational Summary

Description:

State Regulations require IWMD provide financial assurances to conduct post-closure maintenance activities at all closed landfills. Each year IWMD transfers monies into this fund to comply with the regulations and fund current/future expenses.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	6,566,255
Total Final FY 2006-2007	11,792,653
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	5,846,832	8,897,444	4,669,603	11,792,653	5,790,207	96.46
Total Requirements	3,518,832	8,897,444	7,362,603	11,792,653	4,430,051	60.17
Balance	2,328,000	0	(2,693,000)	0	1,360,156	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Landfill Post-Closure Maintenance in the Appendix on page A674



284 - FRANK R. BOWERMAN/BEE CANYON LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	1,730,645
Total Final FY 2006-2007	4,199,332
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Actual	Percent
Total Revenues	3,320,347	3,925,296	4,051,161	4,199,332	148,171	3.66
Total Requirements	2,576,311	3,925,297	3,211,043	4,199,332	988,289	30.78
Balance	744,036	(1)	840,118	0	(840,118)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Frank R. Bowerman/Bee Canyon Landfill Escrow in the Appendix on page A683



285 - IWMD BANKRUPTCY RECOVERY PLAN

Operational Summary

Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County Bankruptcy Recovery Plan.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	22,041,535
Total Final FY 2006-2007	21,663,356
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department will continue to provide landfill capacity as available for importation of waste and transfer net importation revenues to the General Fund for bankruptcy related obligations. For Fiscal Year 2006/2007 IWMD is projecting net importation revenues of \$12.7 million to be transferred to the General Fund.

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	22,865,583	27,853,926	22,173,445	21,663,356	(510,089)	-2.30
Total Requirements	22,733,691	27,853,926	22,041,535	21,663,356	(378,179)	-1.72
Balance	131,892	0	131,910	0	(131,910)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD Bankruptcy Recovery Plan in the Appendix on page A684



286 - BREA-OLINDA LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	2,179,210
Total Final FY 2006-2007	6,053,773
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget	Actual Exp/Rev ⁽¹⁾	Final Budget	Actual	Percent
Total Revenues	5,770,687	4,066,431	4,491,167	6,053,773	1,562,606	34.79
Total Requirements	5,770,688	4,066,431	3,130,415	6,053,773	2,923,358	93.39
Balance	(1)	0	1,360,752	0	(1,360,752)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Brea-Olinda Landfill Escrow in the Appendix on page A685



287 - PRIMA DESHECHA LANDFILL ESCROW

Operational Summary

Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

At a Glance:

Total FY 2005-2006 Actual Expenditure + Encumbrance:	1,506,197
Total Final FY 2006-2007	2,510,495
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget History:

Sources and Uses	FY 2004-2005	FY 2005-2006	FY 2005-2006	FY 2006-2007	Change from FY 2005-2006	
	Actual Exp/Rev	Budget As of 6/30/06	Actual Exp/Rev ⁽¹⁾ As of 6/30/06	Final Budget	Actual Amount	Percent
Total Revenues	4,313,439	5,676,528	5,717,061	2,510,495	(3,206,566)	-56.09
Total Requirements	144,835	5,676,528	5,082,034	2,510,495	(2,571,539)	-50.60
Balance	4,168,604	0	635,027	0	(635,027)	-100.00

(1) Amounts include prior year expenditure and exclude current year encumbrance. Therefore, the totals listed above may not match Total FY 2005-06 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Prima Deshecha Landfill Escrow in the Appendix on page A686



