

017 - COUNTY EXECUTIVE OFFICE

Operational Summary

Mission:

The mission of the County Executive Office is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

At a Glance:

Total FY 2004-2005 Projected Expend + Encumb:	17,300,341
Total Recommended FY 2005-2006	18,198,951
Percent of County General Fund:	0.69%
Total Employees:	106.00

Strategic Goals:

- Goal 1: Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Goal 2: Improve County government's effectiveness in addressing community issues and needs.
- Goal 3: Ensure the financial strength and integrity of the County of Orange.
- Goal 4: Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community-based organizations to ensure that regional issues and needs are addressed.

Key Outcome Indicators:

Performance Measure	2004 Business Plan	2005 Business Plan	How are we doing?
	Results	Target	
BOARD RATING OF CEO SUPPORT What: Board Members rate quality of support provided by CEO Why: To provide CEO with feedback on quality of support provided to the Board	As a cost-saving measure, the CEO delayed utilizing a consultant to conduct the survey	The CEO will conduct regular briefings with each Board office	The Board of Supervisors provides immediate feedback to the CEO and staff at regular briefings
AGENCY/DEPT RATING VALUE OF CEO'S STRATEGIC, FINANCIAL, TECHNOLOGY AND EMPLOYEE RELATIONS SUPPORT What: Feedback on agencies assessment of CEO's strategic, financial, technology and employee support Why: To measure the effectiveness of leadership and services provided by the CEO to agencies/ departments	Surveys in progress or completed include: CEO/IT Services, CEO/Purchasing, CEO Support of Computerized Agenda Management System (CAMS) and CEO/Media Affairs Services	CEO will identify and conduct additional service surveys	Surveys in progress



Key Outcome Indicators: (Continued)

Performance Measure	2004 Business Plan	2005 Business Plan	How are we doing?
	Results	Target	
<p>COUNTY OF ORANGE CREDIT RATINGS What: Ratings by major bond rating companies (Moody's, S&P, Fitch) Why: Credit ratings are indicative of financial credit worthiness and factor into borrowing costs</p>	<p>Moody's and Standard & Poor's continued County's issuer ratings of Aa2 and A+, respectively</p>	<p>Maintain / Improve rating</p>	<p>The County has managed to maintain its credit rating at the same time California's rating slides</p>
<p>COUNTY PROPOSED BUDGET CONSISTENCY, MEASURED IN DOLLARS AND PROJECTS, TO STRATEGIC FINANCIAL PLAN What: Indicates extent to which departments consider SFP in developing programs/budget Why: The annual budget implements the first year of the SFP requiring the two to be consistent</p>	<p>The budget for 04-05 is \$543 million after \$27 million in services level reductions were considered and \$7 million was approved for funding</p>	<p>The 2004 Plan projects \$556 million available for 05-06. Limits will be level for the second year with any additional funds used to "buy back" the highest priority services that would otherwise be lost</p>	<p>Including the 2004 Plan, the last three SFPs have focused on reduced resources. The 04-05 budget is consistent with the SFP</p>
<p>LEGISLATIVE AGENDA AND LOCAL GOVERNMENT AWARENESS OF REGIONAL SERVICES AND COORDINATION PROVIDED What: Provide local governments within Orange County information on the County's leadership on legislation Why: Provides CEO a measure of success in defining legislative agenda and achieving favorable results</p>	<p>As a cost-saving measure, the CEO delayed utilizing a consultant to conduct the survey</p>	<p>CEO will publish regular and timely bulletins on current legislative issues</p>	<p>Published 20 Legislative Tracking Reports, 19 Legislative Bulletins and 11 Washington Reports</p>

FY 2004-05 Key Project Accomplishments:

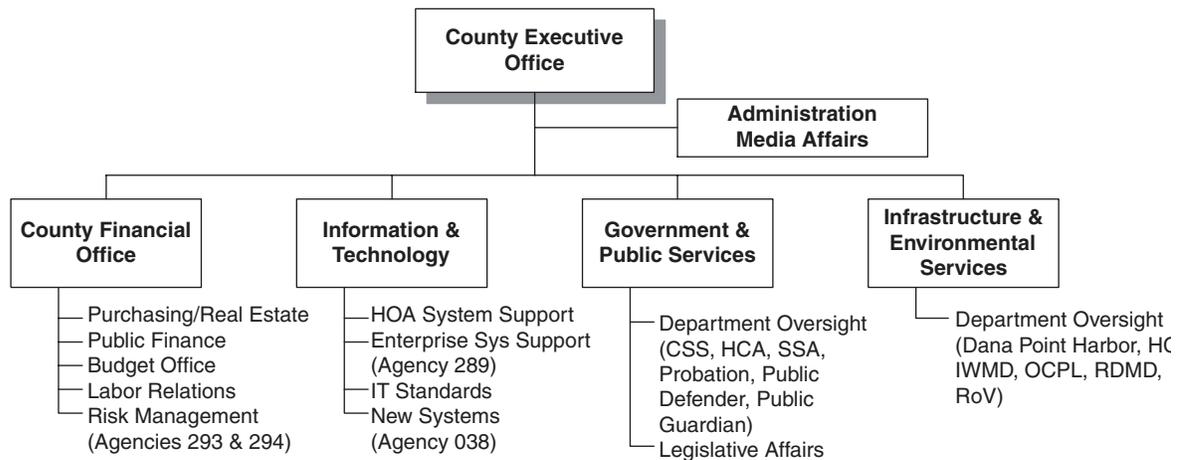
- GOAL 1: Facilitate, support and ensure the implementation of decisions by the Board of Supervisors
- Reorganization of County organizational structure from 17 County Executive Officer direct reports to seven presented to Board of Supervisors and adopted January 2004.
- The 2004 County Strategic Financial Plan was adopted by the Board in June, 2004.
- The 2005 Business Plan process was implemented with final plans due in March 2005.
- Conducted Strategic Financial Plan Workshops and Budget briefings to provide the Board with up-to-date information and data to assist the Board in becoming familiar with the fiscal challenges facing the County in the up-coming Fiscal Year, and to assist the Board in making the necessary decisions to adopt the FY 2004-05 County Budget.
- Briefed each Board member and Board Executive Assistants, as needed, regarding future agenda items as well as off-agenda items to assist each Board office in preparing for Board meetings and to keep them apprised of key policy issues.
- Fiscal impact analysis presented to Board of Supervisors concerning proposed diversion of Proposition 172 funds to the Orange County Fire Authority.
- Monitored State and Federal legislative activity closely and assessed potential impacts to the 2004-05 County budget following the Board adopted Legislative Platform and procedures.
- Updated and published the Community Indicators Report.
- Published Monthly "County Connections" employee newsletter.
- Completed labor contract negotiations and MOUs with Orange County Managers Association (OCMA), SEIU Operations and Services Maintenance Unit, IOUE Craft and Plant Unit, OCAA Attorneys Unit, and Orange County Employees Association Community Services Unit, General Services Unit, General Unit, Health Professional Unit, Office Services Supervisory Management Unit, and Special Services Officers Unit.



- Continued to achieve significant progress on standardizing procurement solicitation and contract documents for human services, public works and architect-engineer procurements, including the development of instructional materials for using these documents.
- Developed a County IT Strategic Plan and a revised IT Governance Model.
- Implemented Orange County's first IT Project Management training program to develop project management skills in support of succession planning and staff development.
- Developed and implemented an online customer satisfaction survey instrument. For Department Heads/Agency Directors and Executive Management to assess CEO-IT County wide technical and non-technical service. This survey also measures ACS performance.
- Completed relocation of the County Records Center facility to Grand Avenue.
- GOAL 2: Improve County government's effectiveness in addressing community issues and trends
- Provided training to County employees in core areas such as executive development and coaching, performance management and EEO.
- In support of succession planning and development, graduated the second of Orange County Leadership Academy class of 30 employees and commenced the third class.
- Continued timely dissemination of critical purchasing information and policies through the CEO-Purchasing Bulletin format.
- Continued meeting regularly with County purchasing/contracting staff through the Human Services Best Practices Group, the Public Works/A-E Contracts Workgroup, and the Purchasing Best Practices Committee.
- Continued chairing the Human Services Best Practices Group, setting goals and documenting decisions and achievements.
- Continued conducting the Purchasing Best Practices Group meetings with mini training sessions at each meeting and frequent vendor presentations.
- GOAL 3: Ensure the financial strength and integrity of the County of Orange
- Developed the 2004 Strategic Financial Plan approved by the Board in June 2004 and integrated it with the FY 2004-2005 budget process.
- Presented a balanced budget for 2004-05 which was adopted by the Board on June 29, 2004.
- Enhanced the quarterly budget report to include a consolidated look at budgeted vs. actual labor related costs.
- Maintained Moody's and Standard & Poor's credit ratings of Aa2 and A+, respectively, at the same time that the State of California's credit rating slipped.
- Conducted summer investor relations meetings in New York.
- Issued \$200 million in bonds for loan originations in Orange and Los Angeles Counties through SCHFA/CalHFA, a joint partnership with the State of California in Orange and Los Angeles Counties.
- Prepared and presented to the Board of Supervisors a Debt Capacity Report addressing the County's General Fund debt.
- Maintained a central working relationship with OCERS, including coordination with Human Resources Employee Benefits, CEO Employee Relations and CEO Budget Office, to manage the impacts of the new retirement benefit rate, retiree medical costs and other matters relating to the retirement system.
- CEO legislative staff and County Counsel worked on inserting language in the State budget implementing legislation which preserved the State intercept of sales tax revenues and motor vehicle license fees for the payment of debt service for the County's bankruptcy recovery financings.

- Issued Apartment Development Revenue Bonds, 2004 Series A, B, and C (totaling \$19.5 million) for Woodbridge Manor Apartments, which will provide 164 affordable units for very low income elderly persons for approximately 40 years.
- Issued Series A of 2004 Special Tax Bonds for Community Facilities District No. 2003-1 (Ladera Ranch), Phase V, in the amount of \$57,185,000, to finance public facilities for the development of the District.
- Issued numerous countywide master contracts to secure volume discounts and reduce duplicative procurement solicitations.
- Actively supported the Board's commitment to the Governor's workers' compensation reform effort, resulting in passage of SB899 to contain the escalating workers' compensation costs.
- Completed all administrative actions and are awaiting State approval of the new Medical Provider Network to improve care and reduce workers' compensation costs for injured employees.
- Initiated legislative proposals to reduce the administrative and premium costs of the mandatory official's bonds, and facilitate the return to work of industrially injured employees. The proposals were endorsed by the Board, sponsored and signed by the Governor as SB1182 and AB 2982.
- Launched an Intranet site for all County Employees to access Risk Management services; workers' compensation, insurance, liability and safety forms; monthly safety newsletters; and access to Material Safety Data Sheets on the safe use of over 1,600 chemicals in use by county employees, 58 on-line training modules, and over 100 "safety talk" guidelines for supervisors to use in unit training.
- Completed 163 new and 56 follow-up facility inspections, 110 training classes for 1,442 employees, 121 ergonomic evaluations, and 23 departmental safety plan reviews.
- Established new documentation on boiler, machinery, air and LP tank safety and permit management.
- Brought in Leased Space IT revenue that was used to offset \$2 million in Enterprise Data Center (EDC) operations costs.
- Goal 4: Preserve and advance the interest of the Orange County Community by working with other levels of government and ensuring regional issues and needs are addressed.
- Completed a very active and successful legislative program in Sacramento and Washington, D.C.
- Facilitated and coordinated, with other public agencies, the annexation of an additional 9 County islands into four cities.
- Employee Relations continued tracking and monitoring legislation relating to workforce, employment and benefits issues as developments occurred during the legislative session and coordinated with CSAC and the CEO's Legislative Affairs to provide information on potential impacts and articulated positions.
- Worked closely with the Local Agency Formation Commission (LAFCO) to develop strategies to address regional issues and regional service delivery.
- Supported the Board of Supervisors with full participation in two LAFCO sponsored Municipal Service Review Committees.
- Conducted monthly meetings with Orange County City Managers to address issues of common interest.

Organizational Summary



County Executive Office - Provides corporate leadership and oversight to assure implementation of Board policies and directions. The CEO has eight direct reports and budget oversight responsibility for all County departments. CEO Administration and Media Relations provides leadership in developing and presenting strategies for communication of County programs; manages and guides internal operations for CEO including budget, building security, agenda reviews, and coordination with County agencies. CEO Employee Relations provides leadership and guidance for all aspects of the development, recommendation, and implementation of negotiation strategies. Major responsibilities also include representation of the Board and the County in labor relations and establishing and maintaining successful relations with County Labor organizations.

County Financial Office - Provides leadership and oversight of the overall financial operations of the County. Major responsibilities include long-range strategic financial planning, public finance, risk management, budget, corporate business planning, corporate purchasing, and real-estate support.

Information & Technology - Provides leadership in the strategic planning, implementation, and overall best practices operations of corporate information technology to achieve County goals and objectives. Major responsibilities include the County IT Strategic Plan, IT Standards, IT Governance model oversight and management, IT policy development, IT and HIPAA security, Enterprise Data Center operations, local and wide area network operations applications development and programming, IT Assessments and telecommunications.

Infrastructure & Environmental Services - Provides leadership and oversees management of the following county agencies/departments: Housing & Community Services, Resources & Development Management, Public Library, Integrated Waste Management Department, Registrar of Voters, and Dana Point Tidelands. Coordinates service delivery and policy development of key countywide regional services to accomplish county corporate and regional goals.

Government & Public Services - Provides leadership in planning and establishing effective governance structures and relationships to accomplish county corporate and regional goals. Oversees management of the following County agencies/departments: Social Services Agency,

Health Care Agency, Probation, Public Defender, Public Guardian, and Child Support Services. Other major responsibilities include coordination of all Federal and State legislative advocacy efforts, and the County's External Restructuring Program.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- FY 97/98 - As a result of County restructuring, the Office of Human Resources (HR), Purchasing, Real Estate, and the Records Management Program (Record Center), and an accompanying 62 positions, merged into the County Executive Office. Prior to FY 97/98, the Office of HR was an independent operating agency, and Purchasing, Real Estate, and the County Records Center were divisions within General Services Agency, which was disbanded during the restructuring process.
- FY 98/99 - Positions increased to support strategic priorities and other activities, such as Real Estate, Homeless Issues Coordination, and El Toro Master Development Program. This included position transfers from other operating agencies, i.e., PF&RD and HCD, to the CEO, as well as some limited-term positions.
- FY 99/00 - Positions increased to support strategic priorities. This included a position transfer from SSA, ongoing program support conversions from extra help to regular, and limited-term positions to support the El Toro Master Development Program.
- FY 00/01 - Positions decreased as limited-term positions related to El Toro MCAS were deleted.

- FY 01/02 - One position added to Human Resources for clerical support of the Volunteer Program and virtual employment center. Two long term extra help positions converted to regular positions, one for Strategic Affairs to support Media Relations and one to support CEO Administration. Four positions transferred in from Data Systems to support the Hall of Administration. In the Final Budget one additional position added in Purchasing to jointly support both Children and Families Commission and the LRA. Mid year, in 00-01, four positions transferred from CEO to the Local Redevelopment Authority and two positions added for the Watershed Program and child care coordination.
- FY 02/03 - One position transferred to Housing and Community Development for coordination of homeless issues. One position transferred in from Information and Technology ISF to provide purchasing support.
- FY 03/04 - One position deleted in Human Resources as a result of the Strategic Financial Plan reductions. Two positions transferred in to support the new federal mandate for Health Insurance Portability and Accountability Act (HIPAA). Ten positions transferred in from Employee Benefits as Limited Term for CEO IT pilot project for scanning County documents. Four positions added as an augmentation to CEO purchasing to accomplish the goals of the Board's Ad Hoc Committee recommendations.
- FY 04/05 - The CEO Reorganization was approved by the Board, and adopts a Deputy CEO approach to improve the span of control. Eight positions were deleted, two positions were transferred out, and two positions, one Deputy CEO and one Executive Secretary were added to accomplish this reorganization. Human Resources became a distinct department, while the CEO retains the ten positions for Labor Relations. Ten positions under the CIO were transferred to agency 289 to provide scanning services for the County.
- FY 05/06 - CEO purchasing and real estate functions were separated and one position was transferred out from CEO Real Estate to RDMD Real Estate. One position was also transferred in to CEO IT Support from County Counsel to facilitate supervision and share resources.



Budget Summary

Plan for Support of the County's Strategic Priorities:

The County Executive Office will lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, including debt reduction, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial, technology, employee relations, and administrative functions, and support the Board in developing and pursuing the Orange County Legislative Platform.

Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	Brass Ser.
ADD 1 SYSTEMS PROGRAMMER/ ANALYST II TO REPLACE CONTRACT STAFF Amount:\$ 0	1 Systems Prog/Anal II to replace contract pos. for Budget Office for BRASS & other syst. support.	Continue to provide current level of systems support to the County Budget Office at a reduced cost.	1786
ADD 1 INFORMATION SYSTEMS TRAINEE II & 1 INFORMATION SYSTEMS TECHNICIAN TO REPLACE CONTRACT POSITIONS Amount:\$ 0	1 Info Syst Trainee II & Info Syst Tech to replace contract pos. for CEO/IT.	Continue to provide current level of systems support to CEO/IT at a reduced cost.	1898
ADD 1 ADMINISTRATIVE MANAGER I TO REPLACE CONTRACT POSITION Amount:\$ 0	1 Admin Mgr I to replace existing contract position for CEO/IT to provide Project Management.	Continue to provide current level of management support to the CEO-PMO at a reduced cost.	1909

Proposed Budget History:

Sources and Uses	FY 2003-2004	FY 2004-2005	FY 2004-2005	FY 2005-2006	Change from FY 2004-2005	
	Actual	Budget As of 3/31/05	Projected ⁽¹⁾ At 6/30/05		Recommended	Projected Amount
Total Positions	-	106	106	106	0	0.00
Total Revenues	2,359,229	2,257,851	2,242,604	2,193,000	(49,604)	-2.21
Total Requirements	16,981,957	18,035,084	18,350,526	18,198,951	(151,575)	-0.82
Net County Cost	14,622,728	15,777,233	16,107,922	16,005,951	(101,971)	-0.63

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page page 481

Highlights of Key Trends:

- The most significant challenge faced by County government has been, and continues to be, the uncertainty of the State budget and its potential impact on County services. This daunting task includes addressing the impacts of another major property tax revenue shift from the County of nearly \$37 million per year for two years from the General Fund, Harbors, Beaches and Parks, Flood and Redevelopment.
- The County Executive Office, where possible, has developed strategies and approaches to identify alternatives for the Board and the Legislature to minimize local

impacts. The County Executive Office continues to focus on identifying various financial options for the Board of Supervisors to utilize in addressing potential impacts from these budget scenarios. CEO staff continues to tightly monitor our expenditures and has maintained a limited hiring freeze.

- Another major financial impact to the County includes the potential special election this year and possible diversion of Proposition 172 Public Safety Services Fund from the Sheriff's Department and the District Attorney to the Orange County Fire Authority (OCFA). These voter-approved funds have been allocated 80 per-

cent to the Sheriff and 20 percent to the District Attorney and are used to offset the State's previous ERAF shift of property tax revenues from the County; OCFA was exempt from that shift. The potential reduction of additional revenue from the General Fund could not come at a more challenging time given the stresses of the State's fiscal condition. CEO staff provides detailed financial information concerning the fiscal impact of this ongoing revenue diversion, current legislation affecting the County, and assists the Board with its policy deliberations on these matters.

Budget Units Under Agency Control:

No.	Agency Name	County Executive Office	County Financial Office	Information & Technology	Infrastructure & Environmental Services	Government & Public Services	Total
004	Miscellaneous	0	212,353,449	0	0	0	212,353,449
016	Recovery COP Lease Financing	0	70,086,109	0	0	0	70,086,109
017	County Executive Office	5,736,860	7,834,524	1,845,143	311,488	2,470,936	18,198,951
019	Capital Acquisition Financing	0	7,240,396	0	0	0	7,240,396
036	Capital Projects	0	50,182,805	0	0	0	50,182,805
038	Data Systems Development Projects	0	0	14,995,305	0	0	14,995,305
081	Trial Courts	0	73,701,029	0	0	0	73,701,029
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	8,312,330	0	0	0	8,312,330
105	Courthouse Temporary Construction	0	3,235,000	0	0	0	3,235,000
12J	DNA Identification Fund	0	500,000	0	0	0	500,000
135	Real Estate Development Program	0	926,859	0	0	0	926,859
13A	Litigation Reserve - Escrow Agent FTCL	0	188,927	0	0	0	188,927
13J	Children's Waiting Room	0	651,494	0	0	0	651,494
13N	Orange County Tobacco Settlement	0	37,099,164	0	0	0	37,099,164
145	Revenue Neutrality	0	8,377,937	0	0	0	8,377,937
14B	County Public Safety Sales Tax Excess Revenue	0	76,726,653	0	0	0	76,726,653
14L	Local Law Enforcement Block Grant	0	10,990	0	0	0	10,990
14U	Court Facilities	0	3,173,965	0	0	0	3,173,965
14V	Debt Prepayment	0	116,180,836	0	0	0	116,180,836
14X	Tobacco Settlement	0	2,189,882	0	0	0	2,189,882
14Y	Indemnification Reserve	0	27,300	0	0	0	27,300
14Z	Litigation Reserve	0	3,685,042	0	0	0	3,685,042
15J	Pension Obligation Bonds Debt Service	0	25,478,560	0	0	0	25,478,560
15P	Refunding Recovery Bonds	0	60,977,134	0	0	0	60,977,134

Budget Units Under Agency Control:

No.	Agency Name	County Executive Office	County Financial Office	Information & Technology	Infrastructure & Environmental Services	Government & Public Services	Total
15S	Designated Special Revenue	0	27,113,897	0	0	0	27,113,897
289	Information & Technology Internal Service Fund	0	0	54,439,822	0	0	54,439,822
293	Workers' Compensation Internal Service Fund	0	55,125,919	0	0	0	55,125,919
294	Property and Casualty Risk Internal Service Fund	0	33,154,403	0	0	0	33,154,403
599	O. C. Special Financing Authority Debt Service	0	82,390,125	0	0	0	82,390,125
9A0	Debt Service	0	52,550,100	0	0	0	52,550,100
9B0	Debt Service	0	185,830,916	0	0	0	185,830,916
9C0	Debt Service	0	219,464,161	0	0	0	219,464,161
	Total	5,736,860	1,424,769,906	71,280,270	311,488	2,470,936	1,504,569,460

017 - County Executive Office

Summary of Proposed Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2003-2004	FY 2004-2005	FY 2004-2005	FY 2005-2006	Change from FY 2004-2005	
	Actual	Budget As of 3/31/05	Projected ⁽¹⁾ As of 6/30/05	Recommended	Projected Amount	Percent
Intergovernmental Revenues	\$ 32,443	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	2,301,255	2,115,309	2,097,363	2,124,000	26,637	1.27
Miscellaneous Revenues	25,531	0	2,533	0	(2,533)	-100.00
Other Financing Sources	0	142,542	142,708	69,000	(73,708)	-51.64
Total Revenues	2,359,229	2,257,851	2,242,604	2,193,000	(49,604)	-2.21
Salaries & Benefits	11,295,320	9,989,588	10,234,892	10,538,206	303,314	2.96
Services & Supplies	6,683,836	8,504,622	8,612,205	8,139,309	(472,896)	-5.49
Services & Supplies Reimbursements	(244,443)	(204,500)	(228,287)	(103,500)	124,787	-54.66
Fixed Assets	24,998	0	0	12,000	12,000	0.00
Intrafund Transfers	(777,754)	(254,626)	(268,284)	(387,064)	(118,780)	44.27
Total Requirements	16,981,957	18,035,084	18,350,526	18,198,951	(151,575)	-0.82
Net County Cost	\$ 14,622,728	\$ 15,777,233	\$ 16,107,922	\$ 16,005,951	\$ (101,971)	-0.63%

(1) Requirements include prior year encumbrance and expenditures. Therefore, the above totals may not match FY 2004-05 projected requirements included in "At a Glance" (Which exclude these).

Proposed Budget Summary of County Executive Office:

Revenues/Appropriations	FY 2003-2004	FY 2004-2005	FY 2004-2005	FY 2005-2006	Change from FY 2004-2005	
	Actual	Budget As of 3/31/05	Projected ⁽¹⁾ As of 6/30/05	Recommended	Projected Amount	Percent
Charges For Services	\$ 90,561	\$ 43,624	\$ 2,097,363	\$ 30,573	\$ (2,066,790)	-98.54%
Miscellaneous Revenues	21,710	0	250	0	(250)	-100.00
Other Financing Sources	0	0	166	0	(166)	-100.00
Total Revenues	112,271	43,624	2,097,779	30,573	(2,067,206)	-98.54
Salaries & Benefits	4,127,935	2,179,528	10,234,892	2,382,092	(7,852,800)	-76.72
Services & Supplies	2,127,044	3,461,928	7,778,099	3,405,011	(4,373,088)	-56.22
Services & Supplies Reimbursements	0	0	(228,287)	0	228,287	-100.00
Intrafund Transfers	(236,350)	(29,698)	(268,284)	(50,243)	218,041	-81.27
Total Requirements	6,018,629	5,611,758	17,516,420	5,736,860	(11,779,560)	-67.24
Net County Cost	\$ 5,906,358	\$ 5,568,134	\$ 15,418,641	\$ 5,706,287	\$ (9,712,354)	-62.99%



Proposed Budget Summary of County Financial Office:

Revenues/Appropriations	FY 2003-2004		FY 2004-2005		FY 2004-2005		Change from FY 2004-2005	
	Actual	Budget	Projected ⁽¹⁾	FY 2005-2006	Projected	Amount	Percent	
Charges For Services	\$ 1,957,691	\$ 1,932,485	\$ 0	\$ 1,947,180	\$ 1,947,180	\$ 1,947,180	0.00%	
Miscellaneous Revenues	1,577	0	2,283	0	(2,283)	-100.00		
Other Financing Sources	0	19,000	19,000	19,000	0	0.00		
Total Revenues	1,959,268	1,951,485	21,283	1,966,180	1,944,897	9,138.26		
Salaries & Benefits	4,486,589	5,647,536	0	5,752,067	5,752,067	0.00		
Services & Supplies	1,523,991	2,434,627	254,219	2,298,272	2,044,053	804.05		
Services & Supplies Reimbursements	(207,344)	(204,500)	0	(103,500)	(103,500)	0.00		
Intrafund Transfers	0	(62,062)	0	(112,315)	(112,315)	0.00		
Total Requirements	5,803,236	7,815,601	254,219	7,834,524	7,580,305	2,981.79		
Net County Cost	\$ 3,843,968	\$ 5,864,116	\$ 232,936	\$ 5,868,344	\$ 5,635,408	2,419.29%		

Proposed Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2003-2004		FY 2004-2005		FY 2004-2005		Change from FY 2004-2005	
	Actual	Budget	Projected ⁽¹⁾	FY 2005-2006	Projected	Amount	Percent	
Charges For Services	\$ 6,137	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	
Miscellaneous Revenues	2,190	0	0	0	0	0	0.00	
Total Revenues	8,327	0	0	0	0	0	0.00	
Salaries & Benefits	1,123,632	851,893	0	991,058	991,058	0.00		
Services & Supplies	668,378	948,581	107,876	842,085	734,209	680.60		
Services & Supplies Reimbursements	(34,321)	0	0	0	0	0.00		
Fixed Assets	24,998	0	0	12,000	12,000	0.00		
Intrafund Transfers	(379,294)	0	0	0	0	0.00		
Total Requirements	1,403,393	1,800,474	107,876	1,845,143	1,737,267	1,610.43		
Net County Cost	\$ 1,395,066	\$ 1,800,474	\$ 107,876	\$ 1,845,143	\$ 1,737,267	1,610.43%		

Proposed Budget Summary of Infrastructure & Environmental Services:

Revenues/Appropriations	FY 2003-2004		FY 2004-2005		FY 2004-2005		Change from FY 2004-2005	
	Actual	Budget	Projected ⁽¹⁾	FY 2005-2006	Projected	Amount	Percent	
Salaries & Benefits	\$ 119,670	\$ 283,915	\$ 0	\$ 283,404	\$ 283,404	\$ 283,404	0.00%	
Services & Supplies	3,804	24,580	0	28,084	28,084	0.00		
Total Requirements	123,474	308,495	0	311,488	311,488	0.00		
Net County Cost	\$ 123,474	\$ 308,495	\$ 0	\$ 311,488	\$ 311,488	0.00%		

Proposed Budget Summary of Government & Public Services:

Revenues/Appropriations	FY 2003-2004	FY 2004-2005	FY 2004-2005	FY 2005-2006	Change from FY 2004-2005	
	Actual	Budget As of 3/31/05	Projected ⁽¹⁾ As of 6/30/05	Recommended	Projected Amount	Percent
Intergovernmental Revenues	\$ 32,443	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Charges For Services	246,866	139,200	0	146,247	146,247	0.00
Miscellaneous Revenues	54	0	0	0	0	0.00
Other Financing Sources	0	123,542	123,542	50,000	(73,542)	-59.52
Total Revenues	279,363	262,742	123,542	196,247	72,705	58.85
Salaries & Benefits	1,437,494	1,026,716	0	1,129,585	1,129,585	0.00
Services & Supplies	2,360,619	1,634,906	472,012	1,565,857	1,093,845	231.74
Services & Supplies Reimbursements	(2,778)	0	0	0	0	0.00
Intrafund Transfers	(162,110)	(162,866)	0	(224,506)	(224,506)	0.00
Total Requirements	3,633,225	2,498,756	472,012	2,470,936	1,998,924	423.49
Net County Cost	\$ 3,353,862	\$ 2,236,014	\$ 348,470	\$ 2,274,689	\$ 1,926,219	552.76%